

FINANCIAL TIMES

MEXICO

Moving away from alchemy

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No.30,881

Thursday June 29 1989

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World News

Police row in Grenada erupts into killings

Stimmering disagreement within the leadership of the police force on the eastern Caribbean island of Grenada, erupted in a shooting incident which left the island's police commissioner, the assistant commissioner, and a US government official dead.

China recalls all its ambassadors for a special conference in Peking, probably to discuss how the country's international image can be repaired.

Polish strike

Bus and tram drivers in Bydgoszcz, Poland, stopped work to demand higher wages in the first important strike since Solidarity's election success.

PM faces defeat

Charles Haughey, Ireland's Prime Minister, seems likely to be defeated in a vote today in the Dail, or parliament, on his continued leadership of the country.

EC milk row near

Controversy over bovine somatotropin, the powerful hormone which manufacturers claim can stimulate milk yield, is set to erupt next week when the EC adopts a plan to ban it.

Offer to Communists

Greek communists have been given three days to try to forge a coalition Government, although a fresh election is still probable.

UK strike threat

A 24-hour national train strike created traffic chaos in Britain and the rail union said it would repeat the walkout every week until it wins its pay claim.

National Party plan

South Africa's ruling National Party unveiled a five-year plan on which it will base both its campaign for re-election and its strategy for a negotiated black-white power sharing agreement.

Neutral venue plan

Three Arab leaders, continuing a de facto effort to resolve Lebanon's civil war, are trying to arrange a meeting of the Lebanese parliament outside the country to discuss political reforms.

Swapo accuses SA

Sam Nujoma, leader of the South West Africa People's Organisation accused South Africa of using members of a counter-insurgency unit to intimidate voters in Namibia.

Tunisian amnesty

Tunisian parliament ratified a general amnesty bill restoring civil rights to 5,418 people.

Gas blast kills 22

A gas explosion killed 22 people in a coal mine at Xinhai in China's northeastern Shanxi province.

A bridge too far

Paris Mayor Jacques Chirac appealed to the military to drop plans to install anti-aircraft guns on a road bridge over the River Seine to protect next month's Western summit.

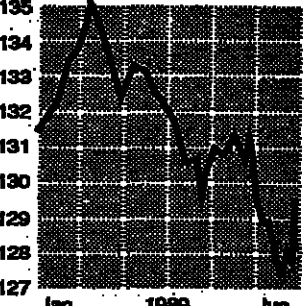
Business Summary

GEC profit rise sets stage for Plessey bid

Pre-tax profits at the General Electric Company, Britain's largest electrical and electronics group, rose by 13 per cent last year as the company registered strong performances in its office equipment, electronic measurement and power systems divisions.

UK GILTS: Yields on long-maturity government bonds

dropped briefly below 10 per cent as the market rallied amid UK GILTS



temporary enthusiasm about sterling and after Tuesday's sharp rally. The market retreated in the afternoon as sterling lost its early strength.

YERBAZIZI: Verani and Cabassi, Italian groups, are to bring together many of their interests in publishing, insurance and property in a single holding company to be quoted on the Milan stock exchange.

DE: Gerhard de Koek, who

played a key role in restoring South Africa's credibility after US banks froze out their loans in August 1985, is to step down as Governor of the SA Reserve Bank.

JAPAN: Industrial production

recovered in May after a sharp fall in April reinforcing a view of continued economic expansion.

BATIMIER-BENZ: West German

motor conglomerate, is planning to raise capital through a 1.5- for - 10 rights issue to strengthen its financial resources.

CANADA: tabled a long-awaited

blueprint for more effective control of the government's massive trade-distorting subsidies to their industries and other producers.

RAIFERCA Holding, Danish

insurance and finance group, is selling its Bellona Invest subsidiary to the unit's manager.

YVES Saint Laurent, French

fashion and perfume group, launched the sales campaign for its FF241m (\$31.6m) stock market flotation, due to take place on July 5.

DATAMATION, the authoritative

US data processing journal, has published its annual 'top 100' list showing dramatic growth rates among small, niche-market, computer companies.

SINGAPORE International

Monetary Exchange proposes to launch a Euroyen three-month interest rate contract.

KOITO Manufacturing, Japanese

company under siege from Mr T Boone Pickens, US corporate raider, and Mr Kitano Watanabe, his Japanese ally, hit back with a tough-talking American-style counter-attack.

IMPERIAL Chemical Industries,

Britain's biggest chemicals group, plans to step up investment in the Far East.

Uno's future darkens after further report of scandal

By Ian Rodger in Tokyo

THE FUTURE of Mr Souseike Uno as Japanese Prime Minister looked bleak yesterday despite his denial of reports that he had been associated on Tuesday evening that he would like to resign.

Mr Uno, a minor figure in the LDP although Foreign Minister in the previous Takeshita government, was appointed Prime Minister less than four weeks ago. He was installed by party leaders hoping that his lack of involvement in the Recruit bribery scandal would help the LDP to recover its standing with the public.

Japan has traditionally been tolerant of the extra-marital activities of its politicians, reflecting the fact that married couples in Japan often lead quite separate lives. In contrast, financial scandals have been a recurrent theme in post-war politics and have claimed, even before the Recruit affair, several prominent victims.

Despite the denials there is no doubt that senior party and government leaders were called for an emergency meeting at Mr Uno's official residence on Tuesday evening. According to reports, the Prime Minister became very agitated. He told aides he no longer wanted to be Prime Minister and he especially did not want to go to the summit of leading industrialised nations in Paris in mid-July for fear of being ridiculed.

Political analysts in Tokyo said the episode means that Mr Uno's term as Prime Minister, which was never expected to be long, could end up very short indeed. However, it will be difficult for the LDP to replace him. Most of the party's leaders have been discredited because of their involvement in the Recruit scandal.



Uno yesterday: dental

Brussels steps up attack on telecom service monopolies

By Tim Dickson in Brussels

THE EUROPEAN Commission yesterday stepped up its attack on Europe's telecommunications authorities by agreeing controversial plans to open many of their monopoly services to independent operators. In a series of moves designed to encourage more competition and prepare the way for a single market in telecoms, the Commission spelt out detailed rules aimed at allowing private sector companies to provide so-called value added services, such as videotext and electronic mail, by the middle of next year. The rules would also allow companies to offer their own data transmission services at the beginning of 1990.

Mr Leon emphasized yesterday that the basic telecom network - traditional telephone lines, fibre optic lines, micro-wave and satellite links, for example - is of "general economic interest" and could, under the rules of the treaty, be entrusted by member states to a single monopoly. While also accepting that "voice telephony" - conversations, which represents 90 per cent of telecoms business - should be protected, he insisted that other telecommunications services must be opened to newcomers.

EC governments, however, will have to separate their telecommunications authorities' regulatory powers from their business activities - as the UK has done - by the end of next year. The intention is to ensure that public operators do not have to separate their telecommunications from their business activities - as the UK has done - by the end of next year. The intention is to ensure that public operators do not have to separate their telecommunications from their business activities - as the UK has done - by the end of next year.

UK to seek alternatives to Delors union plan

By Philip Stephens, Political Editor in London

DETAILED studies of alternatives to the Delors plan for European economic and monetary union are to be initiated by the UK Government after this week's decision by the Madrid summit of European Community leaders to push ahead towards that goal. Mrs Margaret Thatcher, the Prime Minister, will tell the House of Commons this afternoon that her explicit acceptance at the summit of the aim of such a union did not imply acceptance of the blueprint model put forward by the committee chaired by Mr Jacques Delors, the president of the European Monetary Fund.

US indicators fuel speculation of easier money

By Peter Riddell, US Editor, in Washington

US MONETARY policy could ease, according to market analysts, following further evidence that the pace of economic activity is slowing. The US index of leading economic indicators, which looks ahead to levels of activity six to nine months ahead, dropped sharply by 1.2 per cent in May. This was not only more than analysts had been expecting, but was also the largest monthly fall for the 18 months since the aftermath of the October 1987 stock market crash. Nine of the 11 constituents of the index dropped.

Although this does not mean that a recession is imminent, the indicators have renewed talk of a further cut in interest rates, especially with a meeting of the Fed's policymaking Open Markets Committee due next Wednesday and Thursday. Mr Martin Fitzwater, the White House press spokesman, said the figures confirmed "recent evidence that the economy is growing at a slower pace in the second quarter." He added that the economy was "healthy" and the slowdown should produce "less pressure" on inflation and interest rates. The index, which fluctuates from month-to-month, is now 1.6 per cent lower than last January's peak. The coincident index has also been broadly flat over the past three months, though the lagging index has continued to advance. These figures follow other recent indicators, including Continued on Page 16

US, Japan reach accord on mobile 'phones dispute

By Nancy Dunne in Washington

THE US and Japan yesterday agreed to resolve their long-running dispute over telecommunications trade with an agreement providing increased foreign access to the Japanese mobile telephone market. The settlement was reached after two all-night bargaining sessions, under threat of US legislation and ever worsening trade relations between the two economic superpowers. The US last month cited Japan's refusal to accept the controversial "Super 301" provision of the 1988 US trade law for its failure to provide market access.

Mr Osawata was about to depart from Washington Tuesday when Mrs Hill intervened and asked for a final effort. As a result of the consultations, the Japanese Government agreed to take specific actions to allow more competitive access to the Japanese telecommunications market, including: Improved access to frequencies necessary for third party radio and cellular telephones to be assigned on a non-discriminatory basis in new systems. Four new systems are expected to be made available in the Tokyo area within the year.

Foreign representatives will be allowed to participate in the sessions of the Radio Regulatory Council when it is drafting or revising frequency allocations. The Ministry of Posts and Telecommunications will grant or deny license applications for new systems within about four months of the submission of an application. In the Agreement, the Japanese said they expect digitalisation of cellular telephone systems in "the near future". To that end, we propose meetings of Japanese and American experts to study the technical details in order to prevent the emergence in the future of such issues as the current one.

MARKETS table with columns for Austria, Credit Aldis, 360, 340, 320, 300, Apr 1989 Jun. Includes interest rates and stock indices.

CONTENTS table listing various articles and their page numbers, including 'Jordan struggles with economic and political tinderbox', 'Baby: Exporters wait for the state', 'Economic Viewpoints: Do not sell Madrid short', etc.

Large advertisement for Weatherall with headline 'We aim for a faultless property service' and a graphic of a magnifying glass over a document.

AMERICAN NEWS

Incentives plan for banks' debt reduction deals

By Peter Riddell, US Editor, in Washington

THE US Congress has begun considering legislation to provide incentives for banks to participate in debt reduction agreements with Third World countries, coupled with penalties for those abstaining. The Democratic chairman of two key House committees have tabled bills which would remove some tax advantages and substantially increase the reserves required by the banks. US bank regulators are, however, resisting any dramatic change in the supervisory framework which they regard both as unnecessary and as penalising US banks relative to international competitors. A key point at issue is whether Third World loans should be marked down by banks to secondary market prices, as favoured by some leading Congressmen and the General Accounting Office, which acts for the legislature. Representative Dan Rostenkowski, the chairman on this basis regulators should be requiring reserves of \$40bn, covering all loans rated less than weak, against a target of \$4.9bn for the more restricted category of loans rated weak-impaired and losses. Bank reserve levels are \$23bn. Regulators argue the secondary market is too thin to provide an adequate guide and maintain this approach would be too inflexible. Representative Walter Fauntroy, the chairman of the House sub-committee on international development, finance, trade and monetary policy, has proposed legislation requiring commercial banks which receive funds from the International Monetary Fund/World Bank-sanctioned debt reduction

Bush set to raise pay of Congress and officials

By Lionel Barber in Washington

PRESIDENT George Bush is expected to propose today a pay increase for senior federal officials and for Congress members, as part of a comprehensive package aimed to make his Republicans the party of clean government. He will propose banning honorariums - payments for speeches which Congress members have used to swell their incomes - combined with a congressional pay raise, possibly over more than one year. It was unclear yesterday whether Mr Bush would announce a specific figure, though he backed a 25 per cent raise for federal judges earlier this year. Controversy over pay and ethics have debilitated the 101st Congress. Two top Democrats, including Mr Jim Wright, the House Speaker, were forced out of office after questionable financial dealings had come to light. Mr Wright lost the confidence of his own party last February when he mismanaged a proposed 50 per cent pay raise for Congress and federal employees. The defeat of the congressional pay raise which the past year has been linked to those in other branches of government - has slowed recruitment of high-calibre appointees and prompted resignations among federal judges. Last week, Mr Robert Hauer, Federal Reserve governor for international affairs, resigned to earn more money in the private sector. His Fed salary - which his switch will more than double - is \$92,500 (\$50,000). Congress members and Senators earn \$99,500.

Argentina removes state of emergency

By Gary Mead in Buenos Aires

ARGENTINA'S outgoing Radical party government has ended a 30-day state of emergency, imposed on May 29 after rioting and looting in the cities of Rosario and Buenos Aires, in which 14 people died and some 800 were arrested. Mr Juan Carlos Pugliese, Interior Minister, also announced the release of all those arrested on suspicion of having participated in the disturbances. The lifting of the state of emergency immediately precedes the hand-over of government to President-elect Carlos Menem of the Peronist party. President Raúl Alfonsín is to leave office tomorrow. His successor will be present in effect from then and go through a ceremonial assumption of office on July 8.

Since he was elected on May 14, Mr Carlos Menem has criticised Mr Alfonsín's handling of the Argentine economy, claiming that he will take over the presidency "at the worst moment in the country's history". He said on television interview this week Argentina can no longer exercise its vote at the UN because it is some \$10m behind in its dues to the UN. The Radical government's legacy includes a further large increase in all public sector tariffs, which yesterday were raised by an average 35 per cent, and a 130 per cent increase in the national minimum wage. Mr Miguel Rodríguez, the incoming Economy Minister, has promised that his economic programme will be "very tough", and that the Central Bank will no longer subsidise Treasury losses sustained through supporting loss-making nationalised industries. In 1987 state-owned companies lost an average \$3.5m daily, which has given rise to Argentina's fiscal deficit, its hyper-inflation and social instability. Besides facing a serious economic situation, Mr Menem will also be handed a simmering military crisis. On Tuesday this week, three lieutenant-colonels implicated in the army rebellion of last December were removed from active duty, the first step towards being retired from service. Monsignor Antonio Quarracino, a

leading member of the national Episcopal Conference, has called for a complete amnesty for members of the armed forces alleged to have violated human rights under the 1976-1982 military dictatorship - a fundamental demand of rebel officers who have mutined three times since April 1987. Mr Menem has kept close relations with the Catholic hierarchy and army rebels. Argentina yesterday devalued the austral by 4.15 per cent - the eighth devaluation since June 1. The austral was trading yesterday at 250:1. Buenos Aires today returns indefinitely to daily four-hour power cuts, due to low levels in rivers generating hydro-electricity.

economic programme will be "very tough", and that the Central Bank will no longer subsidise Treasury losses sustained through supporting loss-making nationalised industries. In 1987 state-owned companies lost an average \$3.5m daily, which has given rise to Argentina's fiscal deficit, its hyper-inflation and social instability. Besides facing a serious economic situation, Mr Menem will also be handed a simmering military crisis. On Tuesday this week, three lieutenant-colonels implicated in the army rebellion of last December were removed from active duty, the first step towards being retired from service. Monsignor Antonio Quarracino, a

Canada in N-sale dilemma

By David Owen in Toronto

CANADA may soon be faced with a sensitive nuclear dilemma - whether to sell a large batch of heavy water to Romania for use in that country's Canadian-designed Candu nuclear reactors. The Romanians agreed to buy five Candu units in a C\$1bn (\$542m) package in the early 1980s. Though much delayed, two of the pressurised heavy water reactors, located at Cernavoda, are now said to be moving towards completion. As a result, Romania will probably need 900 tonnes of heavy water - worth approximately C\$270m - within the next two to three years. The material, used in reactors that produce plutonium, the preferred material for making atomic bombs, is employed both as a moderator and a coolant in the Candu system. Canada's dilemma, if asked to supply any or all of this requirement, is that Romania may have ulterior motives for wanting the substance. The country is suspected of having illegally re-exported 12.5 tonnes of Norwegian heavy water which it purchased in 1986.

The Norwegian authorities, which "have reason to believe" that the material has been re-exported, asked Romania for proof of its whereabouts about a year ago. As yet there has been no response. According to Mr Gary Millhollin, a University of Wisconsin law professor and authority on world trade in heavy water, India and Israel are the countries most suspected of being the end-destination for the cargo. Libya, he says, is "a more distant suspect". There is no guarantee that Romania will ask Canada for heavy water supplies. It is trying to construct its own production facilities. Canadian officials believe the first plant has almost entered the commissioning phase. Even if the normal testing problems are avoided, however, the plant is thought incapable of yielding more than 20 tonnes of heavy water per year. This strongly suggests that Romania will be forced to look abroad for at least a portion of its needs. If it does, Canada - with what is probably the world's largest inven-

tory of heavy water - is the obvious place to look. Atomic Energy of Canada Ltd (AECL), the government-owned corporation which develops and markets the Candu reactor, has some 2,000 tonnes of heavy water in inventory. Moreover, according to one AECL official, Canada assured the Romanians of its preparedness to meet their possible heavy water needs during discussions regarding the original reactor sale. Officials in the Canadian department of external affairs say that they are urging "our Romanian friends" to co-operate with Norway's request for information. They stress, however, that there is currently "no evidence that Romania has abrogated its international commitments." Canadian and Norwegian officials met to discuss nuclear matters of mutual concern in April. Canada is also facing the dilemma of whether to export tritium, a crucial ingredient in nuclear warheads, the main market would probably be the US.

Police row in Grenada erupts into killings

By Carole James in Bridgetown

SIMMERING disagreement among the leaders of the police force on the eastern Caribbean island of Grenada erupted into a shooting incident yesterday which left the island's police commissioner, the assistant commissioner and a US government official dead, and another senior official injured. The commissioner was shot by his assistant, who was being re-assigned to the neighbouring island of St Vincent having completed his tour of duty. The deputy commissioner was subsequently shot dead by guards. It was not clear how the US official was killed. He was reported to have been in a meeting with the police officers when the shooting started. The State Department yesterday was unable to confirm that a US official had been killed, but said an unnamed member of the US mission in Grenada had been seriously injured in an unspecified incident at the police headquarters. There has been feuding for

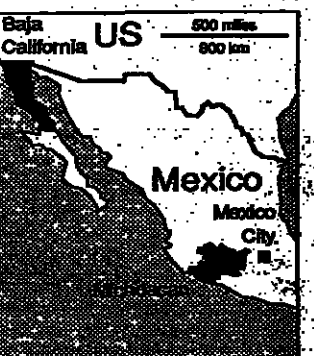
the past few months among senior officers in the police force. The incident yesterday was the most violent on the island since a US military invasion in 1983 to topple a military government. The outbreak of shooting followed a deterioration in the political situation on the island, in which the ruling party has been split by a public quarrel between the Prime Minister, Mr Herbert Blaize, and the party leader, Mr George Mitchell. The heads of government of the Caribbean Economic Community are scheduled to hold their annual summit in Grenada, starting on Monday. Government officials elsewhere in the Caribbean said yesterday that a decision had been taken about cancelling the meeting in the light of the deteriorating situation in Grenada. They said, however, that the developments on the island were being viewed "very carefully."

Moving away from alchemy

Lucy Conger watches poll preparations in Mexico

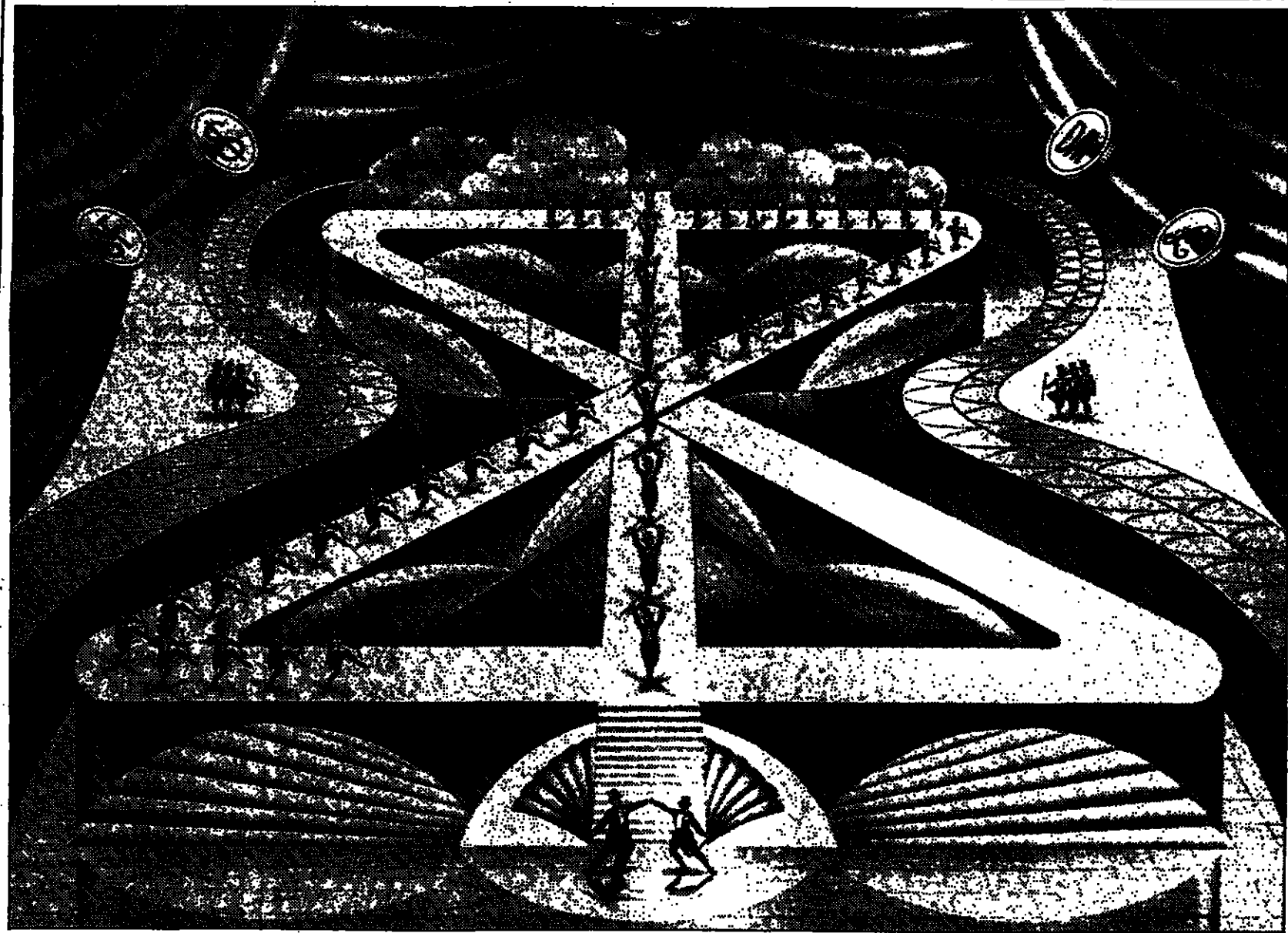
PRESIDENT Carlos Salinas de Gortari's commitment to clean elections in Mexico, promised in his administration's six-year national development plan last month, will be put to the test on Sunday in the states of Baja California and Michoacan. He and his ruling Institutional Revolutionary Party (PRI) lost the presidential elections in both states last July, and opposition candidates are expected to win on Sunday. The governorship is at stake in Baja California so the honouring of an opposition victory there would oblige the PRI to surrender a state government for the first time. The PRI has held every governorship, and controlled the majority in all state legislatures, since the regime came to power in 1917. The elections are seen as a sort of referendum on the president's first six months in office. Although the extent of his electoral victory last July was heavily disputed by the opposition, he has acted quickly to establish his legitimacy as president. In concession, he has sought to curb the powerful oil workers' union, drug traffickers, corruption in the police and business. On the economic front he has renewed the pact between employers and unions, and taken a tough line on negotiating Mexico's external debt. However, the PRI apparatus, given its well-established practice of manipulating elections, is very much on trial. The behaviour of PRI-dominated electoral authorities will not only show whether Mr Salinas can honour his pledge to moderate the party, but also whether the government is willing to recognise the evolution towards a multi-party political system which has already taken place in Mexico. Of six state elections to be held this week, many believe the toughest for the PRI is that in Michoacan. This is the home state of Mr Cuauhtémoc Cárdenas, the main opposition figure and leader of the left-wing

Party of the Democratic Revolution (PRD). In the presidential election, his Front took 64 per cent of the state's vote. "If there is a true intention (by the PRD) to democratise, Michoacan offers the ideal opportunity," said Mr Jorge Zepeda, a political scientist who specialises on the state. This agricultural state of mid-western Mexico is one of the three poorest in the country. The PRD has a long and strategic. Its governorship is not at stake. The stakes are higher in Baja California, where Mr Ernesto Ruffo, charismatic candidate of the right-wing National Action Party (PAN), is a strong gubernatorial contender.



In Michoacan, the PRD could gain a majority in the state assembly. This would let the party supervise municipal election results, block the state's budget and jettison the PRI governor. However, Mr Cárdenas has had some internal squabbles to overcome in launching his own party, and he has insisted the PRD is prepared to govern jointly. He also denies any intention of ousting the PRI governor, Mr Geovino Figueroa. Tension has hovered over political life in Michoacan since July when the pro-Cárdenas Front won the state's two senatorial seats and 12 of 13 federal congressional seats. Flexing their muscles, pro-Cárdenas militants occupied more than 50 of Michoacan's 113 municipal offices last November. This successful protest persuaded Mr Salinas, in one of his first acts in office, to remove the unpopular PRI governor, Mr Luis Martínez Villalón.

The spectre of violence has been evoked repeatedly and bitterly by PRI leaders but the PRD and several small parties cooled the rhetoric on all sides with the approach of the poll. The PRD also has much at stake in Michoacan. Mr Cárdenas' father, the late President Lázaro Cárdenas, is revered throughout the state for distributing land to peasants and bringing in development projects. The son was PRI governor of Michoacan from 1960-66, before he was expelled from the party for outspoken dissidence over non-democratic practices. "Thank God for Cuauhtémoc - because of him we have electricity, a school, and water. What more can we ask?" said Mr Alicia Ponce, who lives at the poor La Cajal farming settlement. The PRD finds itself in the unique situation of running against its own record. Its campaign was launched last December, when the party president, Mr Luis Donald Colón, visited Michoacan to reinvigorate local bosses and do groundwork in modernising the party structure. Throughout the state, PRI has staged four different types of infrequent election to install new leaders of more than 1,700 local municipal and peasant committees in an effort to PRI sixth delegate, Mr José Guadarrama called "a profound restructuring - to be able to say there really is a party, there is a presence, there is leadership at each level." In a democratising move, 35,000 PRI militants voted as individuals, putting their ballots in transparent boxes, to select the final PRI slate of 18 congressional candidates. However, traditional tactics have also figured prominently in the campaign. The PRI has availed itself of federal funds. In January, six cabinet ministers launched Plan Michoacan, a programme of public works projects, credits for small farmers, and food handouts costing \$89m.



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NIPPON WARRANT FUND, SICAV. Registered Office: 14, rue Aldringen, Luxembourg. Notice of Annual General Meeting of Shareholders. The Annual General Meeting of shareholders of NIPPON WARRANT FUND, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on Friday, 7th July, 1989 at 11.00 hours, with the following agenda: 1. To hear and accept: a) the management report of the Directors b) the report of the Auditor. 2. To approve the Statement of Net Assets and Statement of Operations as at 31st March, 1989. 3. To discharge the Directors and the Auditor with respect to their performance of duties during the year ended 31st March, 1989. 4. To elect the Directors to serve until the next Annual General Meeting of shareholders. 5. To elect the Auditor to serve until the next Annual General Meeting of shareholders. 6. Any other business. The Board of Directors. Notes: 1. A Member entitled to attend and vote is entitled to appoint one or more proxies to attend on a poll vote, instead of him. A proxy need not also be a member of the Corporation. 2. To be valid forms of proxy must be lodged with the Registered Office of the Corporation not later than 48 hours before the time at which the meeting is convened.

OVERSEAS NEWS

Deng rejects Mammon and promotes plain living

By Peter Ehngsen in Peking

IF CHINA can be said to have a strategy to combat trauma and mark out a way ahead - it is contained in a speech by Deng Xiaoping, the supreme leader, delivered nearly three weeks ago to army commanders.

The full text was released yesterday and state television led its main evening news with the speech, made on June 9 five days after tanks and troops violently ended the occupation of Peking's Tiananmen Square by pro-democracy demonstrators. Leading newspapers spread it across front pages, accompanied by photographs of Deng.

The 84-year-old leader explained the crisis by acknowledging "that unrest was bound to happen sooner or later" because the party had neglected proper ideological education. He said the answer to the Western threat of "bourgeois liberalisation" was for

China to retain economic reform while attacking "spiritual pollution" by stepping up indoctrination.

With a Mao-like slogan he explained that, "promoting plain living must be a major objective of education and this should be the keynote for the next 60 to 70 years."

He argued that the "enterprising spirit" which once led him to say "to get rich is glorious", must accompany a national "plain living".

"I once told foreigners our worst omission of the past 10 years was in education," Deng said, adding, "What I meant was political education."

"This doesn't apply to schools and students alone, but to the masses as a whole, and we did not say enough about plain living and the spirit of enterprise..."

Claiming economic reform had benefited China, he nevertheless blamed foreigners for

having undermined stability.

"We run the risk of importing evil influences from the West, and we have never underestimated such influences."

Deng said China should stick to its "basic policies" of opening up to the outside world, building up infrastructure, economic reform and development of agriculture.

The speech revealed Deng's belief that the army fought a courageous and worthy battle in slaying largely unarmed civilians. With language more suited to describing a foreign war than a domestic upheaval, he praised the heavily-armed troops for killing those advocating change.

Of the ordinary citizens who manned barricades to keep the army out, he said: "We should never forget how cruel our enemies are. For them we should not have an iota of forgiveness."



electricity spokesman said recently that demand last month had been running at 6,669 MW while what he described as "dependable production capacity" was about 6,574 MW. Thailand's maximum generating capacity is 6,864 MW. The risk of local or even national power failures was therefore increasing by the day.

Cabinet members fear that extended power blackouts would damage Thailand's popularity with foreign investors. They claim the electricity authority erred in its forecasts of future demand and was compounding its errors by refusing to admit a role for the private sector in power generation.

Senior Thai civil servants have said that without privatisation the electricity board would not be able to mobilise enough capital to complete its long list of projects. The victory of the privatisation lobby was marked by the appointment to the board of Dr Phisit Pakkasetm, the newly-appointed secretary general of the National Economic and Social Development Board and one of the country's most vigorous advocates of privatisation.

The cabinet is having a similar and so far unsuccessful battle with the board of Thai Airways International which claims that it can finance new aircraft purchases without recourse to privatisation.

The trigger for the electricity savings is believed to have been a row between the board and ministers over an estimated 300 MW lignite power plant. Cabinet members favoured the scheme but it was rejected by the board on the grounds that the technology was dated.

CHINESE student leader Wu'er Kaixi, in a videotape made after fleeing China, has made a dramatic vow to continue the struggle for democracy and predicted that the "wild beast" Communist leadership will soon fall, AP reports from Hong Kong.

"This kind of government does not have the strength to continue living," Mr Wu'er said in an 18-minute videotape shown yesterday. "They are the people's enemies."

Mr Wu'er escaped from China with his girlfriend, Liu Yan, despite a nationwide manhunt. He was the most charismatic of the 21 student leaders accused by the Chinese authorities of inciting a counter-revolutionary rebellion.

Mr Wu'er, at times choking back tears, made several emotional references to the people killed during that battle, in which much of the fighting raged along Changan Street that runs into Tiananmen Square. "I don't know how many martyrs' souls remain on Changan Street, may they forever rest in peace."

He urged those who participated in the campaign for freedom to "focus our will and continue the great patriotic democratic movement until the end. If we don't get our act together, we won't be able to get moving and China will never advance."

Mr Wu'er remains in hiding in the West.

Bonn seeks to block Iran chemical cargo

WEST GERMANY said yesterday it would try to prevent the shipment of a chemical used to make deadly mustard gas from reaching Iran under a deal arranged by a West German company, Reuters reports from Bonn.

Mr Herbert Schmülling, government spokesman, told a news conference the chemical cargo - 257 tonnes of thionyl chloride manufactured in India - was still stored in India but due to be shipped to Iran on a West German-owned freighter next month.

The Bonn Government launched an inquiry into the

company, Rheinelsen Export of Düsseldorf, after receiving US allegations that it co-ordinated the sale to Iran.

The Foreign Ministry said on Tuesday that at West Germany's request, Iran had withdrawn a diplomat from Bonn who Washington said was involved in the deal.

Mr Schmülling said the Government was trying to stop the shipment with Rheinelsen's help.

A Transport Ministry spokesman said, however, that stopping the shipment would be legally difficult because the freighter was now sailing

under a foreign flag.

He said he did not know the ship's name nor the nationality of its flag.

On Tuesday, State Department officials said Washington was pressing Bonn to stop the transaction.

Iran used mustard gas in its eight-year war against Iraq.

West Germany and the US banned exports of thionyl chloride to curb the accumulation of chemical weapons by unstable Third World countries.

Mr Schmülling said it was unclear whether Rheinelsen had broken West German export laws.

Bank of Korea plans won float

THE BANK of Korea, the South Korean central bank, has proposed ending the won's controlled float by the second half of 1990 and that commercial banks then be allowed to set their own rates freely, Reuters reports from Seoul.

Bank officials said the central bank's detailed proposal to the government on liberalising the foreign exchange rate system should be freely convertible by mid-1990.

The Bank of Korea's proposal said South Korea should adopt the Taiwanese foreign exchange system before it liberalised the market next April.

In Taiwan, foreign exchange banks set their own currency rates which are based on the previous day's trading and allow a limited range of fluctuation.

The officials said they want the won to be used in trade in services this year, then in commodities trade by early 1990 and finally, in capital transactions by mid-1990.

Currently the central bank fixes foreign exchange rates daily, largely based on a secret trade-weighted basket which supposedly reflects the flows of the main currencies.

The officials said the present basket pegs the won too closely

to the dollar and did not contain the currencies of its rival trade partners, such as Singapore, Taiwan and Hong Kong.

"The proposal was made because too many restrictions could severely hamper development in the foreign exchange market," one official said.

"Korea is becoming increasingly isolated in the international financial community."

To foster the foreign exchange market, restrictions should be lifted on futures transactions for financial products and on speculative investments, they said.

Jordan struggles with an economic and political tinderbox

Two months after the riots the true scale of the country's problems is beginning to sink in, writes Lamis Andoni

TWO MONTHS after rioting over official price increases shook several Jordanian towns, the full enormity of the task facing the country's decision-makers is sinking in.

The riots, sparked off by the initiation of an austerity programme agreed with the International Monetary Fund in April, may have helped to topple the unpopular Mr Zaid Rifai as Prime Minister. But his replacement, Sherif Zaid ben Shaker, a distant cousin of King Hussein, is confronted with exactly the same problems and pressures as he seeks to reschedule Jordan's foreign debt, restructure the economy, and adjust the country's political system to absorb wider popular participation.

His Government, still struggling to eke out scarce foreign currency reserves, remains committed to the IMF programme, which is coupled with \$30m in standby credits from the Fund and the World Bank. The controversial price rises for fuel and other commodities stand.

But the country at large has only recently woken up to the precise

scale of the problem. Since the new Government took office, it has been revealed that Jordan's foreign debts stand at \$8.1bn rather than the previously accepted figure of \$6.5bn. Worse still, it was disclosed that one third of the country's gold reserves had been secretly swapped to secure foreign exchange for the Central Bank last October.

The revelations, not clearly explained, underscored the former Government's failure to confront Jordanians with the true nature of the country's financial difficulties.

"Swapping the gold was certainly an unwise step," commented a Jordanian minister. Some local personalities are demanding a thorough investigation into how the country's debts rose to the current relatively high level given Jordan's population.

The most immediate problem is the low level of reserves, reflected in continuing pressure on the dinar. The currency's black market value has fallen to an all-time low of \$1.30 in the past two weeks, compared with an official rate of \$1.70 now and \$2.60 as recently as October.

Real relief from this hand-to-mouth existence - either locally generated or through foreign financial assistance - is scarcely in sight. Following the formal end of a 10-year pledge of financial assistance to the "front-line states" from other Arab countries, King Hussein's diplomacy has this year secured Arab aid in cash and kind worth around \$200m - from Iraq, Saudi Arabia, Kuwait and Oman. He may obtain more once Jordan gains IMF approval for measures to reduce its budget deficit and approaches the Paris Club, as expected next month, to reschedule its government to Jordanian debt.

But this rescheduling will only bring a breathing space to prepare for the next, much more complex step of restructuring the economy. A team from the World Bank was recently in Jordan exploring possibilities for promoting export-oriented local industries. Given Jordan's meagre natural resources (apart from phosphate and cement) such a transformation will take a long time.

Meanwhile the Government des-

perately needs to generate more revenue, and is studying possible tax reforms. In view of the April riots, it is acutely conscious of the need to spread the pain and promote a fairer distribution of wealth.

Although Jordanians are not poor by the standards of the developing world, social frustration is on the rise in a country where students form one third of the population, and unemployment currently exceeds 17 per cent of a workforce itself growing by 5 per cent a year.

The spectacle of long queues in front of the US embassy in Amman applying for visas has become a sign of the times. The embassy reported an increase of at least 50 per cent in visa applications this year, most of them from the unemployed young.

The conundrum facing Mr Ben Shaker however, is as much political as economic. Many Jordanian politicians argue that the Government would go a long way towards easing the current uncertainty by relaxing restrictions on political freedoms,

improving accountability, and ultimately fostering free elections.

The new cabinet, which includes a number of respected economists and supporters of democratic reforms, is in general accessible to the public and has already allowed more freedom of expression. But as the economic crisis continues, there is a growing feeling that change is slow and far from fundamental.

Mr Ben Shaker has lifted security and political restrictions on five banned journalists, but the Government stopped short of reversing its predecessor's press measures which amounted to a nationalisation of Jordan's two main dailies. Other more serious restrictions involve the banning of suspected political activists from work or travel and the cancellation of passports.

Prominent Jordanian politicians, both inside and outside the Government, argue that security constraints can only aggravate social and political tensions at a time of economic hardship.

There is also the question of corruption. Many Jordanians are con-

vinced a significant part of the billions of aid dollars that poured into the country in the last decade has either gone to waste or into lining important people's pockets.

As part of a crackdown on corruption the Government has removed many second-tier bureaucrats. But economists and politicians argue that the presence of an effective system of accountability is the only viable solution.

But here too uncertainty prevails. After the riots, and an upsurge of uncomfortably direct public criticism, King Hussein promised to hold the first parliamentary elections in 22 years, but no date has been set.

There is also a dispute about the electoral law. The current draft has been criticised for failing to provide proportional representation in major cities, and for including restrictions on the right of citizens to run for election. The treatment of such issues as important tests of the system's ability to adapt - and by implication, of Jordan's chances of overcoming its economic crisis.

They also appear to be receiving co-operation from General Michel Aoun, the Christian army commander who is one of Lebanon's two rival prime ministers, and from the Syrian Government, which supports the Moslem militias.

Without an end to the reciprocal blockades at the very least, serious discussion of reform is unlikely if not impossible. Syria is believed to have offered to lift its blockade of Christian ports if Iraq agrees to stop sending arms to Gen Aoun, but the signs are that Iraqi weapons supplies are continuing.

Western observers are also sceptical that Lebanese MPs will be able to agree upon an acceptable venue for any meeting.

Electricity board chiefs sacked in Thailand

By Roger Matthews in Bangkok

THE Thai cabinet has sacked the chairman and most board members of the Electricity Generating Authority of Thailand, amid fears of power blackouts later this year and battles over the government's privatisation programme.

The announcement has been interpreted as a warning to the boards of other powerful state enterprises that they cannot expect to continue in their lucrative posts while vigorously opposing government economic policy.

The electricity board has been accused of failing to respond promptly to the soaring demand for power created by Thailand's rapid growth of industry. Electricity demand is expected to rise by about 15 per cent this year with reserve generating capacity falling from around 50 per cent three years ago to single figures.

The electricity spokesman said recently that demand last month had been running at 6,669 MW while what he described as "dependable production capacity" was about 6,574 MW. Thailand's maximum generating capacity is 6,864 MW. The risk of local or even national power failures was therefore increasing by the day.

Cabinet members fear that extended power blackouts would damage Thailand's popularity with foreign investors. They claim the electricity authority erred in its forecasts of future demand and was compounding its errors by refusing to admit a role for the private sector in power generation.

Senior Thai civil servants have said that without privatisation the electricity board would not be able to mobilise enough capital to complete its long list of projects. The victory of the privatisation lobby was marked by the appointment to the board of Dr Phisit Pakkasetm, the newly-appointed secretary general of the National Economic and Social Development Board and one of the country's most vigorous advocates of privatisation.

The cabinet is having a similar and so far unsuccessful battle with the board of Thai Airways International which claims that it can finance new aircraft purchases without recourse to privatisation.

The trigger for the electricity savings is believed to have been a row between the board and ministers over an estimated 300 MW lignite power plant. Cabinet members favoured the scheme but it was rejected by the board on the grounds that the technology was dated.

Industrial index up in Japan

By Yuriko Miya in Tokyo

JAPAN'S industrial production recovered in May after a sharp fall in April, according to the Ministry of International Trade and Industry, reinforcing the view that the economy is continuing its expansion.

The seasonally adjusted production index rose 0.5 per cent from the previous month to stand at 119.3 (1985=100). In April, it had dropped 3.8 per cent, in part due to the introduction of a 3 per cent value added tax.

Capital goods output in May rose 0.2 per cent while construction goods were up 1.1 per cent. Durable consumer goods shipments dropped 2.5 per cent, reflecting slower exports of small cars.

Ministry officials expect industrial output to rise 1.8 per cent followed by a 1.3 per cent setback in July.

De Kock to quit SA Reserve Bank

By Anthony Robinson in Johannesburg



De Kock: a little golf

DR Gerhard de Kock, who played a key role in restoring South Africa's financial credibility after US banks foreclosed on their loans in August 1985, is to step down as Governor of the SA Reserve Bank at the end of October, on grounds of ill-health.

The 63-year-old Harvard-trained economist, who has run the bank since 1981, is to be succeeded by 54-year-old Dr Chris Stals. The latter spent 30 years in the bank, rising from clerk to senior deputy governor, before transferring to the Treasury as director-general in September 1985.

Dr Stals, who as chairman of the debt standstill co-ordinating committee has been responsible for re-scheduling the \$14bn of foreign bank loans frozen by the partial debt moratorium, was recently appointed special economic adviser to the Minister of Finance, Mr Barend du Plessis. He was widely expected to succeed Dr de Kock who hoped to retire at the end of 1990. Dr de Kock said yesterday his health would not permit him to complete 20 years as deputy and then governor of the bank.

President P W Botha announced the impending resignation after a cabinet meeting which recorded its appreciation of Dr de Kock's services and appointed Dr Stals his successor.

South Africa faces a bunching of debt repayments over the next 30 months when around \$4bn of its total outstanding \$21 bn debt falls due. Foreign bankers, who have already agreed two partial re-scheduling agreements, are expected to agree another before June 1990 when the three-year debt arrangement expires. In a recent FT interview Dr Stals revealed that he intends "putting something creative on the table" to obtain more from foreign bankers than a limited capital repayment arrangement.

After an \$11bn capital outflow and \$6 bn in capital repayments over the last four years, the authorities are hoping that South Africa's improved inter-

The finest hour of Gerhardus Petrus Christiaan de Kock, the full blooded Afrikaans name of South Africa's retiring Reserve Bank governor was when he kept his humour, his nerve and his dignity as half the world's banking community was crashing for the South African exit in August 1985.

US banks led by Chase Manhattan, led the way on the principle "if you are going to panic, panic first". The exodus turned into a flood after President P W Botha's ill-fated, finger-wagging "don't push me too far speech" to a world-wide television audience on August 15. As the banks sought to call in their \$14bn outstanding loans Pretoria was obliged to close the markets, declare a partial debt moratorium and re-introduce a two-tier financial/commercial rate system.

Amid the turmoil Dr de Kock slipped quietly out of the

country and paddled around the banking halls of Europe and America asking bankers to calm down. South Africa would continue to pay all interest on outstanding loans and keep them "performing" on the books.

When he returned exhausted he held a press conference where he answered all questions with his usual unflappable, dryly humorous self. No country, he observed, could repay all its debts on the spot, and South Africa was under-borrowed on all technical analysis. But South Africa was forced, in his words, "to act like a little Switzerland" and proceeded to repay the equivalent of 3 to 5 per cent of GDP back to creditors every year.

Mr de Kock, whose father was also Reserve Bank governor, hopes to play a little golf after he retires. Many will say that's the least he deserves.

national standing, following peace in Angola and moves towards Namibian independence, will re-open the doors to resumed borrowing, albeit on an initially modest scale.

Meanwhile the latest Reserve Bank quarterly bulletin, released yesterday, reveals how a surge in government spending and politically motivated pay increases for civil servants is undermining efforts to dampen the economy and reduce the strain on the balance of repayments.

Although the rise in GDP slowed to 1.5 per cent over the first quarter from 5 per cent in 1988, the rate of gross domestic expenditure soared 6 per cent, reflecting a spurt in real government consumption expenditure and a reversal to significantly positive real inventory accumulation. But real household spending on consumer durables, which rose by 14.5 per cent over the last quarter of 1988, fell by 2 per cent in the first quarter, reflecting the impact of higher interest rates and credit curbs on the private sector.

Decoded simplicities of a five-year plan

By Anthony Robinson

SOUTH AFRICA'S ruling National Party yesterday unveiled a five-year plan on which it will base both its campaign for re-election and its strategy for a negotiated black-white power sharing agreement.

It will be spelt out in greater detail by Mr F W de Klerk, the NP leader, when he sets the party's election campaign rolling at today's federal congress in Pretoria.

Written in deceptively simple style the content is long on high sounding phrases. Like cable-TV every line requires a decoder.

The tone is set by the first line which reads "South Africa is one undivided state with one citizenship for all" - which is

true only if one ignores the existence of four so-called "independent homelands" whose 8m inhabitants have been deprived of South African citizenship and made citizens of national states, not recognised internationally and divided like a patchwork quilt.

Sentence two continues: "Every South African citizen has the right to participate in political decision-making on all levels of government which affect his interests, subject to the principle of non-domination." Blacks in particular will question the existence of such a right when they do not have a vote for the central parliament which is a racially segregated body with separate houses for whites, Coloureds

and Asians. In a country dominated for 300 years by the white minority, the principle of non-domination is usually interpreted as "a continuing veto power for whites".

The plan contains statements about common values, of which the most typical is the pious observation that "diversity in unity can in fact be enriching and beneficial". Promoting a set of common values is one of the "key objectives" set out in the document. Another is "to engage recognised leaders of all groups committed to the pursuit of peaceful solutions in negotiations about a new South Africa". It does not clarify what constitutes a "recognised leader", and gives no indication whether

men such as Mr Nelson Mandela or other jailed and exiled nationalist leaders come into that category.

The key sections of the plan cover the NP's policy towards group, meaning ethnic, rights, its thoughts on reforming the legislative and executive process and the new emphasis on a bill of individual rights to buttress group rights. In all these areas the plan indicates greater flexibility than before. While accepting for the first time the right of individuals not to belong to any group, the plan will ensure the continuance of ethnically pure residential areas, schools and other facilities - what the rest of the world still understands as apartheid.

Swapo says voters face intimidation in Namibia

MR SAM NUJOMA, leader of the South West Africa People's Organisation, yesterday accused South Africa of using violence to intimidate voters in Namibia, Michael Holman writes.

Mr Nujoma, speaking at a press conference in London, said that the force known as "koevoet", the Afrikaans for crowbar, was destroying crops and killing Swapo supporters. The unit, which won a reputation for brutality during the territory's guerrilla war, was supposed to have been disbanded as part of the UN-supervised transition process leading to independence elections in November.

Mr Javier Perez de Cuellar, the UN Secretary-General, has warned that the unit's activities could undermine the transition.

Mr Nujoma raised the issue during a 40-minute meeting earlier in the day with Sir Geoffrey Howe, the Foreign Secretary. A British spokesman said Sir Geoffrey told Mr Nujoma that Britain has "repeatedly" raised the matter with Pretoria, and stressed the need for all parties to do nothing to obstruct the independence process.

Asked about post-independence links with South Africa, Mr Nujoma said that a Swapo government would look at ways of reducing trade and transport links with South Africa. He called for an intensification of economic sanctions against Pretoria.

He held out the possibility that an independent Namibia might apply for membership of the Commonwealth.

Tunis restores political rights

By Jihan el-Tahri in Tunis

THE TUNISIAN parliament has ratified a general amnesty bill restoring political and civil rights to 5,416 people condemned by the former regime for their political views.

Members of the Islamic movement, Nahdha, stand to be the main beneficiaries of the general amnesty. Thousands of Moslem activists belonging to the Nahdha party, formerly known as the Movement of Tendance Islamic, were imprisoned and stripped of their political and civil rights during the era of former President Habib Bourguiba. The mass arrest of Moslem activists is seen to have been a main catalyst for Bourguiba's removal in November 1987.

The amnesty bill stipulates that the beneficiaries of the law, for state security reasons, will not be reinstated in their former jobs, and it excludes people accused of high treason, violence and corruption.

Mohamed Mazi, former prime minister under Habib Bourguiba, and two former cabinet ministers - Tahir Belkhouja and Dries Guiga - are not to benefit from the amnesty law.

While President Zine el-Abidine Ben Ali released all political prisoners when he took over power on November 7, 1987, many Tunisian activists, including all leaders of the Islamic movement, remained stripped of their political rights and have until now been unable to play a full part in political life.

The Tunisian government refused to legalise the Nahdha party, the country's largest opposition grouping, earlier this month on the grounds that 15 members of the movement's leadership remain stripped of their political rights.

The refusal, however, left the door open for an eventual appeal by the Islamic movement, which won 13 per cent of the national vote in legislative elections held on April 2.

President Ben Ali promised after his takeover to democratise the political system and allow a multi-party system in Tunisia. While six opposition parties have been legalised since November 7, all 141 seats in parliament remain occupied by the ruling party.

Lebanese parliament is urged to meet

By Andrew Gowers, Middle East Editor

THREE Arab leaders, continuing a desultory effort to resolve Lebanon's civil war, are trying to arrange a meeting of the Lebanese parliament outside the country to discuss political reforms.

At a meeting in the Algerian port of Oran on Tuesday night, President Chadli Bendjedid of Algeria, King Fahd of Saudi Arabia and King Hassan of Morocco proposed that the parliament meet in a location chosen by its members.

They agreed to dispatch their foreign ministers to Syria and Iraq - which back opposing sides in the civil war - to pave the way for such a gathering.

However, the leaders, who were asked to continue Arab League mediation efforts by last month's Arab summit in Casablanca, appear to be making little headway towards lifting naval blockades and ending the sporadic shelling in and around Beirut.

They also appear to be receiving co-operation from General Michel Aoun, the Christian army commander who is one of Lebanon's two rival prime ministers, and from the Syrian Government, which supports the Moslem militias.

Without an end to the reciprocal blockades at the very least, serious discussion of reform is unlikely if not impossible. Syria is believed to have offered to lift its blockade of Christian ports if Iraq agrees to stop sending arms to Gen Aoun, but the signs are that Iraqi weapons supplies are continuing.

Western observers are also sceptical that Lebanese MPs will be able to agree upon an acceptable venue for any meeting.

The solution: Arbitration.

Their response: Aggravation.

We're doing all we can to stop the strikes.

We know how annoying they are.

How angry they make our customers.

And what's most frustrating of all, we know how unnecessary they are.

Because the way exists to settle this dispute now.

It's through the Railway Staff National Tribunal.

It's totally independent and its chairman is agreed by management and unions.

It has a proven track record in settling differences.

The NUR are choosing not to use it.

They have failed to respond to repeated invitations from both the BR Board and ACAS to do so.

What are they afraid of?

The TSSA, the industry's second biggest union, is going to the Tribunal.

They want arbitration.

The NUR have called their next strike for 5 July, the very day of the Tribunal hearing.

For the good of our customers and of all railway staff, the NUR should think again.

They should call off the strike and go to the Tribunal next week.



COMPANY NOTICES

RAND MINES
EAST RAND PROPRIETARY MINES, LIMITED
Continuation of Mining Operations

Agreement has been concluded with the government and major creditors, in order that the company may continue its mining operations and the following are the main features:

- (a) the existing loans of R280 million from commercial banks, as well as an additional loan of up to R20 million to be made by Rand Mines Limited ("RML"), will be repaid out of surplus cash flow available to the company but will not be called up until the year 2002, except if deferred and capitalised interest on the loan of R220 million from a consortium of commercial banks exceeds R57 million and after consultation with the government;
- (b) the existing interest subsidy paid by the government - i.e. above 7% per annum up to a maximum of 17% per annum - will continue until 31 December 1992;
- (c) from 1 July 1989, that portion of interest not subsidised by the government in respect of the consortium loan, and interest on all other loans will be deferred and capitalised (up to a maximum of R87 million for the consortium loan) until it becomes due and payable at the latest in three equal tranches during 1993, 1994 and 1995;
- (d) the aggregate amount drawn against the existing loan facility of R20 million made available by RML, of which R30 million has previously been converted into "B" class variable rate cumulative redeemable preference shares, will be applied in subscription for further shares of that class; and
- (e) in respect of the pumping of extraneous water, the government will provide a subsidy of R3 million per annum and a loan of R10 million each year (each loan will be interest free if it is repaid within five years), which assistance will be reviewed annually.

The directors are of the opinion that if, during the next six months:-
- the tonnage treated and recovery grades are as predicted; and
- the gold price recovers to an average of approximately R33,500 per kilogram and grows steadily thereafter; the arrangements set out above will enable the mine to return to profitability in the next few years.

The overall arrangements will be reviewed periodically and alternative arrangements may be adopted where it is in the company's interests to do so.

At the company's request, the listing of its shares on the Johannesburg Stock Exchange, London, and the Paris Bourse will be re-instated on Thursday, 29 June 1989.

By order of the board
RAND MINES (MINING & SERVICES) LIMITED
Secretaries, per T A CROSS

Registered Office:
15th Floor
The Corner House
63 Fox Street
Johannesburg 2001

This announcement has been issued by Laurence Frost & Co Ltd, a member of The Securities Association

DURBAN ROODEPOORT DEEP, LIMITED
(Incorporated in the Republic of South Africa)
Registration No. 01/00528/85

CURTALMENT OF UNDERGROUND MINING OPERATIONS

At prevailing gold prices and grades of ore mined, the company continues to incur substantial losses. An application for financial assistance has been referred to the Interdepartmental Committee for State Assistance to the mining industry. This request is under consideration by the government but there is no assurance that an acceptable response to this application will be received.

With no spectacular rise foreseen in the rand gold price, the directors have decided that, in order to limit further losses:-
- underground operations will be severely curtailed and the necessary notification has been submitted to the relevant authorities;
- limited underground operations will continue in the higher grade and lower cost areas of the mine, if no financial assistance is granted by the government, it is possible that these operations will not be viable and will also have to be discontinued;

- production will continue with the recovery of gold from sand dumps on surface.
As a result of this reduction of operations, the mine's labour complement will be drastically reduced. Every effort will be made to relocate affected people within the Rand Mines Group and elsewhere in the mining industry.
The company has extensive property interests. An approach has been received from Rand Mines Properties Limited which could result in either the disposal of a major part of this company's assets or an offer to acquire its shares.
Since this company and Rand Mines Properties are associated subsidiary companies respectively of Rand Mines Limited, the directors have requested that an independent valuation of the company's assets and the extent of its liabilities arising from the curtailment or cessation of mining operations be undertaken in order to facilitate negotiations.
In these circumstances, the directors believe that the best interests of shareholders would not be served if the listings of the company's shares were to be re-instated on the stock exchanges in Johannesburg, London and Paris. By arrangement with those stock exchanges, the suspension of the listings will remain in force.

By order of the board
RAND MINES (MINING & SERVICES) LIMITED
Secretaries per R H PHILLIPS

Registered Office:
15th Floor
The Corner House
63 Fox Street
Johannesburg 2001

This announcement has been issued by Laurence Frost & Co Ltd, a member of The Securities Association

RMP
RAND MINES PROPERTIES LIMITED
(Incorporated in the Republic of South Africa)
Registration No. 6801239/88

CAUTIONARY ANNOUNCEMENT

The directors advise that Rand Mines Properties Limited has approached Durban Roodepoort Deep, Limited, as a result of that company's decision to severely curtail underground operations, with a view to acquiring a substantial part of its extensive property interests or to acquire that company's shares.
Such an acquisition could have an effect on the RMP share price and, accordingly, shareholders and investors are urged to exercise caution in dealing in RMP shares.

By order of the board
S. MIA, Secretary

Registered Office:
5 Press Avenue
Crown Mines
Johannesburg 2092

This announcement has been issued by Laurence Frost & Co Ltd, a member of The Securities Association.

JOHANNESBURG
29 June 1989

WORLD TRADE NEWS

Canada unveils proposals to ease subsidies tension

CANADA yesterday tabled a long-awaited blueprint for more effective control of governments' massive trade-distorting subsidies to their industries and other producers, writes William Dullforce in Geneva.
The Canadian initiative represents the first effort by the Uruguay Round trade talks to put together a comprehensive proposal for halting the subsidies race and reducing tensions created by the action of countries to counter subsidies. The blueprint extends the range of subsidies prohibited under the General Agreement on Tariffs and Trade and defines more clearly government assistance deemed not to distort trade.
Rules governing the measures - usually import duties - that Gatt allows governments to apply, to offset the competitive advantages gained by subsidised producers in exporting countries, would be improved. One recent government move to exploit their countervailing rights to harass legitimate trade. On the other hand, tests for deciding if counter action was legitimate would include the displacing of imports in the home market of a subsidising country or in third-country markets.
Export credit guarantee programmes that do not cover their long-term operating costs

would be regarded as subsidies on exports. They would be subjected to a stronger obligation to recover their costs.
The Canadians hope their proposal will stimulate the group dealing with subsidies and countervailing duties under the Uruguay Round. Mr Thomas Bernas, Canada's subsidies negotiator, said reaction had been more encouraging than expected. The group has been hampered because its area overlaps with those of other groups, in particular with that handling the reform of agricultural trade, where subsidies are a core issue.
The hope is that the Canadian paper can resolve a difference of approach to subsidies within Gatt. Some countries, the US above all, want to abolish subsidies or at least drastically tighten the rules. Washington's recent campaign against government finance for the European Airbus illustrates its attitude.
Developing countries and others stress what they regard as an abusive use of Gatt's countervailing mechanism. They point out that the US has originated 90 per cent of the countervailing duties imposed this decade.
Gatt's subsidies code, which emerged from the previous Tokyo Round of trade liberalisation, has proved inadequate

and the Gatt secretariat has reported a substantial increase in the use of trade-distorting subsidies in the 1980s. Canada's proposals would curtail the subsidies, discipline the use of countervailing measures, revise the dispute settlement procedures in Gatt's code and establish a standing panel to monitor compliance with the rules. They also offer poorer nations some flexibility in the use of subsidies to promote development.
A basic condition for countervailing would be financial support from a government to the exporter. Government provision of equity capital would not be considered a subsidy if the shares were purchased at market prices. The amount of subsidy in a government loan would be measured as the difference between the interest rate charged and the comparable interest rate that a private lender would charge. Use of countervailing duties should be precluded, the Canadians propose, when the subsidy is less than a given per cent of the unit value of the imported goods.
Countervailing duties would lapse automatically after five years, unless a review was conducted. But even after a review the duties could be renewed for a maximum of three more years.

ICI aiming to double business in Far East

By Peter Marsh
IMPERIAL Chemical Industries, Britain's biggest chemicals group, plans to step up investment in the Far East as part of an effort to double the proportion of its sales from this region by the end of the century.
ICI, with sales last year of \$11.7bn, gained only about 8 per cent of this figure from Japan and the rest of south-east Asia, not including Australia and New Zealand.
Mr Chris Hampson, ICI director in charge of its operations in the Far East, said the company was aiming to gain 16 per cent of total sales from the region by the year 2000.
Mr Hampson said that 40 per cent of total growth in the world chemicals industry was likely to come over the next few years from Japan and other countries in the Pacific Rim. It was vital, therefore, for ICI to step up its presence.
Besides Japan, the most promising countries for growth in chemicals demand, according to Mr Hampson, include South Korea, Taiwan, Hong Kong, Singapore and Malaysia.
ICI's plans for the Far East - mirroring similar ideas unveiled by several other big Western chemicals groups - are likely to involve investments in plants making specific, non-commodity chemicals geared to fast-growing industries in Japan and neighbouring countries.
Mr Hampson said ICI was particularly keen to expand in areas such as dyestuffs and textiles chemicals, chemicals whose use is linked to the expanding production of fabrics and other clothing materials in the Far East.
Other product areas in which ICI believes it is in a good position to expand in the Far East include polyurethane plastics and specific raw materials for polyester fibres. ICI clean up, page 7

Italian exporters wait for the state to get its supporting act together

The trade deficit points to structural industrial weaknesses, writes John Wyles
THE HOLLOW sounds emitted by many gatherings of Italian industrialists these days are more often than not due to beating of breasts about rising costs and growing competitive pressures. Those anxious to drive the point home are beginning to cite the nation's trade deficit, which in the first four months of this year is close to the \$1.975bn (\$5.9bn) total for all 1988.
But lamentations from Mr Sergio Pininfarina, the president of Confindustria, the main Italian business organisation, about a 10 per cent rise in labour costs owe more to the imminence at the end of the year of the triennial round of national pay negotiations than to solidly-based fears that Italian companies are losing ground in domestic and foreign markets.
There is much evidence to suggest the contrary: that for 15 years Italian exporters have held on to and in many cases expanded their share of those world markets in which they excel - textiles and clothing, shoes and leather goods, wood, furniture and engineering products. Overall, Italy's share of world trade in manufactured products, now around 6 per cent, has declined slightly this decade but it is still higher than it was 15 years ago. West Germany, France and Britain all have a lower share.
This is not to deny that there are important structural weaknesses in Italy's leading industries which are highlighted by the rapid deterioration in the balance of trade figures. The first, as Mr Renato Ruggiero, the Minister for Foreign Trade,

largest single sectoral growth in imports last year was the 15.7 per cent rise in investment goods.
Italy has to import because it cannot produce enough of these goods. The country is structurally ill-equipped for meeting domestic and foreign demand for substantially advanced technology products such as office equipment and electronic goods. One Olivetti is clearly not enough, although according to the ICE report domestic producers of office equipment and electronics products have managed to expand their domestic market share as measured by constant prices, although they have surrendered 13 percentage points of share in nominal terms over the last 15 years.
The relative under-capacity of Italian industry in technology is illustrated by the fact that such exports account for 12.1 per cent of the Italian total compared with 15.8 per cent for the EC as a whole, excluding Italy and 30 per cent for all industrialised, open-market countries. The same holds true for the motor industry, notwithstanding the impressive growth of Fiat - vehicles and components accounted for 7.1 per cent of Italian exports in 1986-87 against an EC average of 12.0 per cent and 15.1 per cent for all industrialised market economies.
This weakness is the key to the fact that since 1983 Italian exports have lagged behind the annual growth of world trade by about 2 percentage points. Italian exports may not have kept up with world trade but



Pininfarina

explained in an interview with the Financial Times, is a propensity to import when domestic economic growth is running above 2.5 per cent a year.

All this has been achieved without the export aids and insurance guarantees available in West Germany, France and Britain. On the promotional side, Mr Enggiero has made a start by reforming ICE from a sleepy, rather politicised, agency into a more professionally managed and, he hopes, results-oriented agency.
The next priorities are to improve the quality of financial services available to exporters, including an expansion of the activities of Sace, the export credits insurance agency. He regards such reforms as obligatory as the European Community's single market looms. The last 15 years have proved what sharp exporters the Italians are; many now dream of what they could do with an efficient state behind them.

Turkey fixes credit line

By Jim Bodgener in Ankara
A MANDATE for a three-year \$150m general purpose line of credit has been awarded by the Export-Import Bank of Turkey (Eximbank) to Citibank of the US. The proceeds will back up the exchange deal Turkey has with the Soviet Union for the import of natural gas.
At 1/2 over Libor the funds will be linked to the 30 per cent of payments for the gas that Turkey makes in cash, the remainder being in goods and services.
Turkey has sought to pay the whole bill in goods and services. A \$150m line of credit agreed with the Soviet Union in April will go far towards achieving this.
However, a \$350m credit to fund construction contracts for Turkish companies in the Soviet Union is making less headway because of Moscow's preference for consumer goods and borrowing founded on trade surpluses.

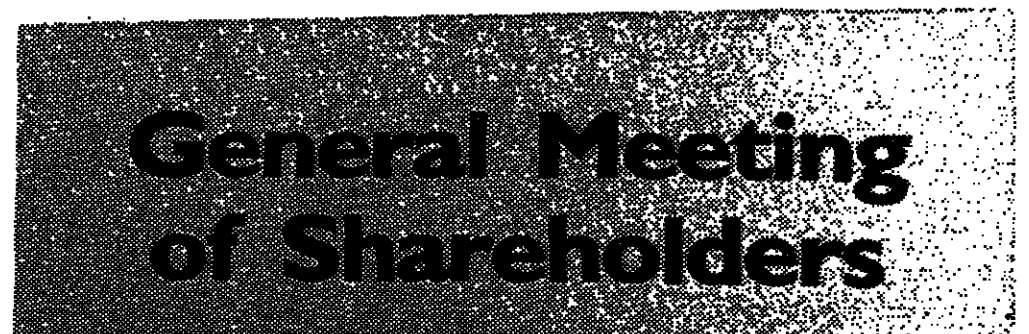
Japan ignores US protectionism claim to boost domestic satellite industry

By Yuriko Miita in Tokyo
JAPAN'S Ministry of Posts and Telecommunications (MPT) has given the green light for independent development of a new generation of communications satellites, called CS-4, in spite of complaints from the US about protectionism in Japan's satellite market.
The decision follows a report by a space communications advisory panel to the ministry stressing the need for Japan to continue strengthening its own technological foundations for communications and broadcasting satellites.
Last month, the US government, in implementing the Super-301 clause of last year's trade act, singled out satellites as one of three Japanese markets where imports were at an unfair disadvantage. It argued that the Japanese government forced public agencies to buy satellites from within Japan to nurture local manufacturers. Japanese government officials have insisted that its policy favouring the development of the domestic satellite industry will not preclude government purchases of satellites and parts from other countries.
The panel has recommended that further development should be targeted on the development of the CS-4 communications and BS-4 broadcasting satellites in 1990 and 1991. The ministry has announced it would like to launch the CS-4 followed by a back-up satellite in fiscal 1989.
Japan should co-operate more in international space development projects and draw more on foreign technology for its own space projects, according to the Space Activities Commission, an advisory body to the Prime Minister.

Colombo port at standstill over pay deal, Indian goods boycott

By Mervyn de Silva in Colombo
REGULAR joggers along Colombo's seafront end their morning exertion by counting ships. Over the weekend, there were nine vessels lined up outside the port, many of them loaded with Indian cargo.
Port workers have been refusing to handle Indian goods, respecting an appeal issued by the DJV (the Patriotic People's Movement), the military wing of the extremist Sinhala JVP.
Though the "boycott" covers a wide range of goods (textiles, pharmaceuticals, buses, trucks, and popular food items), exports from India add up to less than five per cent of Sri Lanka's imports. The campaign against Indian imports has been so effective that all Indian movies have been taken off the screen by cinema owners, and even state-run television suspended a popular Tamil series.
At the port, the queue of ships had lengthened and on Tuesday 12 ships were waiting to be unloaded. By Wednesday the number had risen to 19, not all of which were carrying Indian cargo.
Port authority officials, who claim that Colombo is now the busiest and most modern port in South Asia, blamed the transport strike for a 40 per cent turnout of port labour. A strike by some 30,000 employees of the state transport board entered its third week on Monday.

their lowest level this decade, the IMF urges massive devaluation.
Premadasa's response has been to re-introduce the five-year state of emergency which lapsed in January, and to bring the army out of their barracks. He gave an ultimatum to the strikers - return to work by Monday or lose their jobs. The strikers preferred to defy the government rather than incur the JVP's wrath as its reprisals can be swift and merciless.
An emergency regulation which carries the death penalty for any "threat of death or bodily harm" through speech, poster or leaflet came into effect yesterday. The opposition parties have asked the president to withdraw the dismissal order and to open talks with the transport unions.
Premadasa's confrontation with the unions and the JVP aggravates the crisis caused by his virtual marching orders to the 45,000 strong Indian peace-keeping force. Mr Rajiv Gandhi, the Indian Prime Minister, argues that the issue comes under the India-Sri Lanka "peace accord" and is thus a bilateral matter requiring consultations.
Sri Lanka is boycotting the seven-nation South Asian foreign ministers meeting this week in Islamabad. "The edge of anarchy," is how plantations minister, Mr Gamini Dissanayake describes the situation.



(on June, 30th at 12 a.m. at the second notice)

The Board of Directors of Telefonica de Espana, S.A., with the intervention and counsel of the Secretary and Legal Advisor, according to Chapter III of the Articles of Association of the company and other applicable laws, agreed to call shareholders to a General Meeting, as follows:

FIRST NOTICE:
Date: June 29th
Hour: 12 a.m.
Place: Paseo de la Castellana, 259 Madrid (Pabellón de Deportes de la Ciudad Deportiva del Real Madrid)
If, however, as laid down in Article 16 of the Articles of Association it is not met, the meeting will be held at the second notice.

SECOND NOTICE:
Date: June 30th
Hour: 12 a.m.
Place: Paseo de la Castellana, 259 Madrid (Pabellón de Deportes de la Ciudad Deportiva del Real Madrid)

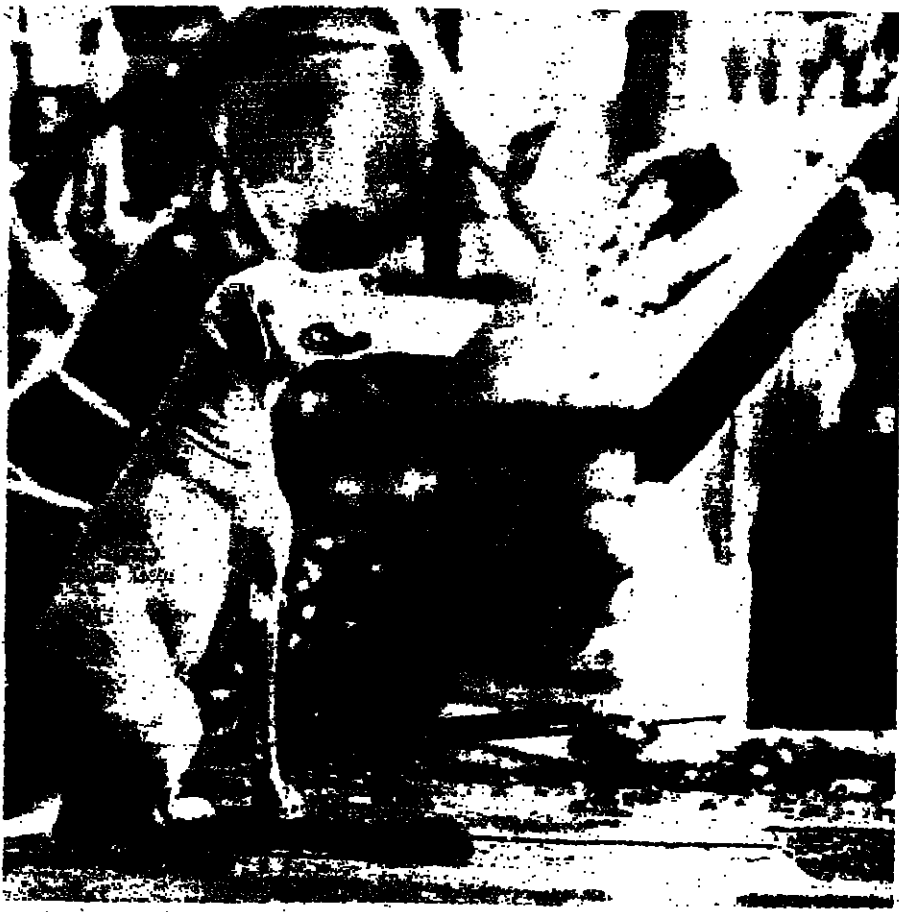
OBJECT OF THE MEETING:
The object of this meeting is to submit to the deliberation and resolution of the Annual Meeting, the matters included in the following agenda:

- I. Information and approval, where appropriate, of the Annual Report, the Balance Sheet and the Profit and Loss Account corresponding to financial year 1988, and the proposed distribution of profits corresponding to said year.
- II. Approval, where appropriate, of the management activities of the Board of Directors during 1988.
- III. Legal and statutory appointments:
III.1. Designation of Groups of Companies, if this agreed.
III.2. Ratification and, where appropriate, designation of Directors.
- IV. Authorization to the Board of Directors for performance of a capital increase, with new wording of Articles 6 of the Company By-laws.
- V. Authorization to the Board of Directors for issue of Debentures, Bonds, Promissory Notes and other securities, stock or financial instruments.

Madrid, June, 1st of 1989. THE SECRETARY OF THE BOARD OF DIRECTORS D. HELIODORO ALCARAZ Y GARCIA DE LA

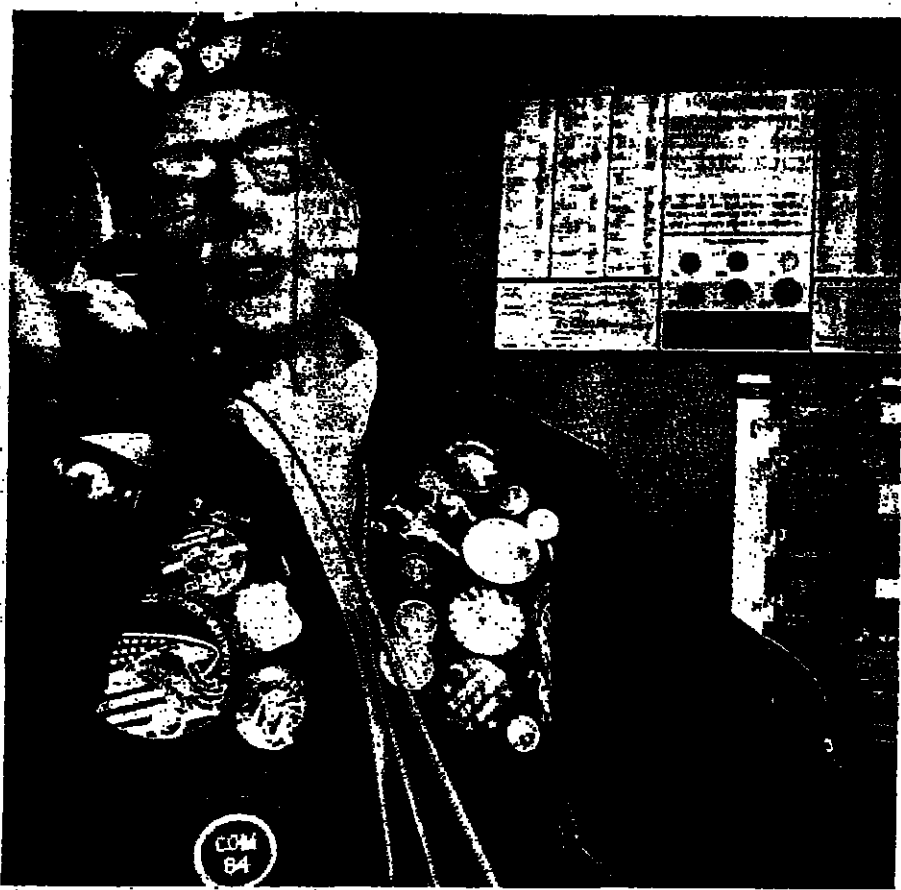


In the last year public awareness of Guardian Royal Exchange has increased by over 50%. Life intermediaries rate our advertising as five times more effective than our nearest competitor. (Sources: Millward Brown & Taylor Nelson.)



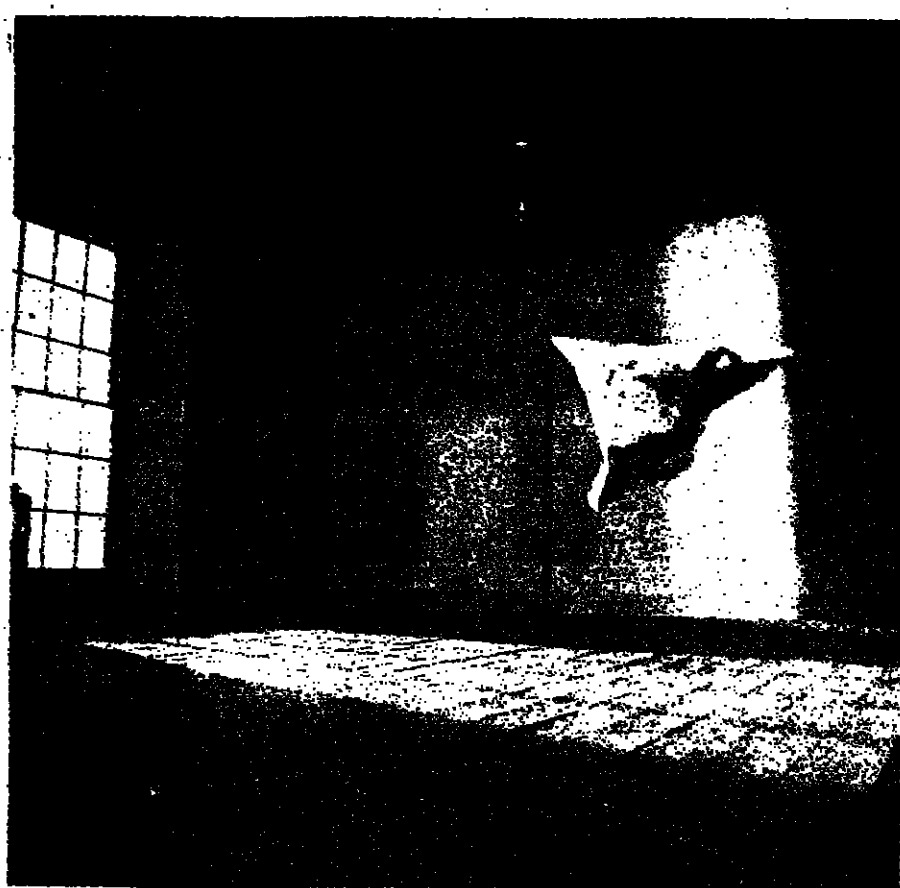
Our Blue Plan motor policy currently covers 1 in 20 private motorists. Private motor and household insurance showed a combined underwriting profit of 8% in 1988.

The profit from our worldwide life and pensions business increased by 21% in 1988. Choices is now one of the top brands in the pensions market attracting over 75,000 new policyholders in the last nine months.



Freedom is the UK's leading brand of universal life insurance. In the three months that followed national TV advertising, sales doubled year on year.

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Get the picture?

Guardian Royal Exchange is the only UK composite insurer with dividend growth of at least 10% for every one of the last 15 years. Our 1988 dividend was up by 22%.



GUARDIAN ROYAL EXCHANGE
One step ahead, then another

UK NEWS

BSB shareholders explore link with Murdoch's Sky

By Raymond Snoddy

SEVERAL leading shareholders in British Satellite Broadcasting are exploring the possibility of co-operation with Mr Rupert Murdoch's Sky Television to try to avoid a damaging and costly battle between the two rival satellite television systems.

One significant BSB shareholder, who asked not to be named at this stage, said the aim was to see if there was a way to make it possible for the services of both BSB, which plans a launch in the spring, and Sky Television to be received on a single aerial.

Under current plans the rival systems are incompatible. The small informal group is being advised by Mr James Lee, the media consultant of the Boston Consulting Group and former chief executive of Pearson Longman.

Mr Lee, who led one of the unsuccessful consortia for the satellite broadcasting franchise ultimately won by BSB, warned at a conference earlier this month that the economics of satellite broadcasting had been destroyed at a stroke by the competition between Sky and BSB for programme and film rights.

"It is reasonable to predict that neither competitor will be able to break even until one

has been forced out," Mr Lee said.

The consultant who was involved in the now-aborted joint venture plans drawn up by The Disney Channel and Sky Television suggested that a partial merger between BSB and Sky made complete sense from a marketing and financial point of view.

The two groups, Mr Lee suggested, could set up a joint subscription film channel with a single customer management operation while competing with their advertising-financed channels.

For such a merger to be viable, either BSB would have to abandon its separate satellites and join Mr Murdoch on the 18-channel Astra satellite or BSB would have to persuade Sky to move to its system.

The two BSB satellites could be turned into a 10-channel high-power system by pooling the five direct broadcasting channels allocated by international agreement to the UK and Ireland. Government approval would have to be sought for this and for the concentration of media power of media power a joint BSB-Sky project would involve.

There have also been informal approaches from individual representatives of Sky Tele-

vision to individual BSB shareholders on the merit of a joint satellite venture.

The main BSB shareholders include the Bond Corporation of Australia, Granada, the UK leisure and entertainments group, Pearson, publishers of the Financial Times, and Reed International, the UK printing and publishing group.

It is unclear how many of BSB's 10 shareholders would be sympathetic to the idea of co-operation with Mr Murdoch. Some of the major shareholders such as Granada are still confident that BSB can make it on its own despite the fact a further £40m has to be raised in addition to the £423m already committed.

The financial pressures could, however, grow on Mr Murdoch if losses were to continue to run at around £150m a year.

For BSB the outlook would begin to get serious if the rescheduled launch, now thought to be March, were to slip even further because of technical difficulties.

It is clear that a merged satellite television operation would stand a much greater chance of commercial success at least in the short to medium term than a head-on contest which will split the market.

Britain and Brazil agree rainforest project

By Robert Graham

BRITAIN and Brazil will next month sign a pioneering environmental agreement monitoring the resources of the Amazonian rainforest.

The agreement will be signed by Mr Christopher Patten, Minister for Overseas Development, during a visit to Brazil from July 4-8. This will provide for Britain's various tropical research facilities to be channelled in a co-ordinated response to requests from the Brazilian Government for studying the rainforest.

Until now, the Brazilian Government has been extremely sensitive about any offers of international help in Amazonia, tending to regard them as interference in domestic affairs. The British Government was among the first to be approached for ideas and has been the first to respond, the agreement being put together in less than three months.

British officials were concerned that wide publicity in the Brazilian press given to reports published in the London Sunday Times newspaper about activities of UK companies in Amazonia might cast a cloud over Mr Patten's visit.

UK telecom retailers in joint venture

By Hugo Dixon

TWO OF the UK's leading mobile communications entrepreneurs, Mr Martin Dawes and Mr Marc Albert, have joined forces to spread cellular communications across continental Europe.

They have formed Martin Dawes Communications Europe, in which each will have a 50 per cent stake.

The new group has already set up embryonic operations in France and West Germany, and plans to expand to Italy, Spain and elsewhere over the next year.

Mr Albert and Mr Dawes have been among the most successful of the UK's cellular service providers, the function of

which is to retail mobile communications for Racal Telecom and Cellnet, Britain's two network operators.

Their aggressive marketing-led approach has been a factor behind the spectacular growth of cellular communications in the UK and has also made each man a multi-millionaire.

In most of continental Europe, however, mobile communications have been slow to take off, partly because they have been run as monopoly services.

These markets, however, are expected to take off after the decision by France and West Germany to license second operators to compete with

their monopolies and in the run-up to the launch of the pan-European cellular system from 1991.

Mr Albert and Mr Dawes are setting up operations now to benefit from the expected explosion in demand.

Their initial investment in the venture will be £2m, rising to £10m during the next two to three years. Other UK groups, especially Racal Telecom, are keen to attack the same market.

The group will have two separate businesses beneath it: Eurocellular, which will be managed by Mr Albert, will be responsible for selling cellular phones directly to customers

either from shops or by advertising; and Martin Dawes Communications, which will be managed by Mr Dawes, will concentrate on establishing a European network of dealers.

The entrepreneurs say they are confident of good margins on the venture because of the high price of cellular phones on the Continent. Big profits will only materialise from their venture, however, if other European countries adopt the UK practice of allowing service providers.

These not only make a turn on selling equipment, but also get a share of the revenue spent on making phone calls.

Toyota to announce site

TOYOTA, Japan's leading car maker, is expected to announce in the next two weeks that it has chosen Shoton, North Wales, as the site for its planned European engine plant, writes Kevin Done.

The company is planning to invest around £300m (£136m) in the plant, which could also be used to produce other automotive components such as steering components and drivshafts.

The plant is expected to create about 300 jobs, but this

could be increased later in the 1990s.

The announcement about the North Wales engine plant will follow less than three months after the company revealed its plans to spend £70m to build its first European car assembly plant at Burnaston, near Derby in the East Midlands with a capacity for building 300,000 cars a year by the second half of the 1990s.

The two plants will involve a total investment of about £335m, the biggest Japanese inward investment in Europe.

Rescue cannot shift liability, says Lloyd's

By Patrick Cockburn

THE COUNCIL of Lloyd's, the private insurance market, will not agree to any rescue plan for loss-making syndicates which shifts liability from members affected to members who have escaped loss, Mr Murray Lawrence, the chairman of Lloyd's told its annual general meeting yesterday.

He rejected suggestions that the council of Lloyd's was passive in the face of the mounting losses, now totalling £206m, facing members of the RHM Outwaite syndicates 217/861.

Mr Lawrence identified the main problem facing Lloyd's as being the 114 years in which syndicates cannot declare final results because of uncertainty over future liabilities. He said Lloyd's council wanted "to ensure that any agent who takes this route does so truly as a course of last resort and never as any easy option."

Mr Murdoch Macleod, a spokesman for RHM Outwaite, said later that the underwriting agency was frustrated by Lloyd's refusal to discuss a rescue plan it had proposed. He added: "It is very difficult to get Lloyd's off auto-

matic pilot when it comes to talking about unlimited liability."

Criticising the approach of the council to the problem of the open years and Outwaite Mr John Dunner, chairman of Donner Underwriting Agency, told the annual general meeting that the present Lloyd's system was devised to cope with normal hull, cargo, fire, accident and motor business.

He said, however, that the present Lloyd's accounting system was proving inadequate when it came to US casualty business, where potential liabilities were immense, but future exposure impossible to compute.

"This had become clear only since the early 1980s. Members of syndicates or 'names' therefore have to pay cash to meet losses which are forecast rather than known to have occurred."

Mr Dunner said the solution to the problem of the open years was for claims to be settled on the basis of claims already made.

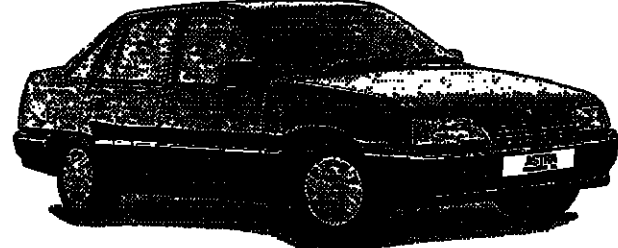
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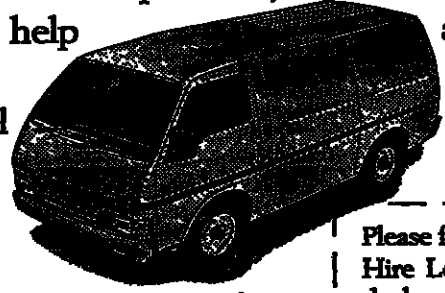
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OBITUARY Margaret van Hattem: interpreter of politics

MARGARET van Hattem, who died yesterday at the age of 49, was one of the most vivid writers and personalities the Financial Times has seen in the last generation.

She was also a woman of extraordinary bravery. Her determination to continue working and to experience life to the full in the face of the most devastating of illnesses defied belief.

Born in the Netherlands, Australian by nationality and education, and a product of the Reuters news agency school of journalism, Margaret joined the FT's foreign desk late in 1975.

Two years later, she was in Brussels specialising in the common agricultural policy. In 1980, she was transferred to the political reporting team in Westminster. In 1986, she was made East Europe correspondent, based in London.

Journalists are often remembered by their stories and Margaret had her share of good ones.

Her understanding of the CAP at the turn of this decade, when it was the most important story in Brussels, was exceptional both for its grasp of detail and its political feel.

In domestic politics it was her coverage of Ulster that stood out, in which she was undoubtedly helped by her long-standing relationship with Brian Inglis, the author and journalist. She knew all the players, all the angles and all the motives.

She could also lay claim to have been in the summer of 1983 the first political reporter to state unambiguously in print that Mr Neil Kinnock would succeed Mr Michael Foot as leader of the Labour Party — and to explain why and how.

Even though her movement as East Europe correspondent was necessarily limited by her illness, the mind and pen were as sharp as ever in some withering editorials and columns on Ceausescu's rape of Romania and in thoughtful analyses of the changes that Mr Mikhail Gorbachev was bringing to the Soviet Union and to the region as a whole.

She once described Yugoslavia as "a doughnut with a hole in the centre through which fall all unity, coordination and hope of efficient management."

But the best journalists are also known for the way stories are told and in this respect, Margaret was exceptional. She loved words and her ability to turn a phrase could render the dense and complex instantly comprehensible.

Thus, she once likened the common agricultural policy to "one of those dinners where everyone shares the bill so you might as well order lobster." Again, on the same subject, "trying to help small farmers



Margaret van Hattem: notable Ulster coverage

by increasing prices further is like jacking up a skyscraper instead of adding a top floor... the cost is enormous and the effect on the small farmers minimal."

There was, perhaps, no finer example of colour writing to grace the FT in many a year than her account, early in 1986, of being roughed up at an Ian Paisley rally in Omagh. It ended as follows: "As I have often had occasion to speak to Mr Paisley and Mr (James) Moynihan in the Members' Lobby at Westminster, I know them to be prudent, discreet men and am grateful for their prudent, discreet rescue. All the same I will take no more chances. Can someone please send me the words of The Sash My Father Wore?"

Of an early operation against her terminal brain tumour, she wrote: "It was when I caught sight of the surgeon's green wellingtons that mild panic set in. I was prepared for a certain amount of mess in the operating theatre. I had not thought we'd be ankle deep in it."

"Into" a story like Ireland, when her understanding, commitment and writing ability all came together at once, the results could be magisterial. Her analysis of the Anglo-Irish Agreement is still shown to newcomers to the FT as the exemplar of how to write a feature.

Above all, there was a passion to Margaret, in her life, her loves, of people, poetry, painting and music, her beliefs and her work. She would fight for all of them with a fierce tenacity and if — just occasionally — this exasperated her colleagues and friends it also engendered enormous respect and even greater affection.

Never more than in her struggle against the tumour which finally killed her. Even near the very end, she spoke of coming back to work, of travel, of ideas. Given the extraordinary way she could spin them all into words, it is a terrible loss that she cannot.

Property agents 'fail to satisfy customers'

By Andrew Taylor, Construction Correspondent

MANY British estate agents are failing to satisfy basic customer requirements according to a survey conducted by Century 21, the world's largest estate agency franchise organisation, said yesterday.

Century 21's owners by Minneapolis, Minn, the large US firm insurance group and began operating in the UK last year. It has a network of more than 80 offices in Southern England and Northern Ireland.

Mr Harold Jones, managing director of Century 21 UK said: "Our findings reveal that tasks which should form a standard part of most agents' service simply are not being provided."

"Customers seem uncertain as to exactly what they should expect from agents with many classing as 'desirable services' those which they should be demanding by right."

Specific complaints from customers included the fact that many agents did not accompany potential buyers when viewing properties. Agents also failed to provide details of their viewers' reactions after visits.

Customers said many agents did not provide regular updates on the progress of sales.

Century 21 said clients attributed poor quality service to young, inexperienced staff who were described by some as brain, untrustworthy or simply incompetent.

Mr Jones said: "While young staff shoulder much of the blame from customers, the problem really lies in a lack of interpersonal and sales skills across the board."

He said customers wanted more selective targeting of buyers for specific properties, as well as advertising at homes in branch windows, local papers and property magazines.

Century 21, which says it is represented in 10 per cent of home sales in the US, has 7,000 branches worldwide including offices in France, Japan, Australia, Singapore and Hong Kong.

Rail disruption set to deepen after strike

By Jimmy Burns and Fiona Thompson

DISRUPTION of British transport through industrial action is set to deepen following the second one-day national rail strike yesterday, which caused widespread disruption in London and other cities.

Leaders of the National Union of Railwaymen will today meet to consider stepping up disruption. Members of the rail drivers' union, ASLEF, voted by a 13 to one majority yesterday to go on an official 24-hour strike on London Underground railway next Wednesday.

Mrs Margaret Thatcher, the Prime Minister, accused rail workers of not "giving a damn" about the inconvenience they caused. Her remarks were taken as a further indication that the Government may try to curb public sector strikes.

Mrs Thatcher said in an interview on Mr Rupert Murdoch's Sky Television that it was "absolutely disgraceful" that people in the transport unions did not think about their fellow citizens. The Cabinet is to consider the strikes today.

Mr Norman Fowler, Employment Secretary, said in a speech last night that the NUR was trying to exploit their monopoly position and hold the public to ransom to get their way.

For the second Wednesday in succession, trains throughout the country were halted due to a 24-hour strike by the NUR in its dispute with British Rail over pay and plans to break up national pay bargaining.

There was a limited service of 25 trains on London Underground yesterday because ASLEF members did not join the NUR strike. But ASLEF later announced that its drivers had voted by 1,053 to 78 for a 24-hour strike next Wednesday.

There was much heavier traffic congestion in London yesterday than during last week's strike. The Confederation of British Industry, the employers' federation, estimated that 75 per cent of workers in the capital had gone to work, compared to 60 per cent last week.

Police estimated that traffic was two or three times as heavy, with long tail-backs on nearly all main roads in and out of the capital. Traffic jams stretched for up to seven miles and motorists cut their working day to get home quicker.

Manchester was the worst hit city outside London, with heavy traffic congestion both in the centre and in the outskirts during day. Tail-backs of up to six miles were reported on the M6 motorway to the north of Birmingham, and long lines of vehicles also built up in Glasgow.

Although support for the rail strike was virtually solid throughout Britain, police reported that traffic in other cities around the country only slightly increased traffic problems.

Mr Jimmy Knapp, NUR general secretary, said the action would continue for as long as it took to get British Rail into serious negotiations. He said support for strikes remained solid and his members would continue "until justice is done."

Mr Knapp said the ASLEF vote meant that "it won't be long before we have a totally united stand against both British Rail and London Underground. It's getting stronger by the day."

The NUR conference will today decide on whether to step up strike action, and will also respond to BR's request to attend the Railway Staffs' National Tribunal next Wednesday.

BR has said the dispute can be resolved there alone, but the NUR is opposed because the tribunal can consider only pay. The union is vehemently opposed to separating pay from the linked issue of national collective bargaining.

Delegates stressed this yesterday in a heated debate on negotiating machinery. "This dispute is about defending our union and our union's right to defend us," said Mr Keith Simpson, from Sheffield.

Opposition to the tribunal was voiced yesterday by Mr Derek Fullick, general secretary designate of ASLEF, which next Wednesday is expected to announce the result of a ballot in favour of an overtime ban on British Rail.

Mr Fullick last night appeared to distance himself from Mr Knapp's call for a united 24-hour strike, but an indefinite overtime ban by drivers will cause continuous delays to the rail system.

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with the principle of good quality television.

"There is no question of a *laissez-faire* arrangement," Mr Renton says.

It would be no mean task, the Minister argues, for bidders for Channel 3, the renamed ITV channel, and the new Channel 5 to pass the quality threshold, including requirements for high quality news and current affairs and a diverse service which would have a reasonable proportion of programmes of high quality.

"No bidder unable to satisfy the quality threshold will even get to the stage of having his bid considered," the Home Office Minister insists.

The Independent Television Commission would also have real sanctions if licence conditions were not met, including the revenue for the Treasury," Mr Renton says.

The purpose of the proposals was to maintain the desired range and quality of programmes and provide a proper return to the taxpayer, he said.

Letters, Page 15

Government stands firm on auction of television licences

By Raymond Snoddy

THE GOVERNMENT has rejected the united claim of Britain's 16 ITV companies that auctions of broadcasting licences will reduce the range of quality and choice on British television.

Mr Timothy Renton, the Home Office Minister responsible for broadcasting, argues in a letter in today's Financial Times that "the Government is absolutely committed to the preservation of the range and quality of programme services."

The Minister was responding to a policy statement made for all the ITV companies by Mr Richard Dunn, chairman of the ITV Association and managing director of Thames Television, who said all the companies were "implacably and unambiguously opposed" to government auction plans.

In a letter to the Financial Times last week, Mr Dunn also promised to fight government plans through the House of Commons and the House of Lords. He said he would try to make what he saw as the threat to quality television an election issue.

Mr Renton says Mr Dunn has got it wrong by assuming that the process of auctioning franchises must be in conflict.

FIMBERA, the Financial Intermediaries, Managers, and Brokers Regulatory Organisation - the largest City self-regulatory body - and the Consumers Association said the changes would loosen the rules for investment advisers introduced a year ago under the Financial Services Act.

FIMBERA fears the amendments could open the way for a steady decline in standards of safeguards for investors.

A new clause due to be inserted into the Financial Services Act would allow Self Regulating Organisations to modify or waive rules they regarded as unfairly stringent.

The Consumers Association said bodies which are dominated by industry representatives should not be allowed to make changes which could jeopardise investor protection.

It warned of the danger that investor protection measures might be required to pass a cost-benefit test.

THE "management buy-out" business in the UK is likely to adopt increasing similarities to its counterpart in the US. Such deals are also likely to increase in both number and size.

These are among the conclusions drawn by Mr Steve Thompson at the University of Manchester and Mr Mike Wright and Mr Ken Robble at the University of Nottingham, in an article on the UK experience of management buy-outs, published in the Continental Bank Journal of Applied Corporate Finance.

They argue that the average size of buy-outs is rising sharply, and point out that there are a growing number of

"buy-ins" - deals where the leading managers are brought in from outside, a trend more prevalent in American leveraged buy-outs.

They also suggest that the contraction of the government bond market, on the back of persistent budget surpluses, could "stimulate a renaissance of the corporate debt market."

If so, they say, tradable debt could figure more prominently in financing future buy-outs.

The writers argue that UK mbos have generally led to management structure reorganisation, moves into new product areas and improved cash and credit control.

Conservative MEPs move towards centre

By David Buchanan in Brussels

THE REDUCED band of British Conservative Members of the European Parliament (MEPs) have decided to try to join the Christian Democrat group in the new Strasbourg assembly, representing a shift towards the political centre.

The move, decided on Tuesday at a meeting of the 23 Tory MEPs, partly reflects the widespread feeling that Prime Minister Margaret Thatcher's assertive nationalist stance was largely to blame for the party's loss of 12 seats in the June 15 poll.

It is also recognition that the European Democratic Group (EDG), of which the UK Tories were the backbone, has now been so reduced by defeat and defection, from 66 in the last Parliament to 34, that it could no longer be effective.

The two Danish conservative members of the EDG are expected to pronounce on the Tory request when the Parliament convenes in late July. Some Christian Democrats in the Benelux countries and Italy may regard the British Tories as too right-wing and too anti-union for their taste.

Popular MEPs, 15 of whom have already defected to the EPP, boosting the ranks of the latter to 123.

The Tory MEPs have appointed Mr Christopher Prout, their current leader, to negotiate with the Christian Democrats, who are expected to pronounce on the Tory request when the Parliament convenes in late July. Some Christian Democrats in the Benelux countries and Italy may regard the British Tories as too right-wing and too anti-union for their taste.

But Mr Peter Price, a leading Tory MEP, said yesterday that there was a clear need for "more coherence on the centre-right of the Parliament", and a reduction in the number of political groupings.

Meanwhile, the British Labour MEPs - who took the 12 previously Tory seats - have made their increased presence felt with the offer to Mr Julian Priestley, currently a committee director on the Parliament staff, of the job of secretary general of the 151-strong Socialist group.

London's role as European air gateway 'threatened'

LONDON will be replaced by Paris, Amsterdam or Frankfurt as the main airline gateway to Europe, unless UK aviation is supported by infrastructure to compete with continental airports, Lord King, the chairman of British Airways, said yesterday, writes Lynton McLean.

"The sad truth is that we are in danger of allowing ourselves to be overtaken," he told a meeting of the London Chamber of Commerce.

The French have a five year plan to establish Paris as the leading entry point for long haul air traffic in continental Europe. This involves a \$600m investment from 1989 to 1993 and includes a high-speed train station at Charles de Gaulle airport.

In the French plan, London is a satellite of Paris, not a hub," said Lord King.

West Germany is investing almost \$8m at Frankfurt airport, with Lufthansa's declared objective to develop Frankfurt as the number one hub of Europe.

Warning on protection of investors

By David Barford

THE GOVERNMENT received two powerful warnings yesterday that proposed amendments to the Companies Bill could threaten investor protection.

FIMBERA, the Financial Intermediaries, Managers, and Brokers Regulatory Organisation - the largest City self-regulatory body - and the Consumers Association said the changes would loosen the rules for investment advisers introduced a year ago under the Financial Services Act.

FIMBERA fears the amendments could open the way for a steady decline in standards of safeguards for investors.

A new clause due to be inserted into the Financial Services Act would allow Self Regulating Organisations to modify or waive rules they regarded as unfairly stringent.

The Consumers Association said bodies which are dominated by industry representatives should not be allowed to make changes which could jeopardise investor protection.

It warned of the danger that investor protection measures might be required to pass a cost-benefit test.

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UK NEWS

A young man's flights of fancy win Fleet Street wings

Michael Donne, aerospace correspondent, retires after 44 years at the FT. He recalls a life-long passion

I HAVE always thought the Surrey countryside beautiful, but never more so than when I first viewed it from a height of several hundred feet early on an autumn morning in 1950, with the sunshine highlighting the slowly-clearing mist below.

Even so, within my flying suit I was still very cold in the open cockpit of the two-seat, side-by-side training sailplane. But that was of small consequence, for I was imbued with that strange excitement familiar to all novice aviators in the days of open-cockpit trainers, before the emergence of the closed-cabin luxury of today's flying schools.

Life was all going my way at the time. I was young, just turned 22, not long out of the Army (where I had been in the Anti-Aircraft Command), with a promising job on the FT and now, at last, I was learning to fly. I was poor, for a lowly reporter-on-the-beat's pay in those days was not generous - but I was not worried so long as I could pay my way and continue to fly.

Subsequently, flying for most of the past 40 years has dominated my life and work, involving me in flying some 3m miles in several hundred different aircraft (as a passenger, I must add), but well before that it had been my driving ambition. During my London childhood before the Second World War, it seemed an impossibly remote objective, for my family was very poor. I compensated by devouring the adventures of Biggles from the local public library with rabid enthusiasm, and dreamed of zooming around in Sopwith Camels and other

assorted biplanes. When I was old enough to ride a bicycle and be allowed out by myself, I gravitated at weekends to Heston (close to where Heathrow was built years later), where I stared, unimpeded by authority, through gaps in the hedges at those God-like creatures landing and taking-off with incredible smoothness and regularity in their - to me - undeniably magnificent flying machines.

During the war, while too young for active service, my school in Oxford started an Army Cadet Force unit, which I joined but soon found boring. I transferred to the Air Training Corps, not without some school hostility, and to my enduring delight found flying at last opening up before me.

Apart from becoming enamoured in the heavy intricacies of navigation, meteorology, Morse Code and other aeronautical theory (I became expert at aircraft recognition), I discovered that I could put on my blue uniform at weekends and cycle out to Kidlington and basic training field for bomber crews, and sit in the queue in the pilots' readiness hut, waiting for a trainee crew to say "Come on lad, you can come with us". It was called "Pre-Service Training" or "Flying Familiarisation", but in reality it amounted to free joyrides, and was wonderful!

I flew on innumerable weekends in all weathers with trainee pilots and their instructors in Ansons (twin-engine training aircraft) over the Oxfordshire countryside. To this day I can describe Blenheim Palace from the air better than I ever could from the



Michael Donne (centre) with Lord King, Chairman of British Airways (left) and Prof Roland Smith of British Aerospace

ground. My home was shattered by Flying Bombs in the late summer of 1944, and I had to quit school and find my first paid job in a hurry in the Hammer-smith Public Library. The pay was appalling, however, and I found another job in Bishopsgate in the London with The Financial News (FN) early in 1945. By the time I was drafted for military service in 1946, the FN and FT had merged, and I was with the latter in Coleman Street, working in the Prices Room.

I wanted to join the Royal Air Force, but was rejected because it was already shed-

ding thousands of surplus personnel. Instead, I found myself square-bashing with the Royal Fusiliers at Witley Barracks, Breamford, in which there was no future, and so I applied to join the Gunners. I was posted to a Royal Artillery Anti-Aircraft Training Regiment in Oswestry, Shropshire, but after some hair-raising adventures with the guns in various parts of the country, legitimate and otherwise, found myself teaching reluctant girls the joys of anti-aircraft gunnery.

It was all thought of a useless pastime, and found much more interesting and exciting things

to do, both on and off the gun-site. But all good things come to an end, and the Regiment was disbanded upon my demobilisation in the spring of 1948. Initially, I spent some time trying to complete my education part-time at the University of London, but found the college boat club more enticing. But the lure of aviation remained and eventually I enrolled for a gliding course at Lulsgate Bottom, now the site of Bristol Airport but then a disused bomber airfield.

It was one of the most rapturous holidays I have ever spent. The weather was glorious. We were on the airfield

early every day, keen to squeeze in as much training as we could. We were using "auto-tow", whereby one sat in a single-seat training glider, called a Tutor, at the end of a long cable attached to a battered motor car.

The car started down the crumbling runway, and as it gathered speed one was hauled into the air at the other end of the cable. At the appropriate moment, learned by trial and error, one pulled a knob in the open cockpit, and hopefully the cable was released from the glider. The plane was left up there, some hundred feet or so above the ground.

It was delicious stuff, and there was plenty of it. As we improved, the cables got longer, we were hauled higher, gaining more time in the air and learning the hard way the rudiments of flying.

Occasionally, the Chief Flying Instructor stopped swearing at us, became human, and took us up one at a time for a higher, longer flight over the Bristol Channel. The motorless flights made me conscious of the astonishing buffeting and noise while flying into wind, but the down-wind leg of a circuit was all peace and calm, and I could relax and enjoy what I have always regarded as pure flying.

I got my "A" House at Bristol, but because I lived and worked in London, I joined the Surrey Gliding Club in Redhill, Surrey airfield then being restored to civilian use. We shared it with the University of London Air Squadron, assorted struggling commercial aviation organisations, and the Experimental Group of the Ultra-Light Aircraft Association, a

group of youngsters trying to fly on the cheap. On Saturdays in particular it was a very crowded airfield indeed. I could not afford a car, and went from the FT office in Coleman Street to Redhill by train on Friday evenings, walking the rest of the way to the aerodrome to save money, clutching the meagre rations my mother had given me - for even at that time Britain was still in the grip of austerity, and rationing was much in force. I came back to the office from the airfield on Monday mornings.

From then on, flying sailplanes became ever more exhilarating. The "auto-tows" of Bristol gave way at Redhill to an old barrage-balloon which planes several hundred feet of height, enough for a carefully-controlled circuit of the airfield, or about four to five minutes' flying time.

One either did it the easy way, paying half-a-crown for a simple circuit of the airfield, or the hard and expensive way. That involved finding a thermal (a rising current of warm air upon which the sailplane could be lifted higher), so as to be able to fly away to land somewhere else - usually in some late farmer's field. That also involved paying for the cost of being retrieved by truck and trailer in which the dismantled sailplane was shipped back to base. Surprisingly, we had few accidents, because everyone was very careful,

although I must confess that I sometimes nearly gave my weary instructor heart attack.

But gliding became almost impossible as the winter set in, and then I turned to powered flying, with the Ultra Light Aircraft Association, based in a decaying, war-time hangar just up the slope from the gliding club. We were a small, light-hearted group with our own little aircraft, a delightful single-engine, open-cockpit de Havilland Moth Minor, G-AFOZ, which I believe the group had bought for £50 (in those days, that was quite a sum). We lovingly looked after it, doing all the maintenance and repairs, and making the parts for it when we could not afford to buy them. We even re-roofed the hangar with bitumenised felt at our own expense.

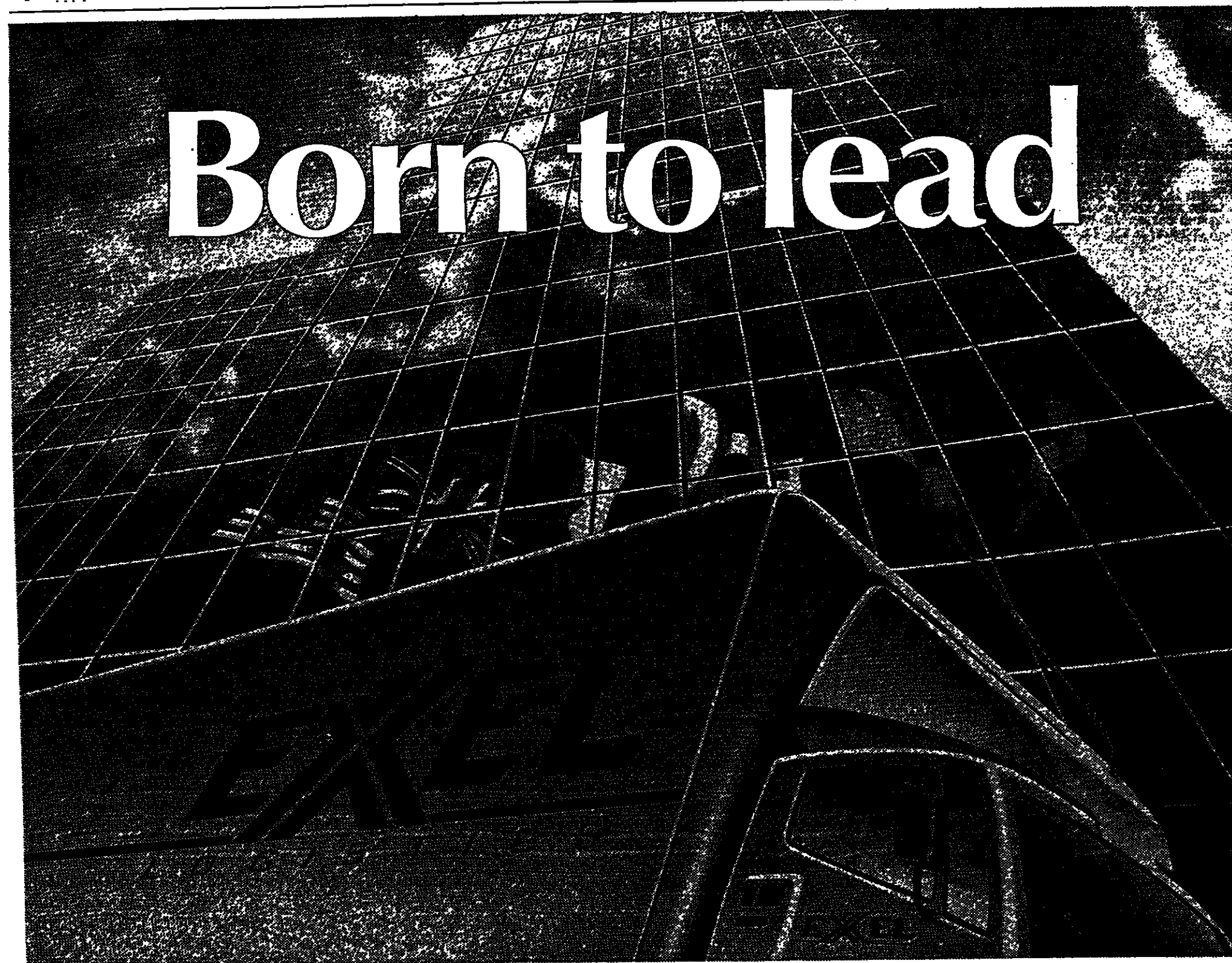
That particular Moth Minor was the first powered aeroplane I ever piloted (with the instructor in the back seat, and so it stands out in my memory).

With its open cockpit it gave me an aeronautical euphoria that I have never quite been able to recapture.

We paid for our petrol, oil and maintenance but were taught for free by the marvelous Jean Bird, a brilliant aviatrix with a tough, rough tongue who had served nobly in the Women's Air Transport Auxiliary during the war, ferrying bombers and fighters from the manufacturers to the squadrons. She earned her living by odd flying jobs and when they could be found.

Our set-up was rough and ready - we slept at the other end of the hangar from the aircraft and cooked our meagre meals over a battered stove. In fine weather it was delightful, but in the depths of winter we were often frozen. But we were fit and healthy, and I was enormous fun. We even had a black Labrador puppy called Jet, who loved flying, had his own log book and was occasionally taken up, chucked by his owners. Snappy had nothing on him.

That was how I came to be the Aerospace Correspondent of the FT. One day early in 1953, the editor, Gordon (now Sir Gordon) Newton, came into the News Room, stopped by my desk and said "Can you still still interested in this flying?" I confessed that I was. "Well," he said, "I want someone to look after aviation for the paper. You're it, on six months probation!" And I have been "it" ever since and enjoyed every moment.



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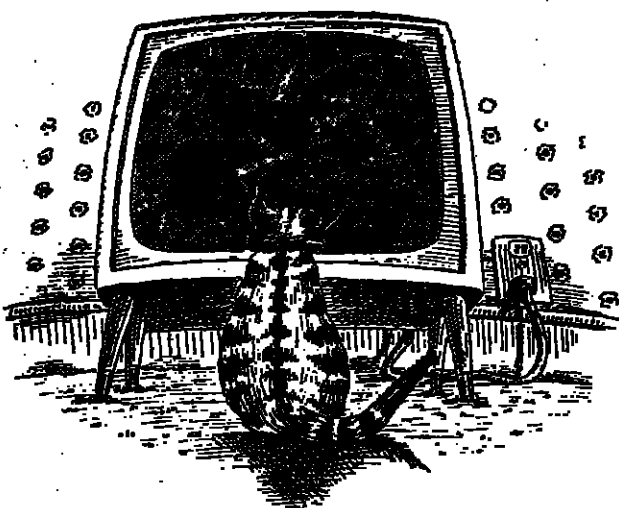
CLEARING THE AIR ABOUT HIGH-DEFINITION TELEVISION No. 2



IS AMERICA'S TELEVISION INDUSTRY IN TROUBLE? ARE WE ON FOOT OR ON HORSEBACK IN THE RACE FOR HDTV?



With all the talk about HDTV—home television with wide-screen film-like quality—many people would have you believe that the U.S. TV industry is gasping for breath. Even that America is "fighting for its high-tech life."



TV so good it looks almost real.

But, as Mark Twain said when he read his premature obituary, "the rumors of my death have been greatly exaggerated." Granted, America may not be the world's leading producer of TV sets, but we're in the game. What's more, consumer electronics are only part of the picture. In the professional segment of the TV industry—program production, broadcasting, and professional equipment manufacture—the U.S. is the major player.



The U.S. fills more than half the world's need for professional TV equipment.

Program production and post-production involve thousands of American companies that make TV shows and commercials. And because of the immense popularity of American TV overseas, the U.S. is the world's leading exporter of TV programs.

In the broadcasting area, the combined revenues of the more than 1,400 American-owned television stations and nearly 10,000 cable systems are almost \$40 billion—more than six times what Americans spent buying television sets last year.

Professional equipment manufacturers, who make the equipment for producing and recording TV programs, represent a worldwide high-technology market of more than \$3 billion a year. The United States dominates in this area, supplying more than 50 percent of the worldwide market.

For instance, Ampex Corporation alone had overseas sales last year of more than \$350 million to some 115 countries. That makes us one of America's biggest exporters.

As impressive as these figures are, the professional TV equipment industry is significant for a much more important reason. It is here that advanced technology is developed first—not in consumer electronics. And it is from here that HDTV technology will be spilt off to other industries.

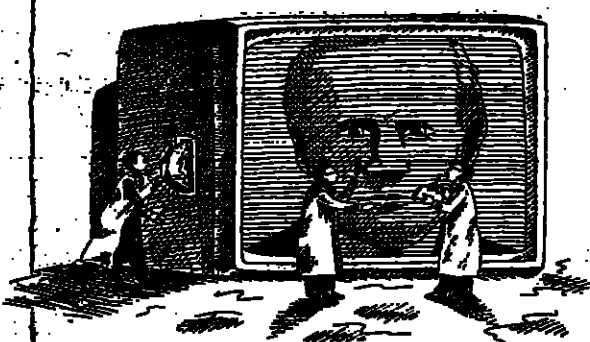
Before we can get HDTV in our living rooms, we first have to produce HDTV programs. And then we have to have some means of delivering HDTV to the viewer. The home receiver is only the final link in the chain.

STANDARDS

Setting standards is a monumental task.

It may come as a surprise that many professional TV equipment manufacturers already have the know-how to make HDTV products. And we will begin manufacturing and exporting just as soon as production and delivery standards are agreed upon.

Delivery standards—technical parameters set by the government for the transmission of HDTV to the home—are being deliberated right now. Once they are agreed upon, the industry will then be able to define the production standards for making programs.



How good a picture do we want? What are we willing to pay for it?

Equipment manufacturers, broadcasters, and program producers will not be able to risk the huge investments required for getting into HDTV until they know what standards they have to meet. And consumers will not spend money on receivers that may become obsolete even before they plug them in.

Standards have been effectively set in Europe and Japan, where the broadcasting environment is quite different—and in some ways less complicated—than it is in the U.S. For that reason, it may appear that America is behind in the race for HDTV. Not necessarily so.

The point is that America *does* have a thriving TV industry. We just have to decide how much improvement in picture quality we want and how much we are willing to pay for it.

We need to set standards that will be good for the consumer and the entire U.S. television industry—not just part of it. But, as we go about making these decisions, we should not be distracted by any clamoring crowds on the sidelines. Or by imaginary dogs nipping at our heels.

The standard-setting process appears cumbersome simply because there is so much at stake—both in technology and in international trade. Decisions need to be made rationally. Deliberately. And with full understanding of the consequences.



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MANAGEMENT: Marketing and Advertising

UK retailers put design on the rack

Alice Rawsthorn reports that the combination of increased costs and decreased consumer spending is worrying consultancies

The 1980s has been the decade when design hit Britain's high streets. Shops and stores, even banks and building societies, have been designed and redesigned into temples of post-modernism. And the retail design business has boomed.

Yet in recent months the tide has turned against retail design. The uncertain outlook for consumer spending, combined with rising rents and rates, has imposed intense pressure on profits in an overcrowded high street.

Retailers have been forced to cut costs. Design has been one of the chief candidates for cut-backs. Since the start of the year the level of expenditure on retail design has dropped dramatically.

In the coming months it will become apparent whether the slowdown in the retail design sector is a short-term response to the present pressure on profits or if it is indicative of a longer term realignment of investment priorities by the major multiple retailers.

A glance at the US, where expenditure on retail design has been depressed for 18 months or so, is scarcely inspiring (see below). The situation in the UK is not nearly as depressed, nor as desperate, as in the US. But there is a dramatic difference between the sluggish sector of today and the booming business of the mid-1980s.

The roots of the retail design boom were partly cultural and partly economic. The conspicuous success of "design conscious" retailers - the Burton Group in the late 1970s and Next in the early 1980s - together with the recognition that consumers were becoming increasingly discerning about design encouraged other companies to reassess the importance of design as a management discipline.

These cultural changes coincided with a wave of corporate activity among the major multiple retailers. The Burton Group, for example, bought Debenhams, Habitat acquired Mothercare, and then BHS, to turn itself into Storehouse. Ratners staged a series of jewellery acquisitions. Next took over Combined English Stores.

The retail design industry - dominated by Fitch, Conran Design Group and McCall - enjoyed a bonanza of new business. Other design consultancies, like Michael Peters, strengthened their presence in retailing, having made their names in different disciplines. A new generation of young designers, like David Davies and Rashid Din, emerged.

"At no other time in history could the description 'a nation of shopkeepers' be better applied to Britain than today, with the shops leading retail designers like David Davies and Rashid Din, emerged."

But the mood of the high street has changed. The pressure on retail profits has forced retailers to cast a more critical eye over budgets. Michael Soden, managing director of CDG, says that retail design expenditure declined after Christmas and has been sluggish ever since.

Rune Gustafson, group marketing director of Fitch, has identified a trend for retailers to reallocate resources. He says they are now more interested in "refining existing concepts" than developing new ideas and that there is greater emphasis on operational efficiency.

The competitive financial climate has contributed to a change in attitude among the major retailers. In the mid-1980s "design consciousness" was seen as a prerequisite for successful retailing. But the struggles of Storehouse and George Davies' departure from Next are now banded about - rightly or wrongly - as evidence of the demise of designer retailing.

"Cost-conscious" companies such as Kingfisher which tend to prioritise financial disciplines over design, are now in the ascendancy. "When consumer spending was healthy, retailing was dominated by people like George Davies who were prepared to be brave about design," says Rashid Din, whose company, Din Associates, designed the Department X Fashion stores for Next.

"The economic climate is now much tougher and retailers are reluctant to take risks."

The longer term concern for the retail design business - which is already riddled with rumours about cost-cutting and job losses - is that this structural change may deter the major multiples from resuming expenditure on design, even if consumer spending recovers.

Meanwhile, the critical question for design consultancies is whether they would be able to withstand a prolonged slowdown in retail spending. Even in the days when the retail design business was booming, the finances of the consultancies were fragile. The apparently inexorable growth of Fitch, which has risen rapidly since going public in 1982, has dominated popular perceptions of retail designers.

Yet Fitch is something of an exception. Its competitors tend to be cursed by the poor profitability and erratic revenues that characterise the rest of the design industry. Even the larger players can be vulnerable - as McCall demonstrated three years ago when it slipped into the red after losing BHS, its biggest client. McCall has since been bought by WPP, the giant marketing group.

Some consultancies have already taken steps to mitigate the effects of the slump. Fitch has been broadening the base of its business for several years, notably with the acquisition of Richardson-Smith, one of the leading product design companies in the US, last year.

Retail design should account for about a third of its turnover this year.

Fitch has also expanded its activities in other countries, as have its competitors. CDG plans to build up the business from its offices in Paris and Hong Kong. One of the legacies of the retail design boom is that the UK consultancies have emerged with a reputation for innovation. Even young companies like Din Associates and David Davies are now working on overseas projects.

But international projects are prone to problems. The logistics of co-ordinating ambitious design schemes from another country can be intimidating. Similarly European and North American retailers are not accustomed to paying such high fees as their counterparts in the UK.

Moreover, it is only the established and more innovative consultancies that are offered overseas work. The other retail design companies are left to struggle in an increasingly competitive marketplace and to wonder whether the retail design boom has really faded out.

British Design: Image and Identity, by Frederick Heppel, Thames & Hudson, 09-34 Bloomsbury Street, London WC1B 3QP, £14.95.

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"The economic climate is now much tougher and retailers are reluctant to take risks."

The longer term concern for the retail design business - which is already riddled with rumours about cost-cutting and job losses - is that this structural change may deter the major multiples from resuming expenditure on design, even if consumer spending recovers.

Meanwhile, the critical question for design consultancies is whether they would be able to withstand a prolonged slowdown in retail spending. Even in the days when the retail design business was booming, the finances of the consultancies were fragile. The apparently inexorable growth of Fitch, which has risen rapidly since going public in 1982, has dominated popular perceptions of retail designers.

Yet Fitch is something of an exception. Its competitors tend to be cursed by the poor profitability and erratic revenues that characterise the rest of the design industry. Even the larger players can be vulnerable - as McCall demonstrated three years ago when it slipped into the red after losing BHS, its biggest client. McCall has since been bought by WPP, the giant marketing group.

Some consultancies have already taken steps to mitigate the effects of the slump. Fitch has been broadening the base of its business for several years, notably with the acquisition of Richardson-Smith, one of the leading product design companies in the US, last year.

Retail design should account for about a third of its turnover this year.

Fitch has also expanded its activities in other countries, as have its competitors. CDG plans to build up the business from its offices in Paris and Hong Kong. One of the legacies of the retail design boom is that the UK consultancies have emerged with a reputation for innovation. Even young companies like Din Associates and David Davies are now working on overseas projects.

But international projects are prone to problems. The logistics of co-ordinating ambitious design schemes from another country can be intimidating. Similarly European and North American retailers are not accustomed to paying such high fees as their counterparts in the UK.

Moreover, it is only the established and more innovative consultancies that are offered overseas work. The other retail design companies are left to struggle in an increasingly competitive marketplace and to wonder whether the retail design boom has really faded out.

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Department X, the Oxford Street store opened by the Next fashion chain at a time when a brave approach was being taken to design. Retailers are now reluctant to take risks

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A mistake to ignore the female traveller

Richard Branson's Virgin Atlantic airlines takes an unusual approach to business travel in its latest television commercial: it features a stylish female business executive enjoying the delights of the airline's Upper Class service and even taking the opportunity to ogle the male steward.

Radical feminism by the flagging airline? No, says Virgin. "We wanted to point out that we offered a different - and better in our opinion - level of business class service compared with the other airlines, not that we were targeting women business travellers exclusively. But we do think that they are an important and growing market for us."

Virgin realises that however fast-growing the number of travelling women executives - and estimates suggest that at least one in every five business travellers are women - an airline can afford to focus its marketing efforts simply on wooing the female traveller.

But, according to a new survey of frequent business women travellers, do the airlines really bother to take them seriously?

The survey of 146 members of the Business Woman's Travel Club, a "networking" group for women executives, found that about half felt that airline cabin crew gave them less attention. A third felt that crew members were rude because they were women they would not mind sitting next to children.

Triana Cochrane, the club's secretary, also points out that while airline cabin crew are happy to use "she", they either refuse to address women as "madam" or else make it sound patronising. "We are not asking for special treatment - simply recognition," she says.

Yet it is in hotels offering a business-class service where women executives are still most concerned about the way they are treated, according to the survey. The major international hotel chains have, as a result, reacted to the increase in women travellers in two distinct ways.

One approach, typified by Crest Hotels (part of the Ems Group), has been to cater to women travellers with the provision of special facilities in "Lady Crest" rooms.

These have more skirt hang-

ers, extra toiletries, a softer decor, and rooms located close to lifts so that guests can avoid potentially unsafe corridors.

The international Marriott chain, on the other hand, has chosen not to segregate guests according to sex.

"We concentrate on providing a higher level of security and standard of rooms and services for all our guests, irrespective of whether they are men or women," says a Marriott spokesman.

But the travel club's survey also suggests that some businessmen are still very concerned about hotel security. Over half the survey would object to a bedroom on the ground floor, for example, and all respondents agreed that chains and peep-holes on hotel room doors should be standard.

"A somewhat surprising result, however, was that one in three women would prefer a women-only floor, which is contrary to many reports stating that women do not want to be segregated," says Cochrane.

"The point is surely that women would not feel the need to be segregated if they knew they could get appropriate service, security and facilities in every hotel room that they stayed in," she adds.

The survey also clearly showed that most women preferred to eat in their room if alone, given their treatment in hotel bars and restaurants. Two thirds of the respondents found that in restaurants it was automatically assumed that a man would choose the wine and be presented with the bill even if the woman had made the reservation.

All that is needed is a change of attitude and a little more thought and consideration shown by management, staff and other guests so that women can travel freely," says Cochrane.

The marketing opportunities to the hotel, airline, car rental company, and restaurant chains that are being missed by the travelling woman executive are obvious. But perhaps the real answer is simply to improve the lot of all travelling executives, not just the fast-growing breed of corporate women travellers.

Results of the Business Woman's Travel Club, 10 Stratton Ground, London, SW1 7JL 01-221 4538.

David Churchill

Dearth of new business in US

"IT IS A nightmare," says the head of one of the largest US retail design consultancies. "Competition has never been tougher. Some companies are cutting their fees to crazy levels. Others are throwing in free goodies to try to win new business."

For a year and a half the US retail design business has been in the doldrums. The big store groups cut their investment in design after the Wall Street crash in autumn 1987. And the business has never really recovered.

The crash was followed by a bitter bid battle between Campaign, the Canadian group, and R.H. Macy, one of the bastions of US retailing, over Federated Stores.

The bid created chaos in the department store sector. Macy and Federated both froze their expenditure programmes during the bid, and their competitors followed suit.

The US retail design consultancies were confronted by postponed projects and a dearth of new business. "We are in the middle of a battlefield," says Simon Williams, a director of the US interests of Michael Peters, the UK design consultancy.

The most vulnerable companies have been the middle-sized firms which are often over-reliant on one client. Some companies have collapsed. Others have had to cut costs and shed staff in the struggle to stay in business.

Even the largest consultancies have suffered. Walker Group, a New York subsidiary of the WPP marketing empire, has turned to overseas projects to compensate for the shortfall in the US. Walker gleaned about 40 per cent of its income overseas last year, thereby countering the slowdown in the US.

Hambrecht Terrell, which was recently acquired by the Michael Peters Group, was

harder hit. In its case the problems of a lacklustre market were compounded by the illness of one of its founders. Hambrecht has suffered a slump in profits. Peters has since brought Charlie Sparks, one of the leading retail designers in Chicago, to New York to reorganise the business.

There are now signs of a slight revival in retail expenditure. Yet the structural changes within the retail sector to stay in business are now in the ascendancy.

"When consumer spending was healthy, retailing was dominated by people like George Davies who were prepared to be brave about design," says Ken Walker, president of Walker Group. "The projects are starting to roll again but very, very slowly."

They cloned the gene coding for the enzyme and used "recombinant DNA" technology to splice the gene into a different fungus, *Aspergillus oryzae*, which grows well in industrial fermenters. Within two weeks of starting the fermentation, Novo's Japanese factory in Hokkaido was turning out large quantities of Lipolase.

There are two reasons why Novo launched Lipolase in Japan. One is that, as Riisgaard puts it, "the Japanese market for consumer products such as detergents is much the fastest moving and most innovative in the world." Lion was desperate for a new play to attack Kao, its arch rival, which had taken almost a third of the Japanese detergent market with a new concentrated liquid brand.

Regulatory differences between Denmark and Japan provide the second reason. "The Japanese Government gave us approval in four weeks to produce Lipolase," says Knud Amstrup, Novo vice president for industrial biotechnology. "Exactly the same process took eight months in Denmark."

Amstrup says that the Danish law on gene technology, passed in 1988, is one of the strictest in the world. He and his colleagues insist that there is no conceivable danger to man or the environment in the sort of industrial biotechnology Novo carries out. The genetically engineered micro-organisms used to make enzymes are all weaker than natural strains and they soon perish outside the favourable conditions of an industrial fermenter.

None of the large European or American detergent manufacturers has yet incorporated Lipolase in any product, although they are evaluating it, Riisgaard says. "Lipolase is on the European market in certain small brands, but I cannot say what they are."

Novo is also using its favourite fungus, *Aspergillus oryzae*, to make a second genetically engineered lipase, called Lipozyme. This can alter the nutri-

tional quality of some foods, in particular by converting (unhealthy) saturated fatty acids to (healthy) unsaturated ones. Although this sort of enzyme could eventually find a large market - for example in margarines - it is still too expensive for widespread use. In the near future, it will only be sold on a small scale to convert specialty fats, such as ingredients for cosmetics.

Enzymes such as Lipolase and Lipozyme in whole have been transferred from one organism to another, represent only the first stage of genetic engineering. The second stage - protein engineering - has more far-reaching implications.

Genetic manipulation has made it possible to produce artificial proteins, including enzymes. As Riisgaard says, "nature didn't develop any of its enzymes to work well in a washing powder. We should be able to improve the characteristics of enzymes to suit man-made conditions."

For example, an enzyme could be made more stable at high temperatures by building in "disulphide bridges", which tie together distant regions of the amino acid chain. Riisgaard expects Novo's first protein-engineered enzymes - designed by computer modelling - to reach the market in two or three years' time.

International Bio-Synthetics, the world's second largest industrial enzyme manufacturer, could have protein engineered enzymes on the market "within one or two years," according to Hans Van Suijdam, corporate strategy director at the Dutch company (which is jointly owned by Shell and Gist-Brocades). "But the timing is not entirely up to us, because we have to work very closely with the regulatory authorities and with our customers. In the Netherlands area we have to follow the policies of the 'big six'."

However Genencor, the Californian biotechnology company, is beginning to sell enzymes improved by protein engineering to US detergent manufacturers. Genencor has concentrated on a protease

secreted by *Bacillus* bacteria, called Subtilisin.

Genencor uses patented techniques such as "cassette mutagenesis" to make a series of small mutations in the Subtilisin gene and then rapidly analyse the corresponding changes in the enzymes. They are trying both to protect the enzyme against harsh conditions in the washing machine and to make it attack stains more aggressively.

"We've looked at about 600 different Subtilisins," says Jonathan MacQuitty, of Genencor's protein engineering "club", warns against expecting too much too soon.

"I think the scientific community almost had to oversell protein engineering - at least in terms of the time scale required - in order to arouse interest and bring in funding," says Engel, a Sheffield University biologist.

His colleague Mike Fowler,

TECHNOLOGY

Choosing the right genes for the laundry

Clive Cookson explains how genetic engineering can improve on natural enzymes in the wash

Genetic engineering is transforming the production of industrial enzymes in ways that could lead to laundry detergents which remove all common stains by mild washing. In the food industry, cheap raw materials could be converted into delicacies.

"We expect virtually all of our enzymes to be produced by genetic engineering within five years," says Steen Riisgaard, head of the bio-industrial group at Novo-Nordisk, the Danish enzyme manufacturer. Novo has 40 to 50 per cent of the \$300m-a-year world market in industrial enzymes, according to Hopton and Lison wastes, the London biotechnology consultants.

Novo launched Lipolase, the first mass-market enzyme made by genetic engineering, in Japan last year. Lipolase is a lipase or fat-splitting enzyme designed to help household detergents remove greasy stains such as lipstick and butter at low temperatures. Since Lion, the Japanese detergent manufacturer, incorporated Lipolase in its Hi Top brand, this has won almost 20 per cent of the domestic market.

Detergents have formed the largest sector of the enzyme market since the 1930s. Before Lipolase, they contained three types of enzymes: proteases, which remove protein-containing stains such as egg and blood; amylases, which attack residues of starchy foods such as mashed potato and gravy; and cellulases, which improve the appearance of cotton fabrics by eliminating the tiny microfibrils that become detached from the main fibres.

These had been made by selecting strains of natural micro-organisms that produce large quantities of an appropriate enzyme and growing them in huge industrial fermentation tanks. Lipolase is different. Novo scientists found a lipase with the characteristics required to work well in a washing machine - resistance to alkaline conditions, high temperatures and other detergent ingredients - in a fungus that is not suitable for large-

scale fermentation.

They cloned the gene coding for the enzyme and used "recombinant DNA" technology to splice the gene into a different fungus, *Aspergillus oryzae*, which grows well in industrial fermenters. Within two weeks of starting the fermentation, Novo's Japanese factory in Hokkaido was turning out large quantities of Lipolase.

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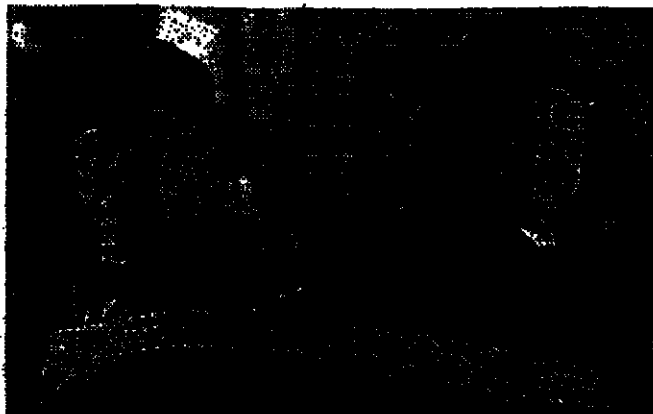
ARTS

CINEMA

Overdose of the Indiana Joneses

INDIANA JONES AND THE LAST CRUSADE Steven Spielberg
DIRTY ROTTEN SCOUNDRELS Frank Oz
THE RAGGEDY RAINNEY Bob Hoskins
A HUNGARIAN FAIRY TALE Gyula Gazdag
MILES FROM HOME Gary Smeere

hours - half the length of Wagner's Ring - and the third film is all but indistinguishable from the first two.



Harrison Ford and Sean Connery in "Indiana Jones and the Last Crusade"

The summer is here. Kings, gladiators, leviathans wearing the label "Made in Hollywood" are moving across the Atlantic even as we speak.

other best scenes in this tale of two confidence tricksters in the South of France: a near-opoleptic verbal fit while trying to remember a wealthy pal's name in prison.

us, with the demon oddities of the film's plot (co-written and directed by Frank Tilly).

The Raggedy Rainey is a shambles of a film, filmed in Yugoslavia, about gypsies during World War I.



Scene from Gazdag's "A Hungarian Fairy Tale"

he is, is he not, a queering Tamino torn by conflicting moral impulses?

Miles From Home is a Bonnie and Clyde for the era of farm foreclosures.

trick photography, takes off from its pedestal and flies over the land.

On the way they vandalise banks, feature their message of compassionate economics and become folk and media heroes.

On the way they vandalise banks, feature their message of compassionate economics and become folk and media heroes.

Nigel Andrews

The Voysey Inheritance

COTTESLOE THEATRE

It is oddly interesting that the plays of Harley Granville Barker, spiritual architect of the National Theatre and practical inspiration of the Court Theatre, should strike us now with more ferocious application than do those of his friend and colleague Shaw.



Jeremy Northam and David Burke

The question is, will his own son, the play's central character, Edward, put wrongs to right, re-pay debts, endure public disgrace, even go to prison.

unbridled moral valour. How that stance comes under threat is only fleetingly intimated by Jeremy Northam.

Maximova at the Dominion

The star ballerina, the true sacred monster able to light up the theatrical night for an adoring public, is now an endangered species.

romantic world of the girl Tatiana's feelings, seems everywhere to colour the dance.

with purity and grace. It was a tremendous portrayal. She had very fine support from Martin James's tormented Onegin.

On Tuesday night Lynn Seymour provided a no less memorable and beautiful reading of Cranko's heroine.

Clement Crisp

Draghi and Purcell at St James's

The annual festival at the beautiful church of Piacenza is now in its fifth season, and this year is devoted to Baroque Music.

Song for St Cecilia's Day performed here, competent and memorable as the equal parts.

chorus of 12 containing most of the lesser soloists - forces probably not unlike those of the week's first performance.

music, and creates every one of her interpretative effects out of drama-colour and word-changes.

Max Loppert

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The underground scene that in 1988 was at its height... ITO-YOKADO CO. LTD. (CDs)

ARTS GUIDE

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June 23-29

Vienna Messiaen. A thoughtful exhibition, called the History of the Modern Mind, deals with the works of Sigmund Freud as well as those of the National Gallery of Art in Vienna...

It's attention to detail... HWTRENSON BRUSSELS

Susan Moore

FINANCIAL TIMES

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Thursday June 29 1989

Japan's LDP
at bay

IT IS USUALLY the beginning of the end for a politician or a political party when he, she, or it becomes a figure of fun. The Liberal Democratic Party in Japan, a conservative and sober institution that has run a country not given to excessive mirth for the best part of 40 years, is now running the risk of being held in public derision.

In one critical sense, it is entirely its own fault. It permitted itself to be so paralysed by the Recruit financial scandal that it elevated to the national leadership a weak compromise politician. Mr Sosuke Uno, the new Prime Minister, though financially clean, is being laid low by the sexual company he keeps. Given the amount of time it took the party to find him in its woodwork, the Japanese goes or stays for a while, is of another vacuum at the political top. The longer term concern, once unthinkable, is that the LDP's long and stable rule, itself a substantial contribution to Japan's prosperity, might be in jeopardy.

Envy aroused

How and why has this come to pass? One theory, worth examination, is that Japan has changed while the LDP has not. It is true that the country has become less equal than it was, that the considerable wealth which has come to those with land or stock market investments has increased in the hands of the long queue of the middle class. In this process, the LDP has continued to ply its trade according to the time-honoured use of money and favours.

A variation of this is that Japan is picking up values from elsewhere, as it becomes more aware of the rest of the world. Certainly the country had been, before Recruit, rather tolerant of foibles. Mr Kakuei Tanaka, the former Prime Minister, was brought down because of his excessive use of money, but it was more the excess than the use that undid him. It was widely known that many politicians kept mistresses, but if and when they told their stories, as sometimes they did, the nation rarely listened. The problems of successive Prime Ministers

London's role in futures markets

THE CITY has long basked in its historic pre-eminence at least in its time zone - in the field of commodity and financial futures. It has awoken late to the prospect of other European pretenders eroding its position. Steps are being taken to bolster London's position, but they are too slow and probably misdirected.

Once parlous of the financial world, sophisticated markets in derivative products are today essential assets of any growing financial marketplace. They have become important instruments in the battle for the limelight among Europe's capitals.

Together, London's derivative markets dwarf the rest of Europe's. The trouble is, together they are too scattered between five locations and fiercely jealous of their independence.

Meanwhile, Paris and Amsterdam, eager to loosen the City's grip on European commodity business, are busy competing to entice the International Wheat Council and the International Sugar Organisation to relocate from London.

Matif, the Parisian market set up three years ago, already attracts more volume than the longer established Liffe. And tomorrow the West German parliament is expected to vote through legislation allowing a domestic futures exchange to be set up next January.

Quarrels buried
In the US the Chicago Board of Trade and the Chicago Mercantile Exchange have agreed to bury their quarrels at least long enough to combine their combining two embryonic electronic trading systems in a potentially unbeatable global network. Japan opens its first solely financial futures exchange tomorrow.

But London's natural advantages - as the world's pre-eminent foreign exchange trading centre as well as home to the Euromarkets - lie unexploited. No one has devised a Euroboard future and the only successful currency derivatives trade in the US.

Until recently, the UK authorities took precious little notice of their derivatives markets, save to react, too slowly, to justified industry complaints about tax and regulatory

impediments. The comparison with France, where the Government has not escaped the City.

Now, with a perceptible sense of urgency, one of the main policy responses has come from Mr Francis Maude, Minister for Corporate Affairs, who has strengthened his calls for London's markets to hold hands across a common floor. It is probably one of the least useful contributions the authorities could make.

Forced out of its cramped quarters at the Royal Exchange, Liffe is searching for new premises. The front runner is the Cannon Street development which could accommodate all six markets. It would be ready by the third quarter of 1990.

Outcry tradition
There lies the rub. Such a physical trading floor will look anachronistic before it is built. While the sentimentality with which futures exchanges have clung to their tradition of open outcry trading against the inevitability of automated trading is truly surprising, the progress made in the last year, notably in Chicago, has confounded observers. London has no room for complacency on that score.

Ironically, the City's most overlooked advantage is indeed one of technology. Already two exchanges share a trade matching system far in advance of anything in the US. Liffe's own automated trading system is months ahead - for a fraction of the cost - of the recent and very similar Chicago Board of Trade product. Neither of the proposed Chicago systems can yet cope with soft commodities, whereas London has been trading a white sugar contract electronically for nearly two years.

Put these together and London's markets could have a simple trading and settlements system that would hold its own globally, and would be a powerful tool to link with, rather than ward off, younger European markets. In encouraging the authorities, unencumbered by the exchanges' special interests, have a genuine role to play.

The simplest way to define monetary union is an area of permanently fixed exchange rates, with no exchange controls or other barriers to the free movement of capital or circulation of currencies.

If words mean anything at all, this is the minimum to which European summit leaders have committed themselves in Madrid. However great the jostling for position or the arguments about "who won" or "who lost", the process is now likely to acquire a momentum of its own, as has happened at every other stage in the Community's existence.

The commitment to European monetary union is good news so long as it is realised that this does not necessarily involve the Delors vision of a federal central bank and a monetary union of regional policies. The argument for monetary union, in the most fundamental sense defined in my first paragraph, is that so long as exchange rate swings continue, business is not going to be indifferent to the geographical sources of its products or the distribution of its markets. An example is that some international companies follow a policy of serving each European country as far as possible from national sources. Europe will not be a single market until a series of markets cutting across state frontiers in the sense that the US is - while currency uncertainties persist.

Seen this way, monetary union does not necessarily require a more needs a United States of Europe than the gold standard or Bretton Woods needed a United States of the Western World.

The present European Monetary System, which is based on the monetary anchor of the D-Mark, will be the basis of Stage One of the timetable agreed in Madrid, to start on July 1 1990. By then exchange and capital controls should have been removed in the major countries, and in the course of Stage One all members have agreed to join the Exchange Rate Mechanism and hasten convergence of inflation rates and overall performance.

If the Delors Committee is followed, Stage Two will be a transition to the vital Stage Three when there will be a federal-type central bank and ultimately a single currency. The heads of government do not commit themselves to the Delors specifics, but have agreed to a fully and adequately prepared inter-governmental monetary conference to consider later stages, to meet "once the first stage had begun." That conference would require unanimity in any decision to amend the Rome Treaty. So the Madrid Summit has at least postponed the spectre of a two-speed Europe.

Readers who detect a stronger enthusiasm on my part for EMS - which forms the core of Stage One - than for the Delors vision of Emu are quite correct. The EMS has a strong anti-inflationary anchor in being a D-Mark zone. The system requires a minimum of bureaucracy and institutions; and is difficult to use for purposes like harmonising budgetary and regional policies.

It will be most undesirable to try to transcend the EMS until one can be confident that any new set of institutions will

ECONOMIC VIEWPOINT

Don't sell
Madrid
short

By Samuel Brittan

UK outlook
inside and
outside EMS

Source: London Business School

	1989	1990	1991	1992
Inflation (RPI) %				
Base forecast	7.8	5.8	5.3	4.8
EMS variant	7.8	5.8	4.8	3.9
Output (GDP) %				
Base forecast	1.6	2.6	2.4	1.8
EMS variant	1.9	2.6	2.2	2.2
Current Account (\$bn)				
Base forecast	16.3	13.2	10.9	9.2
EMS variant	16.3	11.2	9.3	9.2
Exchange rate (sterling index)				
Base forecast	92	90	90	90
EMS variant	92	93	94	94
UK base rate %				
Base forecast	13.4	12	10.5	10
EMS variant	13.4	12.8	10.5	9

ASSUMPTIONS
Sterling index remains at 90 from 31st qtr of 1989 onwards in Base Case.
EMS variant assumes sterling joins EMS in 2nd half of 1990 at rate equivalent to 5% on sterling index.

have the same commitment to stable prices as the Bundesbank - which sets the pace in the EMS - and the same relative independence from political pressures.

There is also a positive case to be made. A sufficiently strengthened EMS, in which parity changes have become extremely rare, would provide many of the advantages of monetary union without the dirigiste accompaniments of the Delors version.

A common currency could even emerge from the EMS by an evolutionary route. Once it is accepted that parity changes have become a thing of the past, currencies will become increasingly accepted across frontiers as they already are in border areas. Eventually the difference between one European money and another could approximate to the difference between English and Scottish banknotes. The different national names can be changed when public opinion is ready; and a common central banking

institution can be created when and if the need appears.

All in all it would have been better if all sides at Madrid had concentrated rather more on the problems of EMS in Stage One than on what President Mitterrand delighted in calling ideological arguments about Stages Two and Three.

In this context the British Government should have been pressed much harder for a more definite commitment to join the Exchange Rate Mechanism at a foreseeable time. In return the communiqué might have been more open-ended about the eventual goal. Its present wording will leave the way open to endless arguments about interpretation.

The Chancellor had already told the Commons Treasury Committee that Britain should join the Exchange Rate Mechanism when the British inflation rate came down and when there was evidence that the mechanism could survive the removal of exchange controls by countries such as France

and Italy, due by July 1 1990. To these Mrs Thatcher added in Madrid three further conditions: completion of the internal market, a free market in services, and a stronger competition policy.

These extra conditions can mean everything or nothing. It is most unlikely that all of the single market will be implemented by the end of 1992 and hickering on many aspects can continue into the 21st century. On the other hand, the British Government could, if it chose, decide at any time from mid-1990 onwards that sufficient progress had been made in these areas to establish the bona fides of its partners.

Thus there is no early prospect of an end to warring arguments for and against British entry both inside and outside the Cabinet, and to disputes over the interpretation of the all-too-short UK experiment in shadowing the D-Mark in 1987-1988.

Meanwhile the London Business School has argued the domestic case for EMS entry in its June Economic Outlook. It starts from the lack of credibility of British counter-inflationary policy - which will not be restored by one favourable blip in the trade figures, even though that has enabled the Bank of England to launch a successful raid on sterling bears. Not only are there well-known divisions at the top of the Government, but the LBS believes there is no combination of measures of the money supply which is sufficient to restore the Medium Term Financial Strategy.

On the LBS projections, underlying inflation will remain above 5 per cent in 1992. To go much below this rate would require another reaction or some alternative shock to expectations. The latter could be provided by a firm peg against the D-Mark which would set a non-discretionary guide for monetary policy.

The LBS simulation printed here differs from that published in the LBS Outlook in assuming that British entry takes place, not now, but in the middle of 1990, the earliest date hinted at by the Chancellor. The LBS urges joining at a D-Mark rate of 3.10 to 3.30, assumed to be equivalent to a sterling index of 94, and base rate to rise initially to 10 per cent to establish credibility. Nevertheless, inflation is down to 3% per cent by 1992. There is a modest initial loss of output due to the higher exchange rate, later recovered. (With credibility gains included, the inflation rate could be down to 2 per cent or 3 per cent.)

The LBS simulation does not, of course, prove the case for entry but illustrates it. The simulation is at least more plausible than that of the Liverpool Group which suggests that inflation will be down to 1% per cent by 1992 despite a 14 per cent or 35 per cent devaluation of sterling.

Of course, the technicalities of an exchange rate-based counter-inflationary strategy will never appeal to the popular imagination, in the way that the vision of a Europe where there are no border checks and no money-changers at frontiers, may indeed do. The task of economic liberals is to harness the two aspects together and not to leave the dirigistes and corporatists with the best times.

BOOK REVIEW

The fall of a
businessmanNIGHTMARE:
The Ernest Saunders
story
By James Saunders
Hutchinson, £14.95p

THIS is a story of corporate intrigue. It seems that there was this businessman called Mr Ernest Saunders who took over the running of Guinness, a dreadful old company on the brink of collapse, and by dint of jolly hard work and some good ideas turned it into a cracking success. Then just as everything was going swimmingly, he was asked to dinner by two very distinguished City gents - a Mr Reeves of Morgan Grenfell and a Mr Forbes of Cazenove - who told him he really ought to make a big takeover bid.

Well, Saunders was a bit uneasy, and he never really understood all those complicated takeover rules, but the bankers pushed for action and soon enough Guinness had bought the Arthur Bell whisky business. Then everyone said there ought to be an even bigger deal, and although Saunders was not at all convinced by the idea, he found himself engaged by the general enthusiasm and next thing you knew he was bidding for Distillers.

It was then that his main job was to handle the lobbying and public relations side, leaving the numbers men to do all the detailed stuff, and soon there were all kinds of strange people wandering around in his office. Anyway, Guinness won the day - and then things started to go wrong. Saunders had made some enemies along the way - most of them Scottish and all of them - all of them - with some kind of axe to grind. There was an old sourpuss named Sir Thomas Risk, who took to sort of breathing down the phone at the most inappropriate moments, and was interested in picking up banking business: a Mr John Chieme was cross because Guinness wouldn't give his firm more of its stockholding business; Sir Nigel Brooker was interested in supplying shipping services, and so on and so on.

There were other odd characters around too, Saunders had been enormously impressed, at a half-hour breakfast meeting, with a Mr Ivan Boscay, who could produce some really useful contacts in the US, and so Guinness had put \$100m into one of his investment funds. A red-bearded Belcher from the Scottish Amicable was another matter altogether, and as for the public relations man, they were dreadful. Whereas Saunders went round briefing journalists, his enemies "fed them all sorts of stuff."

Anyway, things moved from bad to worse, and the worst thing of all was that the Establishment decided that the time had come to make an example of someone in the City. "One big attack on a high-profile company, identified with one high-profile person, was the ideal strategy. It might be all that was necessary to remove potential electoral embarrassments concerning City scandals."

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Richard Lambert

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A shot gun
wedding

Holland & Holland, the gunmaker, appears to have fallen to the French. Although yesterday being a funny sort of day in London, there was no one around officially to confirm it, letters have gone to shareholders saying there has been an agreed takeover.

Earlier this year, there was talk of the gunmaker going to Asprey, the jewellers, which has premises just round the corner from Holland & Holland. It was thought to have been a Dutch match, but no deal was worked out.

One of the Holland & Holland directors, Julian Cotterell, who was also unavailable for comment yesterday, is understood to have resigned in protest. He objects to such a traditional English firm going to foreigners and also says that there is no synergy between gunmaking and French perfume.

Still, the offer of 900p a share which values Holland & Holland at just under £11m, is likely to go ahead. Other directors own over 50 per cent of the shares. The chairman of Holland & Holland is Andrew Hugh-Smith, better known as chairman of the International Stock Exchange.

Magic carpets

Helmut Rothenberg, the founder and senior partner of the accountants, Blick Rothenberg & Noble, is retiring at the age of 75. A refugee from the Nazis, he came to England in the 1930s and set up the firm in 1945. About 30 per cent of its business is now with the German-speaking world.

One of his post-war breaks, Rothenberg recalls, came from an Irishman. "Bring me back to life," the Irishman requested. It turned out that before the war he had marked a form from the Inland Revenue "deceased." Since then he had made a large sum of

money from dealing in carpets too much indeed to conceal from the Revenue, so he wanted to be restored to official existence. Rothenberg won a year's grace from the authorities to sort out the man's accounts and was paid handsomely for his pains.

More recently Rothenberg claims that the secret of his firm's success has been never to have specialised in anything in particular. "Clients want to deal with people they know," he says, "and the partner stays with the client. The bigger the big boys get, the better for us. We have problems with recruitment nowadays, but so do they." There are, he reckons, about a dozen comparably-sized accountancy firms in London, and they are not yet about to be gobbled up by the big eight; nor will they bring in lawyers as partners.

But there has been a change, he says, between corporate and private clients. "In the old days the company chairman always wanted you to do his mother-in-law's accounts as well, and you would add perhaps £100 to the bill. Now they are quite separate."

Backing Mackay

Writing of lawyers and accountants reminds one that the Prime Minister has never quite made it clear how far she stands behind Lord Mackay and his proposed legal reforms. It is not yet absolutely certain either that they will be in the next Queen's Speech. If they are to be, the Lord Chancellor will need to have refined his proposals within the next two or three weeks. If they are not, it is very unlikely that they will be in a Queen's Speech before a general election: then the whole process of green papers and

OBSERVER



"Isn't single/double summer time an infringement of sovereignty?"

consultation would have to start again. Perhaps Mrs Thatcher could speak up a bit about whether she wants the reforms or not.

Kennedy talk

Representative Joseph Kennedy is giving an embarrassing testimony to the family tradition. Not only does he lack the charm and intelligence of either his father (Robert, the late Senator and Attorney General) or his uncle (the former President); he is also short on eloquence.

At a House sub-committee hearing this week, Kennedy was questioning an official on Third World debt. He said: "You know, I really appreciate your testimony here this morning. I just can't believe you can lay out so many facts that are basically an indictment of the entire system at the moment, and then when we come down to asking you to help fix it, you say you don't

want to hurt anybody. Give me a break, you know - if we had a problem here, we're going to end up dealing with it."

Japan's fall

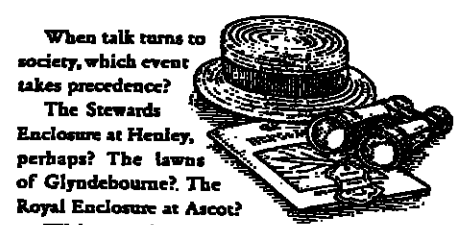
A significant change may be taking place in Japan. If used to be said that if Europe and the US were to compete, they would have to follow the Japanese example and put more and more of their top graduates into manufacturing and fewer into the financial side. Now it looks as if the Japanese themselves may be picking up western habits.

Last year only 23 per cent of Japanese university science graduates went into manufacturing businesses compared to 45 per cent in 1986. On the other hand, the proportion going into finance, real estate, insurance and other such trendy sectors has jumped from 6 per cent in 1986 to 12 per cent last year. Perhaps we just have to be patient, and the Japanese will become as decadent as we are.

Back to steam

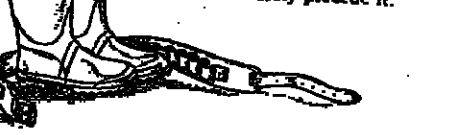
The novelty and sense of adventure of the London transport strikes is wearing off. No one we called at the Treasury yesterday was here to answer the telephone. A senior banker failed to turn up for an appointment: the traffic was much worse than last week when most people seem to have taken the day off, and it was raining.

London Underground, however, chose the latest day of disruption to announce that it plans to bring back steam locomotion for the first time in 30 years. A special train - pulled by a vintage engine, built in 1888 - will run between Chesham and Watford on the Metropolitan Line at the weekend and next to celebrate the centenary of the line's Chesham branch. Moreover, London Underground guarantees the train will run.

On being suited for
the social calendar.

When talk turns to society, which event takes precedence?
The Stewards
Enclosure at Henley, perhaps?
The laws of Glynedbourne?
The Royal Enclosure at Ascot?
Without decrying these glittering occasions, could we suggest that attendance at No. 1 Savile Row is absolutely *de rigueur* for the gentleman in society?

A place where one may purchase the ideal attire for the grouse moor or the Open House, in an atmosphere of quiet and attentive service.
An atmosphere where well-informed advice is always available, never inflated. And on the question of precedence?
We can only say that whichever social occasion a gentleman attends, a visit to No. 1 Savile Row must surely precede it.



GIEVES & HAWKES
No. 1 Savile Row, London

The mark of a gentleman.

London: No. 1 Savile Row, W1 1LJ Line Street, EC3
64 Cannon Street, EC4
Bath, Cheltenham, Chester, Edinburgh, Winchester

Steven Butler reports on the instability that is likely to linger in China

'A confusion of fact and fiction'

Road crews were out all last week on the Avenue of Eternal Peace in Peking, laying down patches of fresh black asphalt and painting on bright white lines. They were repairing the damage caused when scores of tanks and armoured personnel carriers chewed up the road just over three weeks ago in a bloody assault on unarmed pro-democracy protesters.

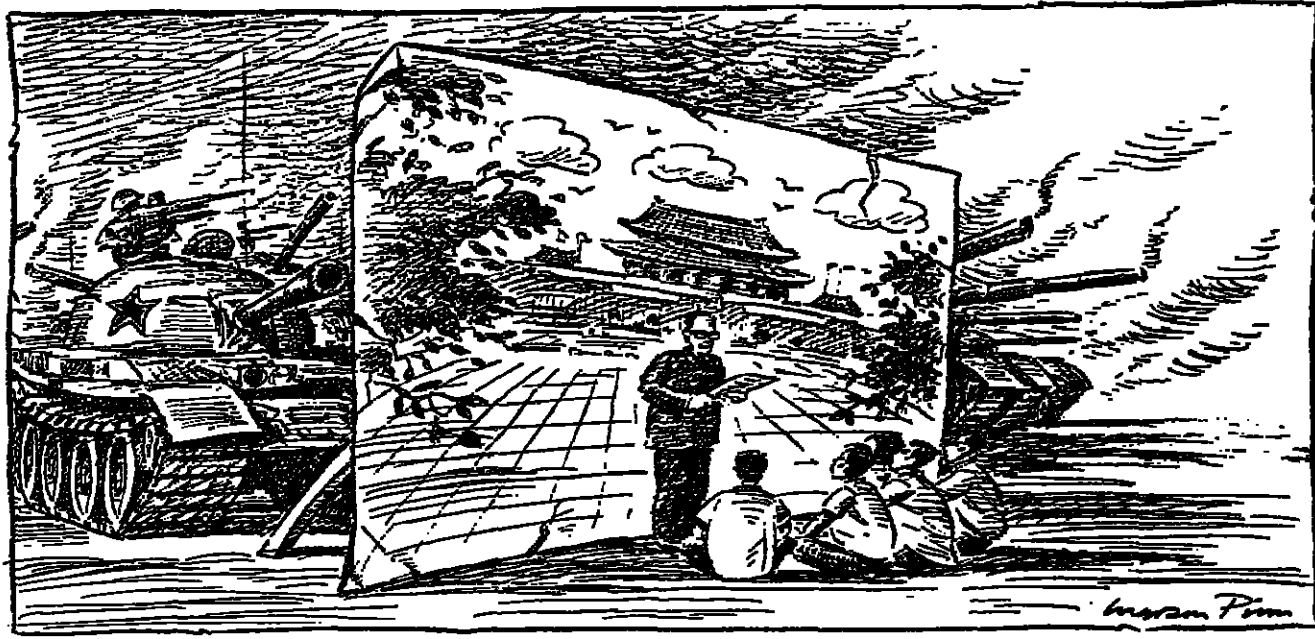
Behind the vermilion gates of Zhongnanhai, the Communist Party headquarters, a different sort of patch-up job was proceeding. The party politburo, packed with ageing hardliners, met to appoint a new leadership.

Jiang Zemin, the new Party General Secretary replacing Zhao Ziyang, purged for his sympathy with protesting students, is a lowest common denominator, the man acceptable to warring factions. He is a political hardliner with a record of moderate economic reform as mayor of Shanghai, yet he comes to what should be the most powerful job in China without a national political constituency and is at the mercy of China's old men. The mix looks singularly unstable.

Despite triumphant red headlines announcing the new leadership in the People's Daily, the Communist Party newspaper, the party's prestige and credibility have sunk to an all-time low. Crisis and turmoil are expected to continue in an economy suffering from stagnation and inflation. China's growing international isolation threatens both diplomatic contacts and at least \$1bn in economic aid.

But none of the problems that provoked people to take to the streets, from corruption and nepotism at the highest level to suffocating restrictions on the press, has been seriously addressed. Instead, an ideological campaign was launched to study a congratulatory speech that Deng Xiaoping, China's paramount leader, delivered to martial law commanders in Peking. A copy of the speech many people in Peking wonder whether the old man, at 84, is losing his grip on reality.

"It's almost as though no one has told him what happened," says a senior diplomat in China. According to Deng: "If we had used tanks to roll across (the protesters) this



would have created a confusion of fact and fiction across the nation." Yet it is the overall tone of the speech that leaves an impression that Deng was not just spouting propaganda but may have seen only the army's crudely doctored videos of what happened.

Deng says that 2 per cent annual economic growth is all China needs to be a moderately developed nation by the middle of the next century. At 2 per cent, China would be moving backward.

An even more disturbing aspect of the speech, perhaps, is that Deng does not see the relationship between granting more economic and personal freedom and the demand for political change. Instead he

blames the protest on vague international and domestic trends as though a reformist ether had drifted across the border from the Soviet Union. Consequently, Deng wants to continue reforming the economy, saying that all that is needed is a bit of political indoctrination.

Although in public the nation fell quickly into line, praising Deng's analysis, it took only days for Deng's speech to become the butt of private ridicule in Peking. There is no way to know if the self-selecting minority who will speak to foreigners reflects commonly held views. Yet it is striking that inhibition against speaking should break down so quickly, despite an atmosphere

of police terror. The Chinese people have seen this before, and they know how to protect themselves. Every time in the past 30 years, when they have gone through the motions of supporting the latest political campaign, they have later come to admit they were acting.

It will be no different this time. It could even be easier to lie now, because with the government held together by an old man, whose energies and health are obviously fading, the deceit need not go on very long. This underpins the fundamental instability of the Government. A semblance of stability among the leadership is likely to endure for a year or two, provided Deng lives. But

what happens after that? The wording of the denunciation of Zhao Ziyang indicates continuing tension between hardline and more reformist elements in the leadership, which is riven by factional alliances based on personal loyalty. Zhao remains a comrade and a party member who committed only mistakes, not crimes, while he made useful contributions to economic reform. Many of his lieutenants have survived politically, although they have been removed from the highest organs of power.

It is possible to envisage many plausible outcomes when Deng goes, from a complete victory by the hardliners, backed by President Yang

Putting the party back on track

THE biggest shock of the democracy demonstrations for Deng Xiaoping, China's paramount leader, must surely have been how many Communist Party members joined in.

In an attempt to restore party order, the party's discipline inspection commission has announced a campaign to purify the party by dismissing and punishing errant members. Yet with one in four adult urban males belonging to the party, and a total membership of 47m, almost 5 per cent of the population - this would require a big national effort.

The party emerged at the end of the Cultural Revolution with about 35m members, which was agreed to be an extraordinary figure. Yet at that time, despite initial efforts to purge radical leftists, no one had the stomach for yet another struggle. Instead the party absorbed a batch of people formerly seen as rightist intellectuals, as well as managers and technicians important to China's modernisation drive.

The result was an organisation that was uncontrollably large, divided among political generations who hold differing political views. If the past is any guide,

the next step of identifying miscreants and punishing them could split the party into warring factions at every level.

The most likely outcome is that leftists, who have been passed over with the recent emphasis on technical skills, will seize an opportunity to revive their political fortunes. If the party's millions of members become preoccupied with political survival, attending meetings after meetings and struggling against their colleagues, they will have little energy left to tend to their jobs. And there will be little desire for taking risks to solve economic problems.

LOMBARD

A supine policy on charities

By Michael Prowse

SUPPOSE I have three loves: guns, the Moomies and market forces. You may be surprised to learn that I can enlist your support for all three causes. I simply enter my favourite rifle club, the Sun Myung Moon Foundation and the Adam Smith Institute on a Give-As-You-Earn form. Tax relief at my top marginal rate is credited automatically. And the Chancellor must make good his shortfall by raising taxes on everybody else.

Under British charity law, the Moomies and the Adam Smith Institute have the same status as Oxfam, Dr Barnardo's and Save the Children. Other tax-privileged charities include the British Hedgehog Society, Harrow School and a group which claims to be a facial expressions of the dead to see whether there is an after-life.

The extraordinary laxity of charity law reflects its origins in the preamble to an Elizabethan statute of 1501 and subsequent centuries of bumbling case law. The Elizabethans took seriously the view that charity was mainly about relieving poverty. But over the years the courts bowed to powerful interest groups and steadily extended the scope of charitable status. By 1891, in the influential *Pemsel* case, Lord MacNaghten was able to classify charities as falling under four heads: the relief of poverty; the advancement of education; the advancement of religion; and - wait for it - "other purposes beneficial to the community."

This last heading opened the floodgates. For example, it justified tax relief for rifle clubs on the grounds that they advance the efficiency of the armed forces - reckoned beneficial to the community.

Charities play an increasingly significant role in the economy, perhaps accounting for as much as 4 per cent of gross national product. They receive more than £2½bn a year in state grants and tax concessions. Ministers constantly urge individuals to give more generously. In such circumstances you might think a modernisation of charity law would be a priority.

No such luck. The Home Office view is that nothing can

be done. Seminars were held last year to see if an improved definition of charitable status could be agreed. But the towering intellects present (which included several Chancery judges) just could not see a way that bettered the status quo. Last month's white paper even claims that the present legal framework has been "sensitive to changing needs whilst maintaining the fundamental principles on which the concept of charity rests." It concludes, lamely, that there would be "few advantages" and "many real dangers" in attempting wholesale redefinition.

A more supine attitude is hardly imaginable. It is nonsense to argue that we must accept the "real dangers" of past governments and courts when they themselves were prepared to make amendments in the light of changing opinions and circumstances. There is no reason why a host of bizarre organisations - typically run by the middle classes on behalf of the middle classes - should continue to enjoy charitable status and tax privileges.

One way to close some of the loopholes would be to adopt a definition of charity which placed primary emphasis on the relief of poverty. A religious or educational organisation would then warrant charitable status only if it could show that its activities mainly benefited poor people (say the bottom third of the income distribution).

Take Harrow School. It was established to educate children from poor local families. As such it deserved charitable status. But gradually, its commitment to the poor waned. It now charges some of the highest fees in the country and draws pupils from the nation's most privileged households. On a sensible definition of charity, Harrow would no longer qualify for subsidies from taxpayers, most of whom are poorer than the parents of the children it educates.

In charity law, as in everything else, the best should not be allowed to become the enemy of the good. The fact that a perfect definition of charity is not available is not an excuse for throwing up our hands and doing nothing.

LETTERS

'Quality is one of three key words'

From Mr Tim Renton MP.

Sir, I write in reply to the recent letter from the chairman of the Independent Television Association (Letters, June 22) about the Government's proposals for awarding independent television licences after 1992.

I am glad that Mr Dunn accepts that there will be a more competitive future for the broadcasting industry and that the public could benefit from more choice of television viewing. However, I believe his judgment about the future quality of British television to be wrong.

He has assumed that the process of auctioning the franchises must be in conflict with the principle of good quality television. As the white paper makes clear, and as the Home Secretary repeated in his statement in the House of Commons on June 13, there is no question of a "laissez faire" arrangement. All bidders for Channel 3 and Channel 5 licences will have to satisfy the Independent Television Commission (ITC) that they have satisfied the quality threshold.

This will be no mean task. In the case of Channel 3 licences, the threshold will include a requirement for programmes, both of regional interest and made in the region.

For both Channel 3 and Channel 5 there will be requirements for high quality news and current affairs, a diverse service calculated to appeal to a wide variety of tastes and interests, and a reasonable proportion of programmes of high quality. Twenty-five per cent of all original productions will be made by independent producers. No bidder unable to satisfy the quality threshold will even get to the stage of having his bid considered.

Mr Dunn argues that a competitive tender for licences will lead to a reduction in quality and a narrowing of choice

unless the Government intervenes to correct the inevitable skew towards profit maximisation at the expense of quality. But that is precisely what we have done. All these measures have been designed to ensure that the range and quality of British broadcasting are maintained.

The new quality threshold is not less rigorous than that in the 1981 Broadcasting Act, but it is different. The reason is that, as channels proliferate, it makes less sense for regulators to try to lay down in detail what programmes are shown, and when. Increasingly the viewer and listeners will decide for themselves what they want to watch or listen to.

Mr Dunn argues that it is impossible precisely to define quality in television. I agree with him, I do not envisage that the ITC will attempt a definition of the word "quality" that would satisfy a lexicographer. Their task will be to ensure that the programme service offered by bidders meets the quality threshold.

This is nothing new. The IBA has always had the duty to ensure that those seeking licences for ITV are capable of providing a service which offers a high general standard in all respects. The ITC will continue that role. All that we are requiring the ITC to do is to make public their reasons if they consider that any bid does not meet these criteria. I am not advocating some form of new intellectual hoop through which either those desiring licences or the ITC will need to jump.

He also argues that the quality threshold and performance bond will be insufficient to ensure a consistently high standard of programmes. Of course he is right to say that the preservation of quality depends on top talent plus adequate funding plus reasonable stability. But the response to the quality threshold submit-

ted by the successful applicant and written into his licence will set the target that he must achieve. The ITC will have a range of sanctions which will include - in the last instance - the removal of the licence and forfeiture of the substantial performance bond if the licence conditions are not met.

Mr Dunn's comments about bids involving other European Community countries are misleading in several ways. He does not acknowledge that the restriction on foreign control in existing legislation does not apply to EC companies. He says nothing about our Treaty of Rome obligations, or our readiness to pursue reciprocity questions in Brussels. And he ignores the fact that no bid (whether it involves other European countries or not) for a regional Channel 3 franchise will get past first base unless it can satisfy the ITC that it can genuinely meet the requirements to show regional programmes.

Mr Dunn is incorrect in saying that the purpose of the new arrangements is to maximise the revenue for the Treasury. Their purpose is to provide broadcasting services which maintain the desired range and quality of programmes, and which provide a proper return to the taxpayer for the use of a scarce resource.

Quality is one of the three key words in the Government white paper, alongside competition and choice. The Government is absolutely committed to the preservation of the range and quality of programme services. The proposals which we have put forward have as their objective the maintenance of the quality of British television, while at the same time enabling our broadcasting industry to function in the highly competitive future environment.

Tim Renton, Home Office, Queen Anne's Gate, SW1

Broadcasting by auction

From Mr Simon Albury.

Sir, Some of your correspondents on broadcasting by auction have failed to emphasise the central flaw in the Government's proposals: franchisees and franchisees which propose to spend the least on programmes.

Our response to the Broadcasting white paper pointed out that under the crude auction proposals, the more franchise applicants planned to spend on programmes, the less they would have left to bid. Competitors in the Channel 3 and 5 auctions will seek to judge what is the cheapest acceptable set of programmes proposals that will scrape over the quality hurdle so that they have the maximum amount of money to devote to their bid.

We urged the Government to define the range of programmes which Channel 3 and the new Channel 5 would broadcast, to include a guaranteed proportion of hours and resources for arts, education, religion, drama, documentaries, children's programmes and current affairs. The Home Office ignored this.

We proposed that, if there had to be an auction, applicants should quantify what they would spend on programmes of different types, and that this should be weighed and included as an element in the bid, alongside the pure cash offer. As taxpayers and viewers are (mostly) the same people in different roles, this proposal met the Government's goal of providing the best return for the use of a public resource.

We must hope that Parliament will find some mechanism like this to re-assess the interests of the viewer when it considers the Broadcasting Bill over the next year - or better still, make quality of programme service rather than money the final criterion for determining which companies are awarded franchises.

Nothing in the Home Secretary's recent statement on broadcasting alters the fact that money to the Treasury is the Government's overriding concern; and viewers will be offered programmes of lower quality and narrower range.

Simon Albury, The Campaign for Quality Television, PO Box 231, Manchester

Getting around London

From Mr Richard Miles.

London Regional Transport asserts that it needs to increase fares in order to reduce the number of passengers using the London Underground system, because it is "no longer possible to crowd more people in."


The impertinence of this is

almost unbelievable, given the level of efficiency as which LRT operates.

A few working escalators in the tube stations would quicken the flow of people, as would shorter intervals between trains. These (at least on the Northern line) are generally blamed on "non-avail-

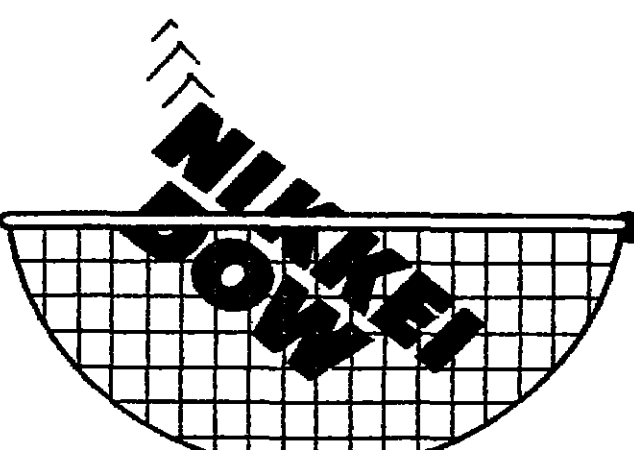
ability of staff" or "defective trains." Both, surely, are matters of managing existing assets rather than of investment. The management of LRT should examine its own failings before trying to penalise its customers.

Richard Miles, 15 Brandreth Road, SW17



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THOUSANDS SEND MESSAGE OF PATRIOTISM TO YUGOSLAV AUTHORITIES Serbs celebrate on Field of Kosovo

By Judy Dempsey in Gazi Mestan, Kosovo

HUNDREDS of thousands of Serbs gathered yesterday on a remote field in Yugoslavia to witness and take part in a day of Serbian triumphalism. And they came from all over the world: the US and Canada, Australia and Sweden.

The Field of Kosovo (the size of London's Hyde Park) commemorates the 600th anniversary of the Battle of Kosovo, when the Turks defeated the Serbs and drove them out of this rugged and poor land.

It was a day of triumphant celebration, an outpouring of nationalist sentiment for the vast crowds who packed the scene of the bloody and fateful battle.

There is no doubt he enjoys furious support for his actions. An unremitting refrain of "Slobo, Slobo," roared across the Field. They chanted: "Kosovo, Kosovo, Yugoslavia, Yugoslavia," as the sun beat down on the sea of flags and portraits.

"After several decades, Serbia has restored its statehood and its national and spiritual integrity," Mr Milosevic told the enraptured crowds.

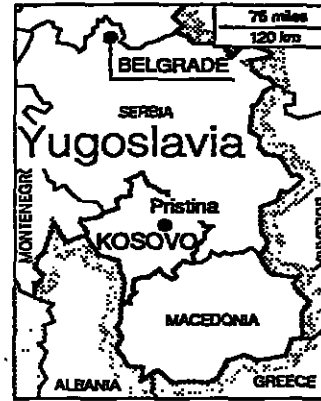
His remarks started an instant row when they leaked out. Kenneth Baker, the Education Secretary, said: "Prince Charles echoes the concerns of many parents. That is why we are introducing a national curriculum with English as a core subject."



A Serbian boy sits astride his grandfather's shoulders in Kosovo, southern Yugoslavia, yesterday for the anniversary celebrations.

Mr Milosevic warned his audience that those battles lost in the past were due to disunity among the Serbs. "Today, Serbia is united, equal with the other republics in Yugoslavia, and ready to spare no effort to improve the material and social life for all its citizens," he said.

Mr Milosevic confirmed the spirit of unity among all Serbs. But his actions are also presently confirming the fragility of the Yugoslav federation.



Queen's English ain't wot it used to be says Prince

By David Thomas in London

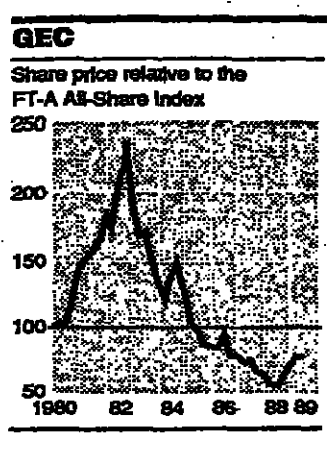
THE heir to the British throne, the Prince of Wales, startled a group of senior businessmen and ruffled a good many feathers yesterday by launching a stinging attack on standards in UK schools and confiding that even his own staff had problems with the Queen's English.

"All the people I have in my office, they can't speak English properly," he admitted. Prince Charles revealed that he had to correct his own letters: "English is taught so bloody badly. That's the problem."

Mr Nigel de Gruchy, general secretary of the teachers' union, accused the prince of using bad language and uttering ungrammatical sentences. The dozen secretaries and managers in Prince Charles's office at St James's Palace in London reacted with well-trained snafu.

Lord Weinstock's second coming

The sharp drop in May's US leading indicators is a reminder that concerns are beginning to surface about recession rather than inflation. But any suggestion of further Fed easing is surely premature, and next week's US retail sales and inflation figures will give a far better clue to future Fed policy.



GEC's stock market rehabilitation proceeds apace. Yesterday's full year figures confirmed that earnings per share have lifted off their long plateau, and saw pre-tax profits break their previous record of four years earlier. The shares responded by finally exceeding - by a narrow margin of 5p - the previous all-time high set before the crash.

The market seems out to persuade itself that the earnings recovery is sustainable. Last year's 13 per cent rise, runs the argument, can be repeated this year through a benign combination of organic growth and the early effects of the joint ventures; while the margin improvements to be gained from such as the Alstom venture should mean that the following year will be at least as good again.

More fundamentally, the question is whether the shares are repeating a familiar pattern. Their atrocious performance since 1982 is partly the flip side of their astounding rise in the early years of the recession. The heart of the group still consists of defence, power generation and telecommunications. Then as now, these are businesses on quite different cycles from the economy as a whole.

Wasserstein Perella's response is intelligible enough. Since another 5 per cent or so added to the Isoceles stake could settle matters, a holding statement had to be put out while a view is formed on what the institutions think the stock is really worth. If the result is another 5p or so on the Wasserstein Perella offer over the weekend, it may be assumed that the price has lost contact with reality. But it can also be assumed that Wasserstein Perella is playing a macho game, KKR having backed off, WP will be the more anxious to be the first US buy-out house to do a big deal in the UK. This is all perfectly splendid for Gateway shareholders; whether it enhances the reputation of the buy-out movement is another matter.

Daimler-Benz
The West German stock market responded remarkably well to the news that Daimler-Benz, the country's biggest company, was planning a 1 for 10 rights issue. The company does not need the cash, and even if it did there is nothing in its recent performance to justify asking its shareholders for more money. Its shares are trading 63 per cent below their 1986 peak, its earnings are falling, and there are sufficient question marks about the group's long-term strategy to suggest that there are better ways to play the West German stock market than paying over 13 times prospective earnings for the privilege of owning Daimler shares.

The significant underperformance of the shares this year has been largely due to the knowledge that another rights issue was on the cards. The market is hoping that it will be smaller than the DML3bn raised by Deutsche Bank earlier this year. However, Daimler has never shown itself to be particularly sensitive to the feelings of the investment community. The West German stock market is still really a fifth below its May 1986 peak; and if Daimler turns out to be more greedy than expected, its cash raising exercise could easily puncture the recent strong rally in West German equities.

China recalls all ambassadors for meeting

By Robert Mauthner, Diplomatic Correspondent, in London

CHINA has recalled all its ambassadors for a special conference in Peking, probably to discuss how the country's international image, badly damaged by the bloody suppression of the Tiananmen democracy movement by the authorities, can be repaired.

Spokesmen at Chinese Embassies throughout the world went out of their way to stress that there was nothing out of the ordinary in ambassadors being recalled for consultations and that there was no connection with recent events in China. "It is part of our diplomatic practice," said an official at the Chinese Embassy in London.

Mr Milosevic warned his audience that those battles lost in the past were due to disunity among the Serbs. "Today, Serbia is united, equal with the other republics in Yugoslavia, and ready to spare no effort to improve the material and social life for all its citizens," he said.

Mr Milosevic confirmed the spirit of unity among all Serbs. But his actions are also presently confirming the fragility of the Yugoslav federation.

US takes plunge over Pacific Rim

Lionel Barber examines Washington's motives for increasing its involvement in economic co-operation among Far East nations

JUST as it seemed that the US was about to miss the boat, the Bush Administration signalled this week that it was prepared to join a Pacific Rim initiative aimed at increasing economic co-operation among countries in the region.

The Australians were quick to dispel reports that they are hawkish about US membership of the group. The statistics show why: US trade with East Asia has doubled since 1982. In 1988, its trans-Pacific trade totalled \$271bn, far more than its transatlantic commerce which last year amounted to \$188bn.

speech to the Asia Society in New York. Mr Baker said the Pan-Pacific partnership should be a "multilateral mechanism" dealing with issues ranging from trade and economic affairs to environmental issues and cultural exchange.

Mr Hawke is more specific. He envisages a forum for Australia, Japan and Asian countries including Thailand and Singapore which would operate in the region to reduce inflation, though several of the Washington-based Fed governors are more optimistic that inflationary pressures are not accelerating.

WORLD WEATHER table with columns for location, temperature, and weather conditions.

UK to seek alternatives to Delors plan

Continued from Page 1

ing of her position at Madrid, will signal that the Treasury will start work immediately on different options.

The second and third stages of that report suggest the eventual merging of the powers of national central banks into a new European Central Bank system, the creation of a single currency and, crucially, the transfer to the EC council of ministers of control of member states' budgets.

US indicators fuel speculation

Continued from Page 1

durable goods orders, housing starts, consumer spending, and new car sales, which have all pointed to a marked slowing in the pace of activity since the late winter.

UK to seek alternatives to Delors plan

Continued from Page 1

servatives will be unhappy with the outcome, the motion was being promoted by senior party managers as evidence that Mrs Thatcher had acted to heal the rift which damaged the Government's performance in the recent European elections.

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SECTION III

FINANCIAL TIMES SURVEY



The view of 1997 has been permanently changed following Tiananmen Square. Thousands of people are starting the process of emigration and investment decisions have been postponed. Now the task is to rebuild confidence, writes John Elliott

A new set of fears

The sharp angles of IM Pei's striking new 75-storey Bank of China building have taken over the skyline of Hong Kong island during the past year, piercing the clouds and providing the greatest foretaste of China's resumption of sovereignty in 1997.

People in nearby buildings, ranging from private flats to the governor's house and the Hongkong and Shanghai Bank, have moved desks, pictures and mirrors to ward off evil spirits which, according to the superstitions of Chinese *feng shui*, will emanate from the building's triangular structure. But the building has demonstrated China's commitment to the colony and no one has resented it.

The reality of Tiananmen Square has shocked the Hong Kong Chinese out of this almost lethargic mood. No longer is it the risk of *fung shui* spirits casting evil on behalf of Peking that worries people. Now there is a real fear of crushing repression by China's People's Liberation Army some time in the future. The view of 1997 has been profoundly and permanently changed.

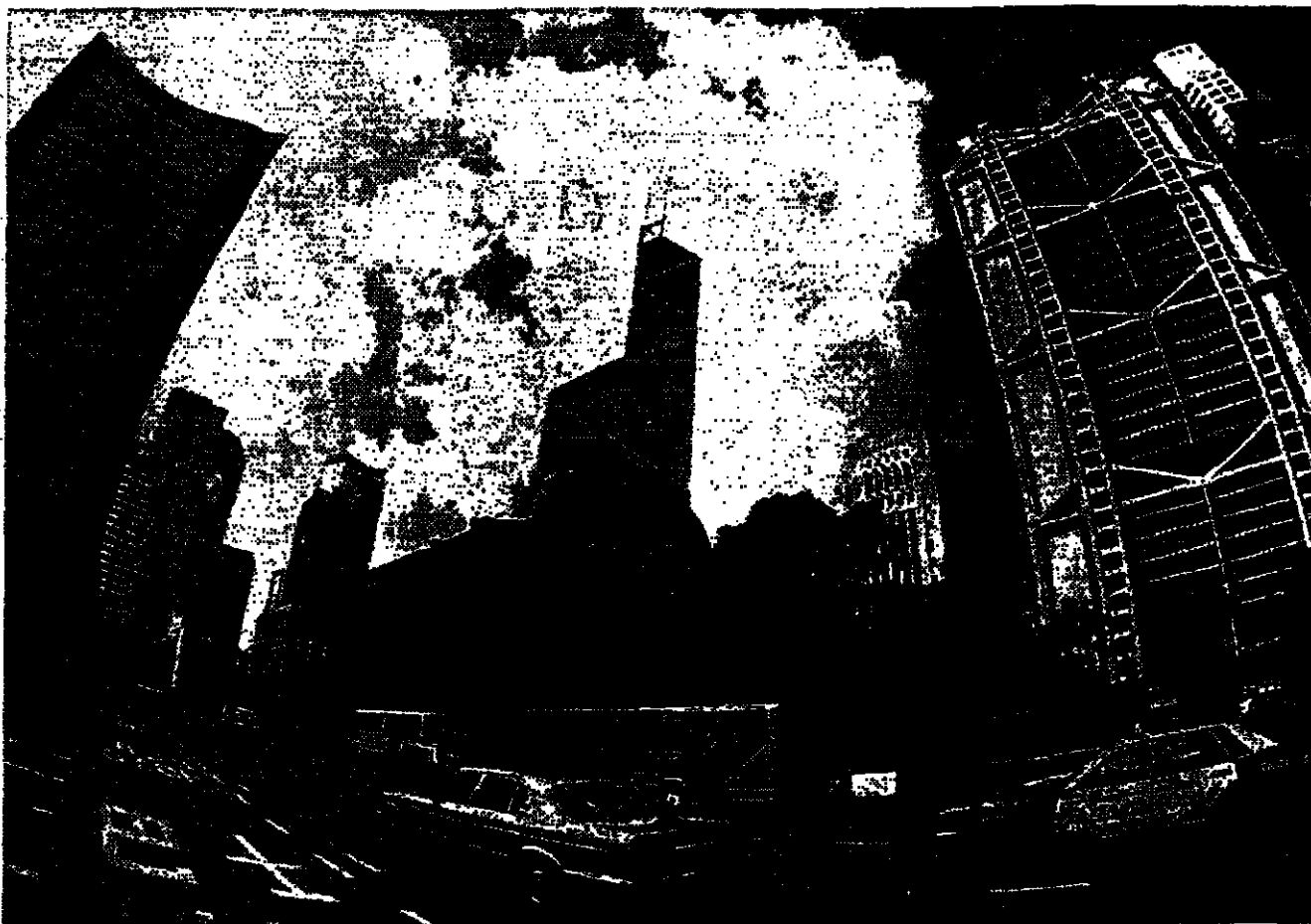
I know for foreigners the pictures on television every evening of the army crushing the students, and now of the

purges, must be horrifying," says Dame Lydia Dunn, senior member of the Executive Council, Hong Kong's mini-cabinet. "But imagine the shock of the impact on me as a Chinese - our hopes have been dashed."

The community is still in a state of shock as a result of these events and it is impossible to tell quite how long that shock will last or what its effect will be," says Sir David Wilson, the governor.

This has stemmed from two factors. First, there was the sheer cruelty of the army crackdown. Second, the repression dashed almost euphoric hopes of a more democratic era which had been raised by the peaceful student demonstrations. The government's action appeared to put at risk the past 10 years of liberalisation which had been making it possible to believe that a capitalist and increasingly democratic Hong Kong might be able to live inside communist China. In the official parlance, "one country two systems" might work.

Until the crackdown, worries about 1997 were concentrated on the risk of Hong Kong decaying as an internationally important financial and trading centre because of Communist interference or bureaucratic hassles. Such vague



The Bank of China building: unlucky angles, but no longer the main preoccupation

HONG KONG

economic worries were mainly felt by leading businessmen. Now they have turned into real fears felt by the whole community, and this has bred a sense of isolation and uncertainty.

Thousands of people have started emigration moves that might swell the current brain drain of about 42,000-45,000 people a year. Investment decisions have been put off and people are anxiously watching Guangdong, the prosperous Chinese province adjacent to Hong Kong, where 2m or more Chinese workers are employed by the colony's companies and where an estimated 20 per cent of Hong Kong's currency is openly in use.

The number of property deals in Hong Kong has slumped and prices are expected to fall. Spending in shops has declined, as have hotel bookings. Some forecasters suggest that Hong Kong's economic growth rate might fall from an expected 6 per cent this year to 4.5 per cent, possibly sliding further to 3-4 per cent next year.

"Confidence is bad. It is not an easy time for any of us," says Mr Vincent Lo, a prominent young entrepreneur and convener of the right wing businessmen's Group of 88. He had cultivated close links with Peking and now, like many others, finds it difficult to adjust. "The economic foundations are strong but the emotional shock is large. It is a very difficult time," he says.

This mood of unease will continue and many businessmen suggest that there may well not be time for confidence in China to be rebuilt before 1997. "Running Hong Kong will be exceedingly difficult till 1997. The community sentiment is such that it will just not be possible to bail them to trust China and believe in the future any more," says Mr Allen Lee, an industrialist who is the senior member of the Legislative Council.

But this does not mean that Hong Kong is set on a course of inevitable decline. In many ways the economy has shown more resilience than might

have been expected during such a severe China crisis, given its increasingly close economic links and the prospect of 1997. After initial angry outbursts, China has also become relatively restrained in its criticism of the massive backing in terms of demonstrations, money and propaganda which Hong Kong gave the Tiananmen Square students. As one prominent businessman put it, Hong Kong was sure to be seen by Peking as a "counter revolutionary centre".

Hong Kong's future depends, however, on China continuing to regard it primarily as a vital entrepot and an economic window to the world. "China is not offering us one country two systems out of love for this population, but out of their own self interest - so they will want to keep Hong Kong's confidence going so that it remains of value to them," says Dame Lydia.

Now the Hong Kong government hopes that China will do more to boost confidence later

this year by agreeing to controversial demands for improvements in the draft Basic Law, or mini constitution, that will govern the territory after 1997. It will also want assurances about the Chinese army not being stationed in the centre of Hong Kong. If China resists these demands, which are now being drawn up in detail, there will be a further slump in confidence and a risk of social unrest.

In political terms, the government is also attempting to boost confidence (and quell a rising tide of anti-British feeling) by calling on the UK to organise passports and a right of abode for the Hong Kong Chinese who make up 97 per cent of the 5.7m population. It is also pushing hard for international action on more than 45,000 Vietnamese boat people to whom it has given temporary refuge.

On the economy, it is continuing to draw up confidence-boosting plans for major projects, including a new airport and port, plus a cable televi-

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Leading candidates for the job of chief executive	Editorial production:	
	Diane Summers	
	Photography: Ashley Ashwood	

KEY FACTS (1988)

British colony reverts to Chinese sovereignty July 1 1997	
Population	5.73m (97% ethnic Chinese)
Tourist arrivals	5.69m
Land area	1,070sq km
Population density	5,355 persons/sq km
Currency	HK dollar pegged at HK\$7.80:US\$1
GDP per capita (current prices)	HK\$74,917 (14.2% growth)
Total exports	HK\$383.7bn (50.4% growth)
Domestic exports	HK\$217.7bn (11.5% growth)
Re-exports	HK\$275.6bn (50.7% growth)
Total imports	HK\$488.8bn (32% growth)
Labour force	2.78m including:
manufacturing	837,000
wholesale, retail, export/import	521,000
business, real estate, business services	238,000
hotels and restaurants	181,000
Seasonally adjusted unemployment rate	1.3%

Source: Hong Kong government

sion franchise which could lead later to a second telecommunications service. There is a general mood of wanting to prove to the world - including China - that Hong Kong is still a stable, vibrant, and internationally important regional centre. This mood should still hold around September or October when directions should become clearer.

That is the time when it seems most likely that talks with China could be formally resumed by Hong Kong and the UK on issues like the Basic Law. It is also the time when, after western summer vacations, companies will be looking again at postponed investment decisions both in Hong Kong and China, and when the impact on Hong Kong's tourist and other industries should emerge.

If China appears calm; if its economic liberalisation is intact; if Guangdong is back to normal, and if Peking proves consistent on issues like the Basic Law and stationing the army, then Hong Kong's confidence could gradually build up again. Investors and speculators will remember that there is more than time for another investment cycle before 1997 during which projects can be built up, sold and sold again - and fortunes can be made. They will repeat the often-heard comment that it is just as well the Tiananmen Square crisis hit in 1989, not in 1982-83 when there would not have been time for another investment cycle.

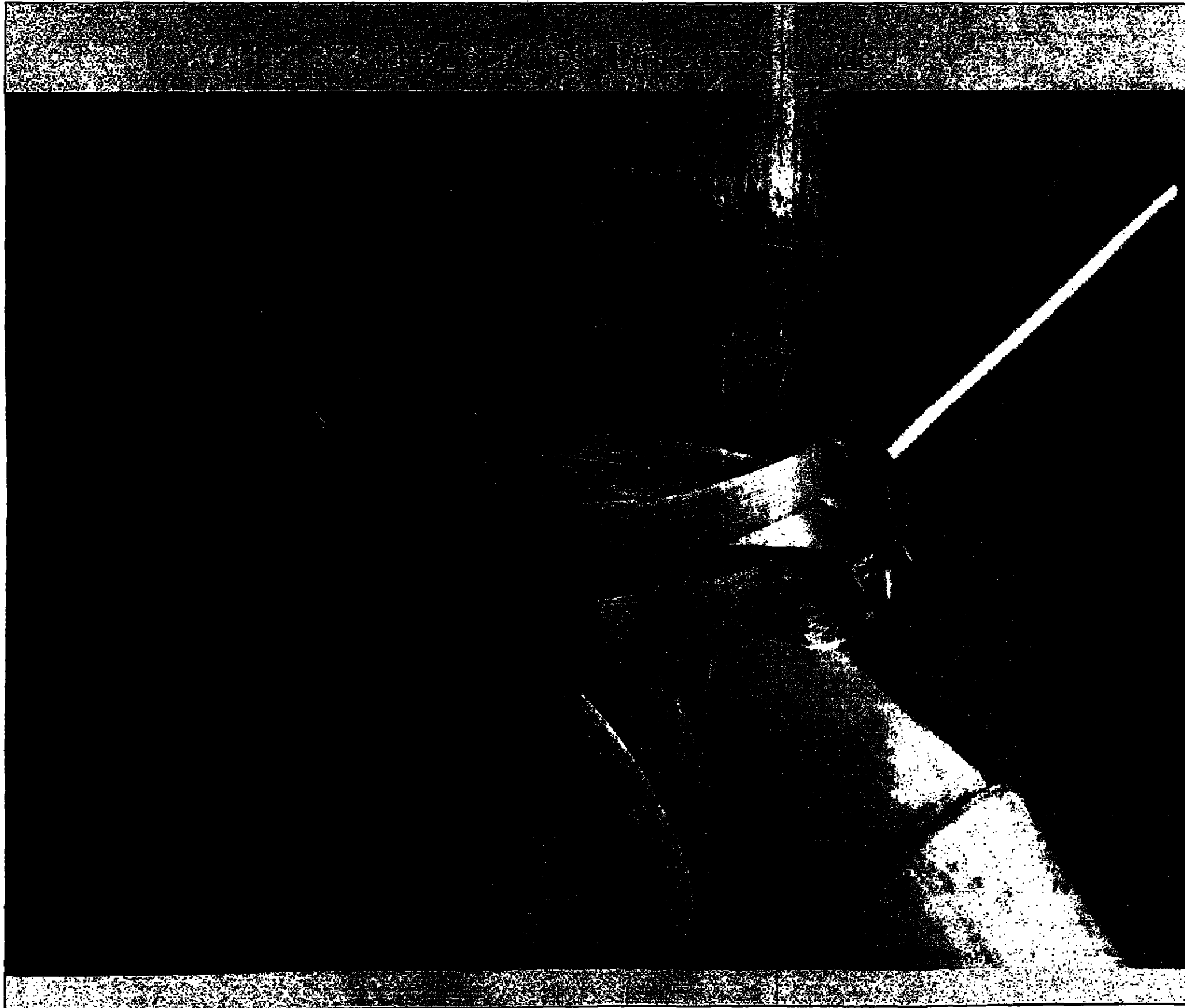
But it will not take much to

tip confidence down again, if things go wrong, because of the enormity of the recent shocks which affected different people in different ways. Older people who left China in the first wave of immigration from Shanghai around 1949 have seen harsh persecution before and have merely had their total lack of trust in Peking, and their worst fears, confirmed.

Those who left in the 1960s and 1970s, after the cultural revolution, were perhaps prepared to give the new Chinese leadership the benefit of the doubt - but no longer. Younger people in their teens and early 20s, who had confidence about Hong Kong's post-1997 potential, have had their dreams dashed.

"Peking will not let democracy work here - two months ago I'd have said 'maybe' but not now," says Sam, an 18-year-old Hong Kong Chinese student. He was one of a group discussing the future after the China crisis. "Look at Tibet and you know we won't have independence or freedom," said Anthony, a 17-year-old born in China. "The People's Liberation Army will come to Hong Kong, and if it's not the army then they will send hard-line officials to interfere somehow or other."

The massive task facing Hong Kong, Peking and the UK is to overcome such fears in people of all ages so that, slowly, some of the old confidence can return and people can worry more about *fung shui* and think less about the People's Liberation Army.



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HONG KONG 2

John Elliott talks to Sir David Wilson, governor of Hong Kong

Working with the grain of opinion

SIR DAVID WILSON, the British diplomat-turned academic who is the governor of Hong Kong, intends to push China to agree that the pace of democratic development in the colony should be speeded up. But he does not put it so bluntly and that, according to his critics, is part of his problem. Since coming to the job in January 1987, he has often appeared bland and retiring.



Sir David Wilson: evolving style

Now, with Hong Kong facing serious problems in the wake of the China crisis, both Sir David and the British government are likely to be more robust - Sir David showed this recently by arguing for Hong Kong people to have British passports and by calling for action to solve the Vietnamese boat people problem.

"The Hong Kong community is still in a state of shock as a result of the events in China and it is impossible to tell quite how long that shock will last or what its effect will be," he says.

The shock was caused by the horror of the Peking army crackdown at a time when China seemed to be set on a liberalising path that would help Hong Kong.

First, there is the demand for passports. Meeting that would answer people's "search for personal security". Next, there is a need to build democracy "to give a greater sense of confidence".

"What has happened in Peking has made people much more worried than ever before about their own future and safety," Sir David says. "Most people would like to stay in Hong Kong because they like it here, but in the wake of recent events they are looking for assurances about their future in terms of a right of entry to the UK if things go badly wrong."

He refuses to comment directly on a warning issued by Dame Lydia Dunn, senior member of the Executive Council, Hong Kong's inner cabinet, that Britain would find Hong Kong difficult to administer if it refused to issue passports.

He does admit, however, that "the task of administration will be much easier if people do have assurances about their own future". The job of government had been made "harder because the events have damaged confidence".

The problems have also

brought an "interesting sense of unity" and the "beginnings of a consensus" between liberal and conservative wings on the question of how fast Hong Kong should move towards universal franchises for the election of the legislative council and the first 1997 chief executive.

"Our interest must be to take account of the new mood in Hong Kong and to persuade the Chinese that things need to be done in and for Hong Kong to try to reassure the people," Sir David says.

He points out that Peking drafters of the Basic Law had in the past been asking for a common Hong Kong view on the pace of change and added: "In order to help recreate confidence, I would hope the drafters would very much take into account the sort of views which are developing here."

In Sir David's cautious style, these remarks mean that his government would consider accelerating the introduction of democracy in the 1991 elections and would push China to agree to parallel changes in the draft Basic Law for later polls.

But Sir David is not showing

his hand on what he calls the "slope of change". He is not prepared to say whether the British and Hong Kong governments will try to force the pace by going ahead with 1991 direct elections before knowing what Peking will put in the Basic Law for 1997 and later.

"If opinion in Hong Kong is moving faster, then we would want to take account of that in how we develop the system between now and 1997," he says. "But we would also want to have arrangements which were to go on after 1997 - one does not want to build up something that will not go through."

Sir David passionately rebuts suggestions that the people's new interest in political participation and democracy means that the British and Hong Kong governments were wrong to introduce only a slow pace of democratic development last year. Critics allege that the UK bowed to pressure from China.

"The philosophy we have followed is to work with the grain of opinion in Hong Kong - if things have changed we should now take account of the

changes," Sir David says. "I will never admit to the thesis that we have not been robust. We choose what to say [to China] in public and what in private, in order to get across our points."

Sir David rejects suggestions that the 1997 handover of sovereignty should be cancelled.

"It's a nonsense because we are constrained by history and our right of administration for most of Hong Kong ends in 1997," he says. "None of us can simply wipe out the date 1997."

To suggestions that the Sino-British Joint Declaration should be torn up, he says: "I don't think it would make sense because you would be left with nothing and the treaty itself is very good, given all the historical circumstances. What is now needed is an immense amount of effort by Hong Kong, Britain and China to make sure it works in practice and that people believe it is going to work in practice. There are no viable alternatives."

But can people trust China now? "People's confidence in China has been very badly shaken and I hope the Chinese

government will take measures to try to restore that confidence - the sooner that happens the better. And if you try to stand back from our present state of shock, you can say quite correctly that China has a good reputation for keeping international agreements."

But as a Chinese scholar, has Sir David's view of the country changed? "I didn't expect such an indiscriminate degree of violence. But it doesn't totally overthrow my view of China because the element of repressiveness has always been there, and the fear of chaos has always been a strong thread going through the Chinese leadership - accelerated by the cultural revolution."

"Now they have, as seen by most of us outside China, over-reacted to the problem that they face, but one notices this partly because of a lack of political sophistication among the participants and partly because Hong Kong Chinese are more interested in making money and building personal wealth than indulging in collective activities."

There is also a serious lack of top political leadership. This became evident during the recent crisis when neither the governor, Sir David Wilson, nor the chief secretary, Sir David Ford, nor any other prominent public figure emerged to lead public opinion as several hundred thousand people took to the streets in protest against Peking.

Nevertheless, there is a new political consciousness. This means that Hong Kong will be going through a period of rapid political development in the next few years. Different personalities and factions will emerge and try to mark out claims for public leadership as the colony moves towards 1997.

The enthusiasm of many of the participants, however, will be tempered by a fear that one day after 1997 Peking might try to purge people who have spoken out against its policies and actions.

Efforts to form political parties have not succeeded so far. Mr Stephen Cheong, a member of the Legislative Council, has shelved his plans partly, he says, because the "intelligent and middle classes" who would form the bedrock are diverted by thoughts of immigration.

TOWARDS 1997

A new consciousness

HONG KONG has been shaken out of its political lethargy by the recent events in China. People have suddenly become concerned about the real implications of the return to Chinese sovereignty and even about some aspects of the Basic Law, or mini-constitution, which will govern Hong Kong after June 30, 1997.

In the past, there has been no tradition of political activity in Hong Kong. As a British colony, it has been administered by civil servants and a governor, with some cautiously selected senior community figures sitting on basically advisory councils - an executive council, or mini-cabinet, and a legislative council.

Indirect elections to the Legislative Council started in 1985 but there has been little real political activity. Attempts to start political parties and alliances have not gone well, partly because of a lack of political sophistication among the participants and partly because Hong Kong Chinese are more interested in making money and building personal wealth than indulging in collective activities.

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An alliance formed by Mr TS Lo, a prominent lawyer and public figure, lacks direction. A third party to represent the "middle ground" is now being mooted by Mr Jimmy MacLennan, a former senior civil servant who is the industrialists' member of the Legislative Council.

Other parties could emerge led by people such as Mr Martin Lee, the prominent liberal lawyer and democratic campaigner.

But the main priority in Hong Kong now is to boost confidence. The first aim is to try to persuade the British Government to issue full UK passports in order to stem the brain drain.

The second aim will be to try to strengthen the Basic Law, the second draft of which emerged from Peking last February, so that the new Special Administrative Region of Hong Kong can maintain the "high degree of autonomy" after 1997, as promised in the 1984 Sino-British Joint Declaration.

There is no significant support for trying to change the 1997 handover date or for renegotiating the Joint Declaration. Talks in a Sino-British Joint Liaison Group, which is handling practical issues connected with 1997, have stopped because the UK has unilaterally postponed a formal meeting. The most likely provisional date for a new meeting is September or October.

Work on the final draft of the Basic Law, which Peking was to have produced in its final form by the end of the year, has also been delayed. There have been some resignations from drafting and consultative committees in Hong Kong, which has also temporarily stopped the formal consultative process.

The government and various interest groups in Hong Kong are drawing up detailed lists of points they want strengthened when consultations restart. First, there will be a general move to speed up the introduction of universal suffrage because many conservative businessmen have begun to revise their opposition.

"With the participation of the Hong Kong people in the recent weeks' activity, there is no need to hold back democracy," says Mr Vincent Lo, co-governor of the businessmen's Group of 99.

ing for half the Legislative Council to be directly elected in 1995, with the other 50 per cent being indirectly elected through existing special interest groups. Everyone would be directly elected by 2003, along with the region's chief executive.

This is dramatically different from earlier heavily qualified ideas which stretched to 2012.

Whether the conservative business lobby will eventually accept this remains to be seen. If the new dates do get general support, the percentage of directly elected seats in the 1991 legislative assembly elections will have to be increased by the existing Hong Kong government, possibly being doubled from 10 to 20 seats.

Other Basic Law plans include: opposing the idea of a large People's Liberation Army contingent being stationed in Hong Kong; switching the right to declare martial law from Peking to Hong Kong; strengthening human rights with a Bill of Rights to be passed by the existing Hong Kong government; and strengthening clauses connected with the independence of Hong Kong's powers to introduce and adjudicate its own laws.

Hong Kong hopes China will extend the consultative period which should end within the next few weeks.

China will also come under pressure from the UK and Hong Kong to accept all the major changes being mooted in its final draft. This could prove controversial because, up to now, China has only been prepared to listen informally and privately to the views of the UK and Hong Kong whose governments are now likely to want to speak out more publicly.

"The drafting of the Basic Law is not only for the Chinese," says Dame Lydia Dunn, senior member of the Executive Council, illustrating a new tough line. "The promulgation of the law is for the Chinese but the British government has a responsibility and a right to make sure that the law implements the Joint Declaration."

"So the British Government must assert itself a lot more and quite openly so that the community knows the UK is standing up for its obligations."

John Elliott

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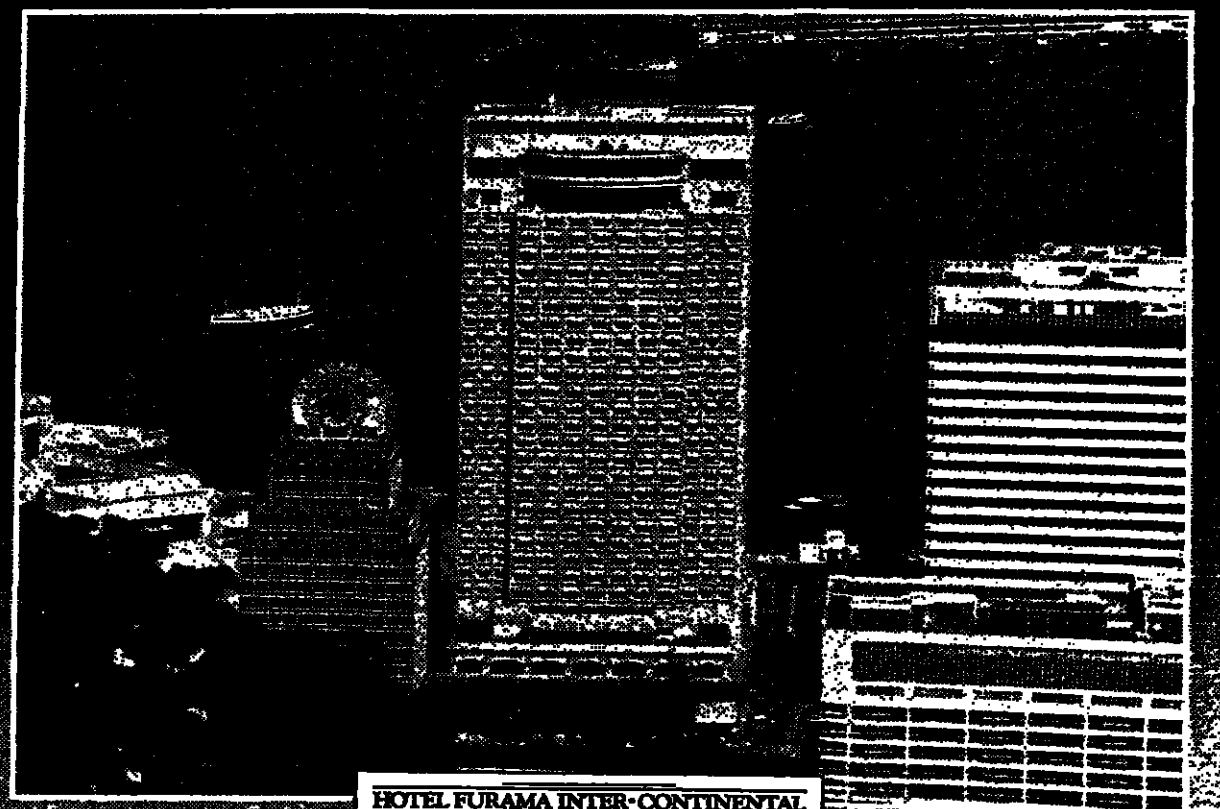
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HONG KONG 3

Prospects for the various ethnic groups are examined here and on the next page

Lucy Kellaway looks at the brain drain

Foreign passports provide insurance

Flow of resignations

IN 1997 China will regain sovereignty over the landmass of Hong Kong island, Kowloon and the New Territories, plus the surrounding territorial waters. But that does not necessarily mean it has an automatic claim on the people or their wealth - the people mostly being refugees from earlier harsh Chinese regimes who have built the colony into one of the world's great economic success stories.

HONG KONG'S POPULATION table with columns for ethnic groups and their respective populations.

of British immigration laws introduced since 1962 which have whittled down the rights of people from the British Commonwealth to settle in the UK.

Neither group has a right of abode in the UK. After 1997 they will not have British consular protection because, under China's laws, having been born in China or Hong Kong, they are ethnic Chinese and are, therefore, Chinese nationals.

That is why there is an accelerating brain drain of people going abroad to gain a foreign passport. Ideally, the 3.24m would like to be entitled to a British passport because that would provide British consular protection at a time of crisis.

People are trying to ensure that they have a bolt-hole

National (Overseas) passports. The other 2.32m Chinese are immigrants from China who have not applied for naturalisation. Some came legally, some illegally, but they are now officially settled in Hong Kong and travel on a Certificate of Identification which, to the rest of the world, means they are of uncertain identity unless they have kept Chinese passports.

A British passport would give people the confidence to continue living in Hong Kong until the time of any crisis. Otherwise, they have to seek one in countries such as Australia, Canada or the US.

THIS YEAR'S favourite theme for Cantonese soap opera concerns a young family divided. The mother and children have emigrated to Canada, the father remains in Hong Kong to make a few more dollars before joining them.

The raising of standards and the length of the queue - anything from 3 months to 10 years and getting longer all the time - has forced potential emigrants to look to other countries. So far, Singapore has proved the most popular.

Emigration is also draining the country of its entrepreneurs. Both Canada and Australia are willing to grant visas to businessmen with capital of about Aust\$650,000 (£318,000) and in the past year more than 5,000 rich locals have left.

CHINESE Working hard, making money

AS A visitor flies into Hong Kong's Kai Tak airport, the plane swings past gigantic estates of white tower blocks of flats, then levels off above slum tenements of Kowloon before skimming across squalid roof-tops and landing on one of the world's most crowded runways.

The vast proportion of people are well enough off and sufficiently enterprising to make their own way - wherever they might end up if 1997 were to prove unbearable. This does not mean, however, that they can all manage to go abroad to find foreign passports, even if they all wanted to and even if the foreign countries would take them.

At the top end of the population are massively rich tycoons like Mr Li Ka-shing and Sir YK Pao. Along with many more, they have world-wide interests which they are expanding, and they could instantly arrange to live wherever they wanted in time of crisis.

There are also a few thousand specially-privileged senior civil servants who have been issued secret code numbers by the Hong Kong government. They would be guaranteed instant admission and right of abode in the UK if they had to leave. These people have pledged that they will work in Hong Kong until the end of their careers, or until there is any trouble.

For example, police and other security officers who have handled sensitive cases, especially during riots in the 1960s, could easily find themselves targets for revenge after 1997, as could many others.

These controversial special arrangements for government employees underline the one fact that unites all the Chinese in Hong Kong: none of them trusts Peking and they have no confidence about what will happen after 1997.

John Elliott

The Swire Group

INDIANS Traders in a trading centre

SIKH HOTEL doorman with black and white turban and black boots; scruffier Sikhs lounging against bank doors clutching ancient rifles - these are the instantly visible signs of one of Hong Kong's smaller ethnic communities, the Indians and Pakistanis.

Inside the hotels, banks and office buildings of the Central financial district there are rich Indian traders with names like Ratanjee, Murjani, Harilela and Chelloram. Across the harbour in Kowloon are hordes of small bazaar stalls and restaurants plus myriads of tailors.

Mr Harilela estimates that in Hong Kong there are about 16,000 Indians and Pakistanis - the distinction between the two nationalities is blurred because many families arrived long before the 1947 partition of India.

The majority are part of the internationally-known Hindu trading community of Sindhis who come from a desert area north of Karachi and west of Bombay adjacent to the Indian state of Rajasthan. In Hong Kong their business tactics are often criticised and disliked by the Chinese.

Of the total, about 10,000 (8,000 Indians and 2,000 Pakistanis) are thought to have Indian passports, so could go back to India. The group which is causing more concern, and which has been pushing for special British passport treatment, is made up of the remaining 4,500 who qualify for British Dependent Territories Citizens passports.

Mr Harilela's association is lobbying for a total of about 11,000 people which includes this 6,500 plus 2,000 Portuguese and Mearnese and 2,500 Eurasians, Indonesians, Malaysians and other similar small minorities. All have the BTDC passport problem and resent the fact that they are not being better looked after.

John Elliott

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HONG KONG 4

GWEILOS

Brain drain benefits the foreign devils

IT IS one of the ironies of the countdown to the end of British colonial rule in Hong Kong that the size of the expatriate community here is on the increase. There has been an influx of new arrivals to fill the vacuum created by the brain drain within the local Chinese professional classes.

White expatriates are known locally as gweilos, literally foreign devils. The term is used for all non-Chinese foreigners that has been adopted by Europeans as their own label. Most are from Britain, North America or Australia, with smaller numbers from continental Europe, New Zealand and South Africa - all of whom, of course, have passports for their home countries.

Official Hong Kong immigration department statistics for the various communities are difficult to interpret: even though most Chinese families return on their Hong Kong passports, some can use their new travel documents when entering the territory.

The Canadian consulate has made a rough guess that there could be around 30,000 Canadian passport holders in the colony, mostly people originally from Hong Kong. The Hong Kong immigration department lists 10,800 Canadians, but even this number could include many local Chinese as well as Canadian expatriates.

The same sort of problem applies to the 10,400 figure for Australians, while the 8,500 Portuguese are likely to almost all be locals born in Macao who have taken the opportu-

nity to get Portuguese citizenship. The United States provides the biggest single community, numbering 18,100 at present, in a testimony to their powerful business presence in Hong Kong. This number, however, also includes many locals with newly-acquired American citizenship.

The British presence is listed as 14,700 strong, well down from 19,000 five years ago.

People are reluctant to give up the lifestyle, with its clubs, yachting and junk trips, luxury flats and swimming pools, and active social circuit

partly because of lower numbers in the civil service and the police as a result of Hong Kong Chinese progressively taking over public sector jobs. The 2,100 British soldiers who man the territory's garrison are counted separately. Other communities include the Japanese, Thais and Malays, with around 10,000-11,000 each.

Because they already have other passports the gweilos can afford to adopt a wait and see attitude towards 1997, unlike the locals. In the meantime, they are reluctant to give up their clubs, weekend yachting and junk trips, luxury flats and swimming pools, and active

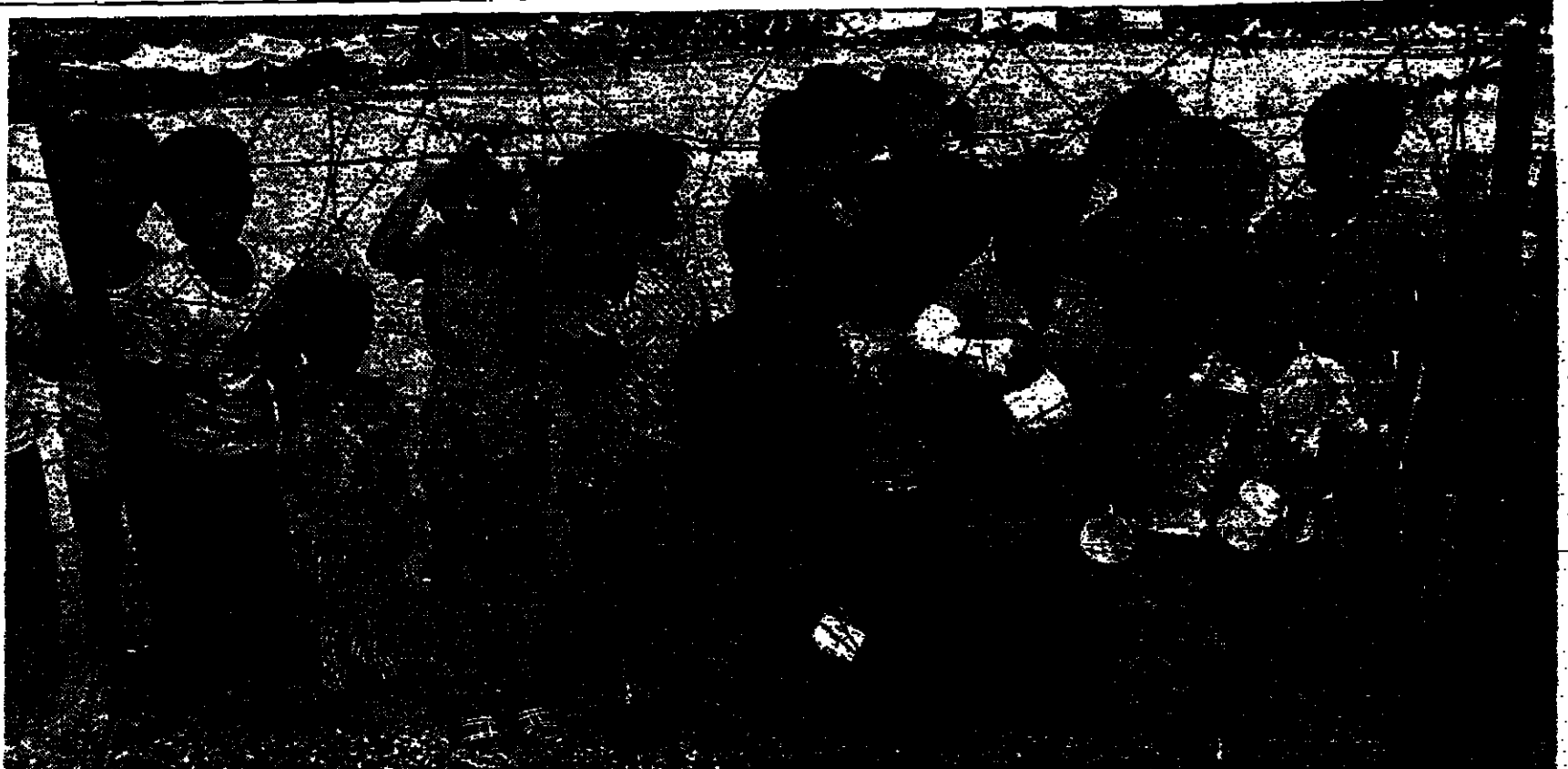
social circuit. The majority are on contract terms, serving as middle and senior level executives in the financial sector and numerous trading companies, law and accountancy firms. Many work for multinationals which will eventually post them elsewhere. Young gweilos in their 20s are concentrated in the stockbroking sector - they come for a few years of high living and useful work experience.

In addition to these short-term people there is also a solid core of long-term residents, many of whom have spent most of their lives in Hong Kong and regard it as home, even though most will retire elsewhere to places like Spain and Portugal.

For the long-term residents there is naturally some concern about the future, particularly among civil servants whose career prospects have been dimmed by the localisation policy. However, according to Mr Duncan McInnes, president of the Association of Expatriate Civil Servants, the government - which pays high salaries compared to the UK, is still recruiting staff from overseas to offset the brain drain.

So, providing the brain drain continues and the economy remains buoyant, and assuming there is no upsurge in anti-European sentiment during the run-up to the handover to China, Hong Kong's expatriate community is likely to remain in place and even grow.

Michael Murray



The boat people mostly live in a mixture of cramped open camps and tough detention centres

BOAT PEOPLE

Group with the most precarious future

THE NUMBER of Vietnamese boat people in Hong Kong is now slightly more than the total number of Filipino maids - around 45,000-50,000 - making them Hong Kong's largest single ethnic group after the Chinese.

But, unlike the Filipinos, who are willingly and legally imported by employers, the boat people are unwelcome res-

idents who are resented by the Chinese population.

China has said all the boat people must leave by 1997 - presumably either by being repatriated to Vietnam or resettled in the West. Officials have said privately that those left will be thrown out. So, of all Hong Kong's ethnic groups, these people have, perhaps, the most precarious future.

They mostly live in a mixture of cramped open camps and tough detention centres. Recently, a heavy flood of new arrivals meant that Hong Kong ran out of covered accommodation and housed newcomers in the open air.

The first ones arrived in May 1975 in a batch of 3,700. This built up slowly to a total of 65,000 in the first seven months

of 1979 when Hong Kong was dubbed a country of first asylum. Under local pressure, Hong Kong decided in 1982 to put them in closed camps.

It further tightened its policy in June 1988 when it said that all new arrivals would no longer be accepted automatically as refugees deserving resettlement in the West. Instead, it would regard them as economic migrants and, therefore, illegal immigrants who would qualify for repatriation to Vietnam unless they proved in a screening process that they were genuine political refugees. The move was intended to deter new arrivals, but it failed because over 30,000 have arrived since last June. This number is twice the total of just over 14,000 recognised refugees who arrived before June last year and are still in the colony.

About only 10 per cent of those so far screened have proved themselves to be genuine political refugees but attempts at voluntary repatriation for the rest have made

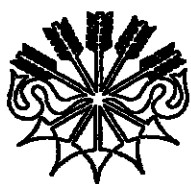
only a slow start. Following a recent international conference in Geneva, Hong Kong wants to repatriate all those now dubbed illegal immigrants, voluntarily or forcibly, to Vietnam. The rest would be resettled in the West.

Originally, the boat people were fleeing from a war-torn

China has said all the boat people must leave by 1997

and poverty-stricken country with a harsh Communist regime. The situation in Vietnam is changing and there is less international sympathy. In Hong Kong there is particular resentment because the boat people are taken in and housed by the government. Meanwhile, illegal immigrants from China - who often have local connections - are immediately repatriated.

John Elliott



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The scene on a Sunday is more reminiscent of downtown Manila than Hong Kong

FILIPINOS

Graduate maids teach the children English

EACH SUNDAY Hong Kong's Central financial district plays host to an outdoor gathering, with roads closed to traffic and thousands of people sitting out on the pavements picnicking,

listening to music and chatting. But the language to be heard is Tagalog and not Cantonese, and the scene is more reminiscent of downtown Manila than Hong Kong, as a good proportion of the colony's 45,000 Filipina maids enjoy their day off after a week of washing, cooking and looking after the children of Hong Kong's rich.

At the start of the decade there were only a few thousand Filipina domestics, most of whom speak fluent English, in the territory. This had surged to 31,000 by 1986 and is now heading towards the 50,000

nese population does not always make the Filipinas feel very welcome, and the post-1997 future of the community will depend partly upon the immigration policy of the first special administrative region government, which might one day consider giving preference to people from China itself, especially from Guangdong province.

At present, about 70 per cent of all maids are brought in via specialist placement agencies, and are paid a lump sum by the Filipinas themselves. Contracts are valid for two years, with a minimum monthly wage of HK\$2,500, return airfare, one day off per week plus a number of statutory holidays. This compares to wages of only 2,000 to 3,000 pesos (or HK\$720-1,050) per month back in the Philippines in occupations such as teaching. This explains why many Filipina maids working in Hong Kong are well qualified and include some graduates.

Many maids stay in Hong Kong far longer than two years, either by renewing their contract with the same employer or transferring to another when their contract expires. However, they are still required to obtain a fresh visa stamp in their passports every six months.

These temporary workers have become a permanent fixture in Hong Kong and, as long as the economy continues to grow, more Filipinas are likely to continue arriving - domestic help has become an accepted part of the lifestyle of the wealthy.

Michael Murray

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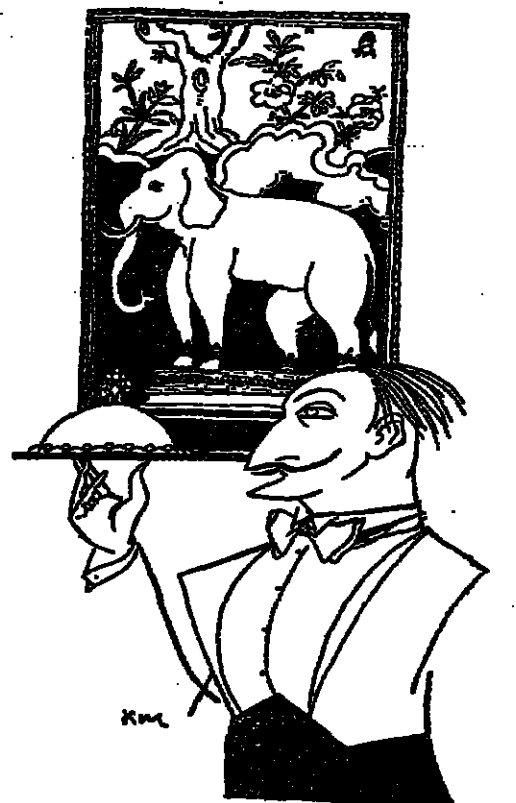


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On this page, John Elliott and Michael Marray profile the leading candidates for the job of chief executive in 1997

The search for a colossus

ON JULY 1 1987 the British governor of Hong Kong will be replaced by a chief executive. This top official in the new Special Administrative Region will have the primary responsibility for conducting relations with Peking and, along with a legislative council, for ensuring that the new region enjoys the "high degree of autonomy" laid down in the 1984 Sino-British Joint Declaration.

A common pattern is for leading politicians and administrators to emerge as a country approaches the end of colonial rule. Hong Kong, however, is not achieving independence; significant political leaders have yet to develop and there is a vacuum at the top.

Choice of a chief executive is partly because the UK and Hong Kong governments have done little to encourage the

development of democracy (although this is now changing) and, in the past, have even slowed the process down in accordance with China's wishes.

With 1987 looming, few people have wanted to adopt a high-profile political role and risk conflict with Peking.

The second draft of the Basic Law says that the chief executive "shall be a Chinese citizen of no less than 40 years of age who is a permanent resident of the region and has ordinarily resided in Hong Kong for a continuous period of 20 years". The person must be one of "integrity, dedicated to his/her duties".

The draft law says that the job will include: leading the government; signing and implementing legislation; setting government policies; appointing and dismissing public officials; handling

external relations; and deciding on criminal pardons.

How the first chief executive will be chosen is still a matter of intense political debate. Liberal campaigners want election by universal suffrage to underpin the independence of the post from Peking.

Till the Chinese army crackdown, the majority view in Hong Kong accepted a Peking-influenced electoral college to choose the first one or two incumbents. The idea was to ensure that they were acceptable to the Chinese government and so would not cause unnecessary and destabilising friction.

This view has now changed and the importance of primary acceptability to the Hong Kong people is being stressed, with full direct elections starting not later than 2003.

There are no ideal candidates yet in line for the job.

The person must be clearly acceptable to the Hong Kong people and, following the recent Chinese crisis, must not have any divided loyalties with Peking. At the same time, however, he or she must be acceptable to Peking. How this potentially wide gulf can be straddled is not yet clear.

The profiles here cover some of the people currently most often talked about. They are all involved in Hong Kong's political development and will almost certainly still be around in 1997. Other candidates, including senior civil servants, will emerge later.

Some current leaders, notably Dame Lydia Dunn, senior member of the Executive Council, are excluded because they are identified too closely, either personally or professionally, with the British.

John Chan

JOHN CHAN, or Chan Cho-chak, is one of Hong Kong's highest-flying senior civil servants and would have been a strong candidate for the chief secretary's job if British rule had continued. He could yet take over the job from Sir David Ford, the present incumbent, before 1997.

Mr Chan, aged 46, has recently become secretary for trade and industry, a posting designed to broaden his experience after two years as deputy chief secretary when he was closely involved in slowing Hong Kong's slow moves towards democracy.

At least up until the time of the Tiananmen Square massacre, he firmly believed in co-operating with China and said that the first chief executive had to be acceptable to Peking's leaders.

"The more comfortable they feel, the less likely they are to interfere and the better it is for Hong Kong," he says. After the army crackdown he qualified this by saying that the person "must first be acceptable to and have the support of the people of Hong Kong - only then can there be confidence in his dealings with China".

A short rotund pipe-smoker, Mr Chan is an ambitious and cautious man who checks the background of people he meets and says no more than is absolutely necessary. "I may not be interested in such a difficult job. I am not sure I would feel confident enough," he says.

Mr Chan's close involvement

Martin Lee

MR MARTIN LEE, or Lee Chu-ming, made his name as one of the most sought-after barristers in Hong Kong after graduating from the University of Hong Kong.

Now a Queen's Counsel, the 51-year-old Mr Lee spends as much time on politics as law from his platform as the elected representative of the legal community in the Legislative Council. He is also chairman of the Consumer Council.

His barrister image has, in the past, given him less grass roots appeal than some of his liberal colleagues in the Council. He has criticised the colony's establishment with his sometimes extreme views and prickly manner, and a tendency to be an instant spokesman on everything. But the recent turmoil in China has swept him along on a wave of popular support.

Long before recent events in Peking, Mr Lee was supporting the building up of democratic systems in Hong Kong to stop China interfering after 1997. He has argued that universal suffrage in Hong Kong, by that date, is the only way to achieve this, and stresses the chief executive must unhesitatingly put Hong Kong first in any conflict of interest with Peking, rather than try to balance between the two.

"I have been kept on one thing - to give the people a democratic structure, whatever is in power can be removed by the system," he says. The personality of the chief executive would then become of secondary importance.

Mr Lee would almost certainly win a popular vote tomorrow. However, if keeping Peking happy is the name of the game, he would find himself some way down any list of likely candidates.

David Li

DAVID LI, or Li Kwok-po, head of the Bank of East Asia, is a 60-year-old Cambridge-educated banker from one of Hong Kong's oldest and best-known families.

Mr Li has combined the unlikely twin roles of major player in the business community and vocal critic of the government. This is illustrated by his repeated calls for an adjustment to Hong Kong's currency link to the US dollar.

His natural outspokenness even extended as far as his own family when he criticised his uncle, Mr Ronald Li, for the way he ran the Hong Kong Stock Exchange. This was well before the 1987 world market crash brought allegations of corruption out into the open.

"Although we haven't got a democratic government they at least listen to the people," he says of the current British administration. Mr Li wants an early move towards greater democracy in Hong Kong, though he sees the lack of a political tradition, and consequent lack of potential home-grown political leadership, as a problem which has yet to be overcome.

Mr Li is often tipped as a likely post-1997 chief executive, especially given his cordial links with China built up as a result of the Bank of East Asia's heavy involvement across the border.

Does he see himself as a candidate? "I'm more interested in running the bank," comes the reply. However, the London-born Mr Li adds that he has no intention of leaving Hong Kong. Despite an easy affinity with British people, Mr Li is also seen by Hong Kong Chinese as a representative of the local community, and between now and 1997 his outspokenness is sure to keep him in the limelight.

Vincent Lo

VINCENT LO, or Lo Hong Sui, is one of Hong Kong's most successful new generation of entrepreneurs. One of four sons of YS Lo who came to Hong Kong from Guangdong in the 1930s and founded the Great Eagle property empire, Mr Lo runs Sun On, one of the fastest-growing property and construction groups.

Mr Lo hit the headlines late last year when he sold his Sun On office centre for a record HK\$2.5bn to a buyer with mainland China backing. The buyer defaulted and the deal collapsed, but not before it had dramatically boosted Hong Kong's property and stock markets.

A smartly-dressed 41-year-old, Mr Lo has emerged on the political scene as convener of the Group of 88, a right-wing businessmen's lobby with strong Peking links. Formed to influence the debate on the Basic Law, this group has opposed rapid democratic development, but is now changing its line.

"We were very impressed by Hong Kong people's participation in the recent demonstrations. If they are prepared to be involved we don't mind faster development of democracy," he says. But Hong Kong must ensure that Peking continues to see it as a useful economic and financial window on the world, not just as a centre of hostile demonstrations.

Highly thought of by top Hong Kong government officials, Mr Lo has strong mainland business and other connections. Now he is learning about the world of politics. Other similar people could well emerge in the next few years but, at present, he is a prominent candidate to be the chief executive, even if he is rather young for 1997.

Allen Lee

ALLEN LEE, or Lee Pang Fai, is the relaxed 49-year-old businessman who last year became the senior member of the Legislative Council. He runs a successful electronics company which has a minority stake in a Guangdong plant and, until recently, was chairman of Hong Kong's Broadcasting Authority.

Widely respected for his balanced views, he has sometimes seemed excessively pragmatic - a stance he is now changing following the Tiananmen Square massacre.

"It is too early to say whether we should try to change the 1997 hand-over date - but I would not totally rule it out. In the Basic Law we must build in provisions to reflect clearly that it is to be one country and two quite different systems and that any interference by China is entirely unacceptable," he says.


Mr Lee now believes the first two chief executives should be indirectly elected, provided the electoral college is democratic, not rigged by Peking. "The chief executive must command the Hong Kong people's respect and Peking must accept that. Of course, it is better if the person is acceptable to Peking, but even if he is not, he should still have the job and it is then his responsibility to establish a working relationship with Peking."

Mr Lee is the man with most going for him as a chief executive candidate - unless his close involvement with the present British-based administration counts against him. His easy manner, business and political experience, and the

John Chan

public exposure of his present position, provide him with an ideal springboard. In the current crisis he has a unique chance to develop his public charisma and to demonstrate political drive and the necessary administrative ability.

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TS LO

TS LO, or Lo Tak Shing, is a 54-year-old Oxford-educated solicitor and a well-known public figure. He comes from one of Hong Kong's most aristocratic families, with a tradition of serving the British. His father received a knighthood.

But Mr Lo broke ranks in 1985 when he resigned from the Executive and Legislative Councils after the UK refused to give Hong Kong people passports and a right of abode. "I was no longer prepared to be part of a council which prepped up such a colonial regime," he says.

To underline the point, he set up a non-profit making company called Hongkong Freedom of Movement and Right of Abode to advise people on how to emigrate and obtain foreign passports.

A few months ago Mr Lo formed one of Hong Kong's first political parties, the New Hong Kong Alliance. It is intended to emerge slowly by 1997 as a common front, but suffers from a lack of direction.

He doubts whether it is possible to have a democracy within a non-democratic China. But he insists that Hong Kong must work with Peking which, at least till a few weeks ago, he trusted. "We can do nothing against China unless you want a revolution. So we must keep cool and realise we are part of China."

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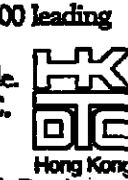
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HONG KONG 6

HONG KONG'S economy is one of the most flexible in the world. An almost complete absence of government interference, wages that go down as well as up, a phenomenally active class of local entrepreneurs, and an open door to foreign investors have enabled the economy to bounce back quickly from each successive shock.

Optimists argue that the economy will weather the crisis in China in the same way: investment returns will rise until the money comes pouring in again. However, this time the process of adjustment may be more difficult than before, and what was billed to be a slow-down in growth this year to about 7 per cent, from over 13 per cent last year, might turn into something closer to 5 per cent - which for Hong Kong almost resembles recession.

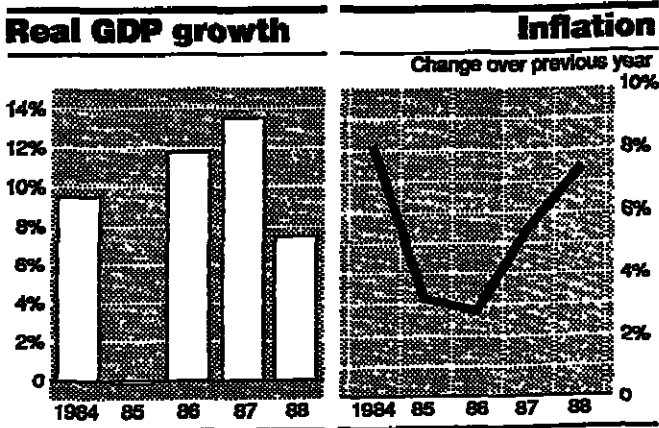
The economy has become vitally dependent on China in the last few years: 30 per cent of its exports go there, and 80 per cent of its booming re-export trade relates to goods going to or from China. Hong Kong supplies two-thirds of China's overseas investments, and China, in turn, is the biggest overseas investor in Hong Kong.

Some 2m people in Guangdong province are employed by Hong Kong firms, which have set up manufacturing operations there to take advantage of an unlimited pool of labour willing to work for 75 per cent less than the going rate.

The game plan was that Hong Kong would become a vast service centre for the Chinese mainland, supplying all the technical, financial, professional know-how, as well as the trade infrastructure. Most economists believe that the plan still holds good in the long term, but in the short term there is likely to be a pause while all investment

Lucy Kellaway examines economic prospects

The spring is tested



plans, both in Hong Kong and in China itself, are re-assessed. In addition, there is likely to be a slowing of trade with China and, on some recent estimates, the government forecast of 85 per cent re-export growth this year is too high by a factor of three.

For the time being, though, the manufacturing operations in Guangdong Province seem to be operating much as usual but, should things start getting sticky, there is scope for manufacturers to source elsewhere.

In a purely economic sense, all this might be seen as a blessing to Hong Kong, which, on the basis of exploding business with the mainland, has grown by over 30 per cent in the past three years, and was beginning to show alarming signs of overheating. Inflation in the economy was running at an annual rate of over 10 per cent before the trouble this year started - making the official forecast of 8.5 per cent for the full year look rather optimistic.

The chief pressure points were rents, which had gone up by 70 per cent in the last 12 months alone, and wages. In the last three years real wages have risen by some 25 per cent, and this year, faced with a chronic labour shortage and unemployment of just 1.3 per cent, wage agreements in many sectors this year have reached 15 per cent or more.

There are already signs that the economy has shifted down a gear, and events in China should hasten the process. While they are not likely to have any immediate or direct impact on domestic inflation, they should act as the trigger for a long-overdue fall in the property market.

The most visible sign of a slow down is in relation to exports, which have been the main engine of growth. In the first quarter exports increased by a mere 6 per cent - compared with 11 per cent in the first quarter of last year - while re-exports, which last year grew at an astounding 50 per cent, have slackened to 35

per cent. The reduction is mainly due to a reduction of trade with the US, as it fights with its imposing trade deficit, squeezing the recent rise in the US dollar, against which the Hong Kong dollar is pegged, will also help slow things down a bit, by making Hong Kong's goods less competitive.

Although protectionist measures have left the headlines, there has not receded. Even though the Textile Bill has once again failed to make its way through congress, there are signs of guerrilla warfare by the textiles lobby, which, according to Mr John Chan, the trade secretary, could prove equally harmful.

Perhaps more serious are the EC dumping charges on video cassettes, which Mr Chan warns could price Hong Kong out of the market altogether.

The pace of productivity improvements is also slackening. Over the past three years productivity growth has improved at an average of 7.8 per cent a year, as the economy has moved from low to high productivity industries, made labour saving investment and shifted employees over the border. However, gains cannot go on being made at that kind of rate, and about 4 per cent productivity growth this year is about the most that can be hoped for.

With a view to keeping the lid on inflation, the government has pursued a tight fiscal policy, which, as the economy has gone on growing, has turned progressively tighter. Indeed, a fiscal surplus, initially expected to be about HK\$5.5bn last year, has turned out to be closer to HK\$15bn.

This year's budget looks equally cautious. Increases in expenditure are marginal, and a 0.5 percentage point cut in business and personal tax rates merely takes them back to where they were before the government's finances were rudely shoved into deficit by recession in the mid-1980s. In order to curb such chronic volatility of its revenues in the future, the government is planning to replace part of the income tax burden with a sales tax.

Amid all the uncertainty in the colony, at least one thing has become more certain over the past few weeks: the Hong Kong currency looks set to stay pegged to the US dollar.

Many economists had argued that the dollar link camouflaged inefficiencies in the economy by keeping the currency at artificially low levels, thus increasing inflation further. Others argued that the dollar should be replaced by a basket of currencies, including the Chinese RMB, to reflect the shift in trade away from the US - which now accounts for less than 30 per cent of total exports, compared to almost half in 1985.

However, the fact that the Hong Kong dollar remained rock steady a month ago, while stock prices tumbled and investors took fright, is seen by the government as the final justification for keeping the link intact.

LABOUR

Shortage puts strain on the economy

THE FLIP side of Hong Kong's economic success is a desperate shortage of labour. The mighty Hongkong Bank has 750 permanently unfilled vacancies, while other companies in every sector from services to manufacturing to construction have similar tales to tell.

A recent report by a group of employers' federations put the total number of vacancies at about 300,000 and rising; government statisticians reckon the number is half that but, on either estimate, the problem is acute.

There is less agreement on the appropriate remedy. The employers argue that the only solution is to admit large numbers of migrant workers but the government refuses to allow this. It argues that since Hong Kong has no minimum wage and an incomplete social security system, migrant workers would be unacceptably high. Furthermore, the col-

ony's housing and infrastructure are already stretched to the limit by the existing 5.5m inhabitants.

As an interim measure, however, it has agreed to take 3,000 "skilled" workers - defined rather loosely to admit artisans of almost any sort - to help meet some of the 16,000 shortfall of skilled labour. However, the plan, which is due to come into effect this month, now looks a little uncertain. The original idea was that most of the workers would come from China, but since the normal bureaucratic channels in China may now be blocked, employers could find themselves looking elsewhere.

The shortage has been putting a serious strain on the economy. As unemployment in the colony has fallen steadily to just over 1 per cent, wage rises over the last three years have grown at twice the rate of inflation. According to Mr Martin Barrow, the chairman of the employers' federation, the

effect of higher wages will be "a flattening economy and deteriorating standards, which will benefit nobody, least of all Hong Kong's workers".

If the recent events in China lead to a marked economic slow-down, some of the pressure will be taken off the labour market. The long-term structural problem, however, will not be solved.

According to the government, companies need to make investments in saving labour. Indeed, certain industries have already been forced to mechanise - the Hongkong Bank, for example, has been busy replacing tellers with cash machines.

There is widespread evidence of a general improvement in efficiency, though change is a piecemeal process, particularly for the family-owned groups, which dominate Hong Kong's economy, employing fewer than 200 people

Lucy Kellaway

A number of companies are shifting domicile

Offshore move speeds up

WHEN CHINA takes over Hong Kong in 1997 it may find that the thriving business zone is strangely devoid of company headquarters.

In the first few months of the year, nearly two dozen companies announced plans to move domicile to Bermuda or the Cayman Islands. As prospects after 1997 become increasingly doubtful, the flow is bound to increase.

For the corporate refugee - unlike the personal refugee - the business of getting post-1997 insurance is relatively easy. There are no quotas, no quotas and, above all, no need to move much more than a token manager and a secretary to the new place of abode.

For just HK\$2m in merchant bankers' fees, a company can complete an elaborate restructuring, creating a whole family of interlinked offshore companies, each owning different parts of the business.

Unfortunately, the protection offered is far from complete. The mere presence of a brass plaque on a door in the Cayman Islands is never going to stop a hostile Chinese Government from nationalising assets based in Hong Kong, but it should safeguard all the international assets. Indeed, for many companies with assets tied to Hong Kong, there may be little point in moving.

The Swiss Group, for one, is planning to stay put. "I quite understand that it makes sense for companies with international assets to move, but for companies with Hong Kong assets, the question of domicile is not meaningful," says Mr David Gladhill, chairman.

The issue is politically sensitive since Hong Kong companies do not wish to be seen to be shaking confidence in the colony's future. Since the storm of outrage that greeted Jardine Matheson's tactless move to Bermuda in 1984, most of the companies that have followed Jardine have explained their decision as a largely fiscal one.

These arguments seem thin: Hong Kong has one of the most lenient tax regimes in the world, a lax regulatory system, and all the accounting, legal and banking infrastructure that any company could want.

"It is not a matter of saving tax by moving, but the major issue is whether the move may actually create a tax liability," says Mr Roderick Hoang-Loe, of Price Waterhouse.

Until recently, companies could have claimed - with some plausibility - that they were moving offshore so as to be able to buy in their own shares, a privilege not allowed in the colony.

Earlier this month, the stock exchange moved to block the loophole, to stop potential abuse. This is not likely to

stem the flow offshore because, of all the companies that have moved, only one - Hong Kong Land - has taken advantage of the provision. Its share buy-back was more a technical consequence of the move rather than the reason for it.

For fear of causing further upset, other major companies may feel constrained from following. "The really big ones, like the Hongkong Bank, will have to stay, but all the medium and small companies will gradually do it," says Mr Stephen Clark, director of Anglo Chinese, a merchant bank which has supervised at least six departures this year.

He argues that the recent rush offshore demonstrates a "me-too mentality" common in Hong Kong's boardrooms, which is being curbed by genuine concerns about China's future intentions.

Meanwhile, shareholders' response to a decision to move is a little equivocal. While most companies have found their plans unanimously approved by shareholders, so far there has been no noticeable effect on share prices.

Perhaps the market thinks that an insurance policy is not really necessary. More likely, though, it simply cannot see beyond next week, let alone to 1997.

Lucy Kellaway

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Trading floor of the Hong Kong Stock Exchange

STOCK EXCHANGE
People make all the difference

THE ARCHITECTS of Hong Kong's stock exchange, rebuilt from the ruins of October 1987, never dreamed that a second shock was just 18 months away. But, so far, the market seems to have held up, and the new regulatory team is even allowing itself a little self-congratulation.

"We've been through our first test of a major market crisis and come out in good shape," says Mr Robert Owen, head of the recently-created Securities and Futures Commission.

The last time that prices fell 40 per cent, the exchange had to close and a mass of dirty dealing and defaults was revealed. When the market fell by a similar amount a month ago, dealing remained orderly, all margin calls were met, and any scandals have been slow to surface.

The achievement is all the greater since the complex new structure for the industry is only half in place. The idiosyncratic 24-hour paper settlement arrangement - which brought the whole market down in 1987 - has yet to be replaced by a modern electronic system.

The system, however, has been just about managing under the increased flow of bargains. The stock exchange

has been calling emergency evening settlement sessions, punishing those brokers who fail to attend, and standing ready to settle any outstanding bargains itself.

Such measures reveal that the biggest difference between the stock exchange now and 18 months ago is not the fine print in the securities legislation but the people involved.

Since last year the market has had a professional executive management under the leadership of the youthful Mr Francis Yuan. The team, which is no longer in the pockets of the old stock exchange council, is trying to rebuild the reputation of the market with an almost missionary zeal.

Meanwhile, the council has been stripped of its corrupt elements. With a few corporate members, and even one foreigner, it is no longer a club run for the benefit of a few individuals. This is also reflected in the new rules which deprive the council of the right to set the prices of new issues - making it more difficult for members to line their pockets.

Later this year, a new disclosure rule will change practices even more fundamentally. All share stakes of over 10 per cent

Continued opposite

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HONG KONG 7

Michael Marray reports on the outlook for investment

One more cycle of profit

HARD THOUGH it may be to imagine in the current atmosphere of shaken confidence, many businessmen believe that there is still plenty of time for at least one more Hong Kong boom and bust cycle before the territory reverts to Chinese sovereignty in 1997.

Until recently, many people pointed to the year 1992 as the start of the critical period for Hong Kong, citing the local tradition of looking for a payback of less than five years on an investment. This short-term outlook could prove to be a major strength, with renewed determination to make the most of the years that remain, regardless of confidence in the post-1997 era.

and China in the same trip, widespread cancellations are already hurting hotel occupancies as well as depriving retailers of an important group of customers.

Faced with such a picture, it is no surprise that potential new investors from overseas are content to put their plans on hold.

"For those who have already invested, there is no reason to change their plans," says Mr Goetz Funck, general manager of the German Business Association of Hong Kong, but for those only at the planning stage there is every reason to wait.

New investors from overseas are putting their plans on hold

In the short term, however, few people are expecting a continuation of the investment flows in manufacturing, retailing and property, and the explosion of regional headquarters and buying offices which have been experienced in the past few years.

Instead, new investment activity has ground to a standstill, most noticeably in the property sector. There is a general walk and see attitude until the economic implications of China's political upheaval become clearer.

Industrialists believe the continuation of China's open door policy remains in question, despite assurances from Peking officials that it is being pursued. Given Hong Kong's interdependence with Guangdong province, any closing of the door would have dire consequences.

Within Hong Kong itself, there are fears of a downturn in the economy as the local population switches to saving more, which would deprive the economy of an increasingly important component of its recent growth.

In the area of tourism, where visits by businessmen and tourists often link Hong Kong

"As long as we don't know what is coming next, we won't take any action," he says. Like most others, German businessmen will probably make use of the traditional summer lull as a convenient excuse to defer decisions until the autumn.

However, those in search of a regional headquarters will be sure to examine other options such as Singapore. On the manufacturing side, countries like Thailand and the Philippines will be looked at for production facilities as alternatives to Hong Kong and Guangdong.

Hong Kong is likely to remain a convenient choice for some investors. Local businessmen will continue to combine a policy of diversification overseas with new investment within the territory, with the planned payback well before 1997.

"For new investments, we like to have an average payback of no longer than five years," says Mr Victor Lo,

managing director of Gold Peak Industries, which manufactures small batteries and electrical appliances.

"We still have eight years left, and if the payback period is five years, I don't think we should let the situation in China affect our decision-making so much."

None the less, Mr Lo adds that now is not the time to hurry into any major projects. The same advice is being heard on the property market which over the past two years, has benefited from large amounts of regional money coming in from Australia, Japan and Taiwan. This, too, has sometimes been cited as proof of confidence beyond 1997, but overseas investors have generally been traders looking for shorter term profits.

The vast majority of investors were looking for capital gain, they were not really looking for long term investment, says Mr Paul Varty, director at Chesterton Petty.

There was a noticeable absence of institutional money, such as pension funds and insurance companies, which would be seen in the London or New York primary markets.

It is likely to be practical considerations - like the strength of the US dollar, to which Hong Kong dollar is linked - rather than emotion, which eventually determine whether regional investors from Japan and Taiwan, for example, return to make further investments in Hong Kong's hotel, real estate, retailing and manufacturing sectors.

Hard-headed decisions on investment could reap big rewards as they did after the 1982 property and stock market collapse and the 1987 global market crash. However, changes in China's economic policy or performance could lead to investors away from Hong Kong.

CHINA'S INTERESTS

Stake could outstrip US'

NOBODY KNOWS quite how much investment China has in Hong Kong, but the total is big. At somewhere between \$9bn and \$26bn, China's stake probably far outstrips even that of the US.

The money is spread over almost every part of the economy, from property to hotels, manufacturing and banking. It comes from an equally broad range of investors, from the

investments are politically motivated. These companies are partly here to gain expertise - but mainly for a bit of profiteering," she says.

A more immediate danger is that China, which is desperately in need of foreign exchange reserves, may try to curb its overseas investment. However, so far the noises from the Chinese investors are no more cautious than from other investors.

Mr Larry Yung, managing director of China International Trust and Investment Corporation, said recently that current plans were on hold but that he did not expect any large revision in future strategy.

Mr Bob Taylor from the US consulate in Hong Kong says it would be impossible for China to bring back most of the money, even if it wanted to do so.

"The Government has already tried to clamp down on investment, and all it has managed to do is close a few companies," he says. "The amounts involved have got too large. There has been a general breakdown of economic discipline."

He also argues that the Chinese savers who on some estimates account for 40 per cent of stock exchange turnover - are unlikely to withdraw their money from the stock market, even after the recent fall, since they have a limited choice of places to put it.

One of the most visible and successful investors in Hong Kong is Citic, which over the

last two years has built up a diversified portfolio worth about HK\$6bn.

It has increased the value of Peking's stake ten fold, through some acute churning of its assets, as well as by getting into the property and shipping markets. Citic also owns 12.5 per cent of Cathay Pacific, a 25 per cent stake in the new tunnel project and 20 per cent of Companhia Telecomunicacoes de Macau, which it bought from Cable and Wireless in March. It also has direct

investments in plants making car parts, quartz and computers.

Citic investments are simply the tip of the iceberg. There are between 2,000 and 4,000 small and medium-sized China-controlled companies in Hong Kong, which in aggregate far outstrip the established players like China Resources, the Bank of China and China Merchants, many of which have been investing in the colony for 100 years or more.

Chinese companies have been quick to copy Hong Kong corporate habits by building complex business empires in which the ultimate ownership is difficult to trace.

Many have set up Hong Kong companies in order to avoid the tax breaks offered by the mainland to foreign companies. The Hilton in Shanghai, for instance, is classified as foreign owned, even though 90 per cent of it is owned by China through a Hong Kong offshoot.

Lucy Kollaway

One of the most visible and successful investors is Citic

central government through every province and municipality to companies and private individuals.

The size of China's direct interest might be seen as uncomfortably large, especially after recent events. However, the Hong Kong government argues that, if anything, it should make China less disposed to threaten the prosperity of the colony after 1997.

According to Ms Diane Yowell, of the Hongkong Bank China Services, few of the

Market holds up to second shock

Continued from previous page

must be declared, and controlling shareholders must announce any changes of 1 per cent in their holdings.

The new rule will not only make it more difficult for the families - who typically account for about 40 per cent of turnover in the shares of their companies - to manipulate prices, but it will give the market a transparency that it has never had before.

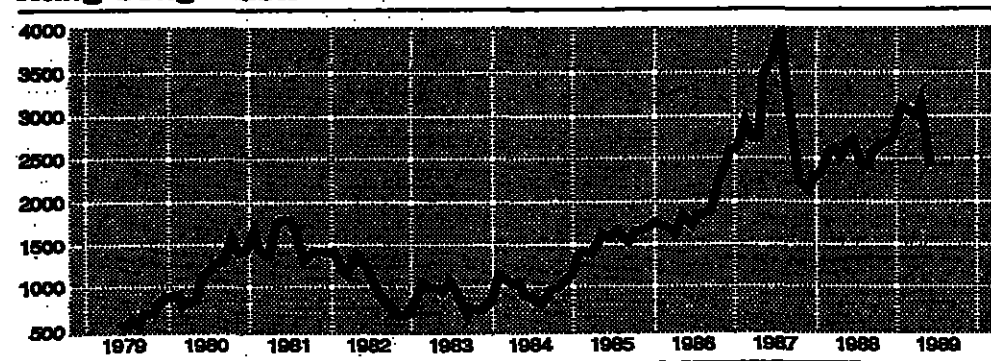
Next year a new electronic settlement and clearing system is due to come into operation. Once upon a time this would have been a cosy profit opportunity for the biggest player, but now the system is to be half owned by the exchange and half by six banks. It will be operated on a non-profit basis.

In the more distant future, the plan is not just to change practices and systems, but to change the very style of the members. There are plans to introduce exams for new members, and to teach the old ones about such things as p/e ratios and yields.

The new Securities and Futures Commission, which started its official life only last month, is changing business practices. The commission is still struggling to appoint its 229 regulators, but eventually they will have most of the powers that in the UK are shared among the Takeover Panel, self-regulatory bodies and the government.

The transition from the old free-wheeling market to the new professional one is not altogether running smoothly. There has been a good deal of unbridled sniping between the stock exchange and the

Hang Seng index



SFC, which some people believe is simply duplicating the functions being carried out by the exchange.

Initially there was also a culture clash between the SFC and the senior ranks of which are entirely composed of foreigners, and the predominantly Chinese stock exchange, as well as a certain amount of personal animosity. In recent months, however, the two bodies seem to be getting on more amiably.

By contrast, the concern about over-regulation is not going away as the new measures are being put to the test. Mr Mark Mobius, of Templeton International, argues that "the medicine is worse than the disease."

He complains of a HK\$300,000 legal bill and a six-month delay in setting up a mutual fund that had already been approved by the regulatory bodies in the US. "This kind of regulatory harassment

is not in the interests of investors - who will have to pay for it in the end," he says.

Mr Mark Faber from Drexel Burnham Lambert goes further. "Fraud and corruption is an integral part of the market here in Asia, and there is no point trying to change it," he says.

Mr Robert Owen flatly denies that anything valuable is being lost. "When Happy Valley got rid of horse race fixing, the interest went up," he says. "Better regulation and protection for investors should actually increase trading."

There has also been criticism about the decision to make insider trading a civil rather than a criminal offence. The drafters of the new law, however, argue that the onus of proof for a criminal conviction would be so great as to make the law ineffective at catching the offenders.

Meanwhile, the futures exchange, which would have

disappeared altogether at the time of the crash without a HK\$2bn lifeboat, has been resurfacing rather more slowly.

It is only in the past month or so that turnover has risen above the 4,000 contracts a day needed to cover running costs - still a fraction of volumes before the crash.

It has taken a great deal of effort to secure the necessary majority for the restructuring plan. Success was finally achieved, freeing the exchange to stop fire-fighting and start introducing new contracts, attracting new members and so on.

The Hay Davidson report doubted whether a futures market was really necessary to the future of Hong Kong, and even though the new chairman, Mr Eoghan McMillan, is reasonably confident about the prospects for futures, the jury is still out.

Lucy Kollaway



Hong Kong people withdraw money from a Chinese mainland bank

BANKING

In sound enough financial shape to withstand current pressures

THE HONG KONG Banking Commission was, perhaps, tempting providence to refer to an "absence of crises" in its latest report on the financial health of the banking system. Just four days after the report was published, the troops opened fire in Peking. The following day there was a run on Hong Kong branches of the powerful Bank of China, as thousands of protesting depositors queued to withdraw their money.

That event did not escalate into a monetary crisis, but it did bring home the dependence of the Hong Kong banking system on the Chinese mainland. Not only are Chinese banks among the most powerful in Hong Kong, with about 20 per cent of depositors' money, but the banking sector as a whole is heavily committed to China.

Nevertheless, Hong Kong banks are in good financial shape to respond to any shocks. Following the collapse of marginal banks in the early

1980s, banking supervision has been overhauled. Since September last year all banks have had to meet capital adequacy rules. This move has already put a stop to over-trading by

some deposit takers in order to meet the requirement that capital must equal at least 5 per cent of assets, they have had to reduce their books by an average of 15 per cent. Japanese banks, by far the most powerful and aggressive of the deposit-takers, have had to cut back their activities by a quarter to meet the rules.

According to Mr Tony Nicolle, the banking commissioner, Hong Kong is better placed than many other financial centres to meet the new international guidelines on capital adequacy. "The Basle Committee calls for a minimum of 8 per cent by the end of 1992, but I expect we will achieve that much earlier," he says.

A more immediate concern to the banking sector is property lending within Hong Kong itself. The level of lending to the property sector has escalated over the past four years and now accounts for HK\$145bn - about a third of its domestic loan book. With most of the developers fairly well capitalised and the local banks cautious after having their fingers burnt in the past, the risk is, perhaps, not an enormous one. However, there is concern that some of the banks are lending against high asset values - which, in many cases, have doubled in the past year alone - rather than looking to the ability of developers to pay.

Some fall in property prices is seen as unavoidable, but if it is limited to the 15 to 20 per

cent correction that many analysts expect, the banks should escape relatively unscathed. The damage to business confidence caused by events in China is rather mixed news for

an immediate concern to the banking sector is property lending

the banks, at least in the short term. On one hand, any rise in interest rates would improve their profitability, while a cut in demand for new loans will only increase competition for business - this was already fierce, and profit margins have already been squeezed. The banks are struggling to contain increases in their salary bills to 15 per cent this year. Given the shortage of labour, pressure on salaries is not going to ease.

Lucy Kollaway

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HONG KONG 8

How much of a slump will follow the property market boom of the past year?

'Wait and see' line on residential sales

A 12-MONTH surge in prices on Hong Kong's property market finally ran into difficulties in early June. Following the violent crackdown on the protest movement in China, investors paused for thought as they looked down from the dizzy heights reached in all sectors of the market.

The 1988/89 property boom emerged against the unlikely backdrop of the 1987 world stock markets crash. Transactions dried up for several months as many investors sat waiting for a clear direction to be established. They then found they had to rush to jump on the bandwagon of spiralling prices.

This time round there are still those who are looking for another gravity-defying performance. Most, though, are anticipating a drop of 10 to 20 per cent in sale prices, and do not, in the short term, expect to see many of the kinds of multi-billion dollar deals which were a feature of 1988 and early 1989.

In the commercial rental sector, however, property agents remain reasonably optimistic about the future. Rentals for office space in Hong Kong's central financial district are now more expensive than those on New York's Wall Street, ranking number three behind Tokyo and the City of London in the world league table. Indeed, local landlords have been encountering some resistance from tenants as leases come up for review.

The cost of prime office space for rent doubled between the start of 1988 and the first quarter of 1989, with figures of up to HK\$75 per sq foot per month now commonplace in a prestige address such as Hong Kong Land's Exchange Square, and HK\$50 in the, as yet unfinished, Bank of China building through there are substantial discounts for large users.

Soaring rentals have led to the phenomenon of rent refugees, with many companies moving back office functions to new office buildings in hitherto industrial and residential areas of Kowloon, particularly those which are adjacent to stations

along the underground Mass Transit Railway network. This means that office developments are now competing for scarce space with industrial buildings, adding to concern among manufacturers about rising rental costs which they, themselves, have experienced over the past year. There is a particular demand for well-located good quality warehouse space.

In Hong Kong's bustling retail sector, shop frontage on main roads and within the many indoor shopping centres is also fetching good prices, as consumer spending continues

Though reasonably optimistic about the outlook for the office, industrial and retail rental sectors, property agents are increasingly worried about the residential sales market - individual investors may have been scared off by recent events

to be strong. Though reasonably optimistic about the outlook for the office, industrial and retail rental sectors, property agents are more worried about the residential sales market where, with confidence badly shaken by the bloodshed in Peking, individual investors may be scared off.

"If there is any sector to be hit it must be the residential market," said Mr Gareth Williams of property agents Vigers Hong Kong. Figures from Vigers show that prices for residential flats grew by 48.5 per cent between the first quarter of 1988 and the first quarter of this year.

"What is happening is that people are taking a wait and see attitude," Mr Williams said. Vendors are reluctant to sell at lower prices and so few transactions are actually going

through. "Residential sales have slowed down dramatically," agreed Mr Dominic Leung of property agents Richard Ellis. "But, in terms of leasing, things are going fine," he said. The brain drain among the local Chinese professional classes has meant that more expatriate executives have been brought in. They demand first class accommodation as part of their overall remuneration package and have helped push rentals for large flats in the colony to astronomical levels. Worries about the future have also led to a trend of renting rather than buying property.

Mr Leung said that high price levels, high interest rates, and a substantial supply of new developments coming on to the market had all been pointing towards some sort of correction during 1989. This is despite the fact that affordability is still high after several years of economic growth and rising wages for the territory's population.

One positive factor is that this time round the market is made up of end users and not highly-gear speculators as was the case prior to the 1982 property crash. "We are lucky this time," Mr Leung said. The banking sector, in particular, has tightened up its credit policies during the past few years.

With a strong end-user demand in all sectors, there is still a possibility that Hong Kong will weather the storm of shaken confidence in the run-up to the 1997 hand-over to China.

The next big psychological test for the market is the sale by tender of the large site behind the new Bank of China building in Central, for which bids have to be lodged with the government by July 21. As news leaks out about the number of bidders and the sale price - assuming a high enough offer is received - the information will be eagerly jumped upon as providing the forecast for the future of Hong Kong's property market over the next few years.

Michael Murray

Around HK\$29bn-worth of road and rail development will help to ease congestion



The second tunnel: ahead of schedule

On track for the next century

IN THE WAKE of several years of runaway economic growth, Hong Kong's transport system is becoming increasingly congested, with each morning and evening rush hour reducing road traffic to a snail's pace. There are long tailbacks at the entrances to the cross harbour tunnel, and there are now even Tokyo-style packers to help passengers on and off trains at crowded Mass Transit Railway stations.

In response to these problems, the government recently released a green paper outlining the likely policies which will carry the colony into the next century. Some HK\$29bn of road and rail developments are envisaged, including both public works and privately-funded projects along the lines of the second cross harbour tunnel which will be open to both road and rail traffic by August. Sir Piers Jacobs, Hong

Kong's financial secretary, said recently that planning is proceeding on all major projects, including a new airport and container port, in spite of recent events in China. This is seen as essential if confidence in the future of the territory is to be maintained.

At present, a site at Chek Lap Kok, off Lantau Island, is thought to be the favoured option for the new airport. This is expected to go ahead despite an anticipated slowdown in the rate of traffic growth at the existing overcrowded Kai Tak airport. The green paper proposes a three-pronged strategy of better public transport, an improved infrastructure and better management of demand for road use.

"All three elements are equally important," said Mr Michael Leung, secretary for transport. A balanced package is the aim, including items such as bus-only lanes, computerised traffic control, and a building-up of the more efficient mass carriers such as rail links, while trying to trim the number of cars on the road. One loophole likely to be closed is the lower tax on goods vehicles - many are used as passenger vehicles without any genuine business need.

Zoned payments, or electronic road pricing - which disappeared amidst a chorus of indignation after a trial run between 1983 and 1985 - are also being considered. The government has promised, however, that any new road pricing system will not be along the old lines.

Mr Leung stresses that the tradition of leaving public transport systems in private hands will continue to be a central plank of government policy. "They all operate on commercial principles and make profits," he said. "We do not wish to upset that philosophy."

The HK\$29bn taken up by new rail projects, including new rail links connecting parts

of the New Territories, extensions to the current subway system and a third rail harbour crossing, should all be privately financed, as will tunnels sections within the road network where charging toll fees is practicable.

The first cross harbour tunnel, completed in 1972, is a thriving concern with its HK\$10 toll. The second crossing, meanwhile, with road and rail tunnels, has been completed well ahead of schedule and is forecast soon to carry 35,000 to 40,000 vehicles per day.

The government invited tenders in 1994 and the following year awarded the project to the New Hong Kong Tunnel Company to finance, build and operate the tunnel at an estimated cost of HK\$3.4bn. The

road franchise runs until 2016 and the rail tunnel until 2006, the latter being leased to the Mass Transit Railway as part of its network.

It took only 36 months for the 1.96km tunnel to be finished, comprising 15 pre-cast concrete units each weighing over 40,000 tonnes which were floated into position, immersed and then joined together. Auxiliary feeder roads were also built by the tunnel company under the terms of its contract.

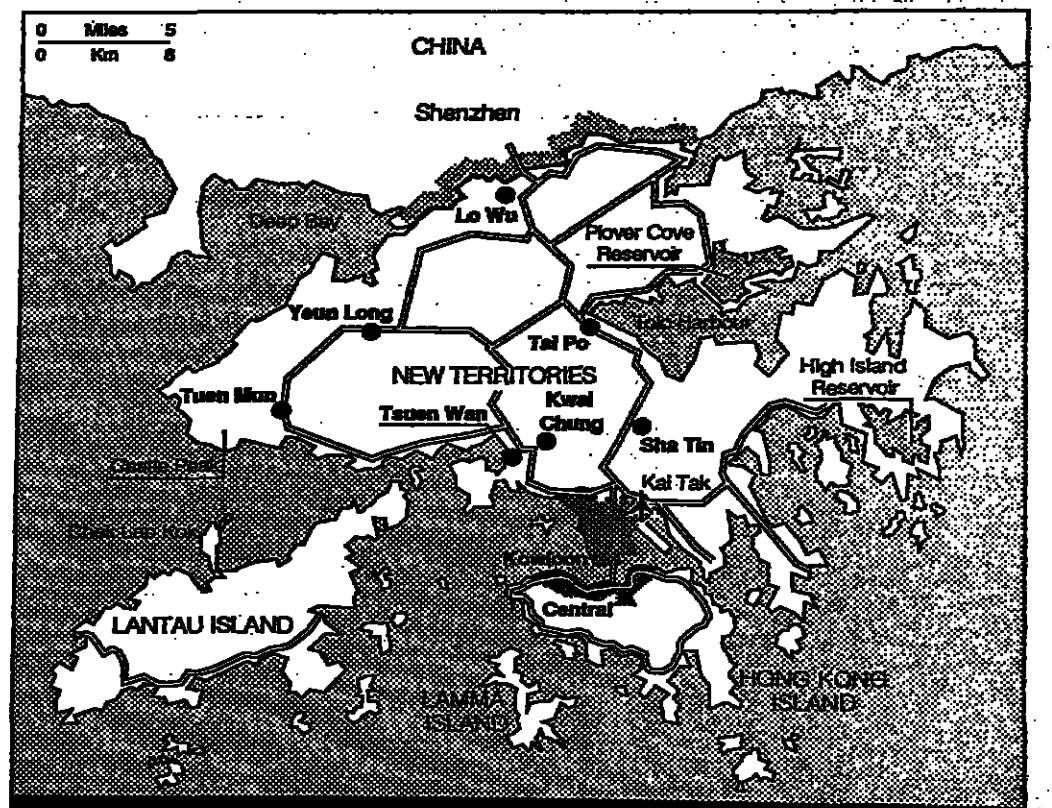
The payback on such projects extends well beyond the 1997 handover of sovereignty to China, but the government still hopes that private investors will continue to compete for the right to operate such facilities, starting with yet another road tunnel under the harbour and a third rail har-

bour crossing within the next decade.

Most of the infrastructure planning in the green paper concerns the moving of people and traffic around Hong Kong itself but, also critical, are the traffic flows to and from across the border with China, where around 12,000 trucks cross every day.

Assuming no dramatic slamming of the open door by China, this total will continue to rise, particularly if the private sector-financed highway being built by Mr Gordon Wu's Hopewell Holdings, which will link Hong Kong, Canton and other cities of the Pearl River Delta, is completed.

Michael Murray



TOURISM

Diversification abroad

AS HONG KONG hotel owners and operators have embarked upon a spending spree around the world, the local hotel industry has developed from being merely an outpost in the global industry into being a base for overseas expansion.

Hotels such as the London Churchill, the former Ramada Renaissance in San Francisco, and Maxime's de Paris in New York have all been snapped up by local companies. The North American Omni and Aircoa chains, meanwhile, are now controlled by Sir YK Pao's Wharf Group and Mr Lo Yuk Sui's Regal Hotels, respectively.

The springboard for this expansion has been the remarkable success of Hong Kong's own tourist industry which, between 1988 and 1993, saw the number of visitors more than double from 2.7m to 5.5m.

"Hong Kong hotels have for the past five years been sitting on a remarkable financial success," said Mr Kenneth Mullins, vice president of Park Lane International. Mr Mullins' company itself paid the highest price ever for a European hotel when it acquired the London Churchill for \$110m in early 1993 - a price which today no longer looks particularly expensive.

Mr Mullins argues that this success in Hong Kong has bred confidence and a desire to search out new opportunities overseas at the same time as

providing resources to back up expansion plans.

The building up of a chain of properties in the key cities of the world brings substantial benefits, especially on the marketing side. Another reason for acquiring properties overseas is that Hong Kong companies wish to diversify their assets

any which includes China. Cancellations began to pour in as soon as the military crackdown began in Peking. Bookings are in doubt for the peak October to December season, for which travellers in key markets such as Europe and the United States will soon be choosing their destinations.

Cancellations began to pour in as soon as the military crackdown began in Peking

out of the territory ahead of the 1997 change of sovereignty. Despite this process of diversification, local owners and operators still rely upon Hong Kong for a significant share of their profits, so they are worried about the problems currently facing the local industry. A construction boom will result in around 10,000 extra rooms coming on stream by the end of 1991, prompting fears of a glut of hotel rooms even before the recent turmoil in China cast its shadow over Hong Kong.

Downward pressure has already been seen on room rates and occupancy levels, though, until recently, tourist arrival figures were continuing to rise at a fast pace. But the violence in China promises to dent growth prospects in the short term because many businessmen and tourists come to Hong Kong as part of an itiner-

ary which includes China. Cancellations began to pour in as soon as the military crackdown began in Peking. Bookings are in doubt for the peak October to December season, for which travellers in key markets such as Europe and the United States will soon be choosing their destinations.

It is the new hotels which are most likely to have problems, and price-cutting tactics in order to bump up low occupancies could spell even lower profits for the industry. But, according to Mr Mullins, the hunt is still on for new properties abroad, with Park Lane targeting New York and Sydney, and Hong Kong and Shanghai Hotels looking at a number of cities including Tokyo. Meanwhile, while Mr Lo Yuk Sui's Regal group is determined to use its North American Aircoa chain as a base for further global expansion, Mandarin Oriental is also still on the lookout for suitable opportunities.

Regardless of further deals in the coming year, the tables have already been turned by Hong Kong's hotel operators. In the past it was the big international chains which came into the territory, now local hotel groups are, themselves, expanding world-wide. This is yet another example of the changing economic balance between the new-found wealth of Asia and the old money of Europe and the US.

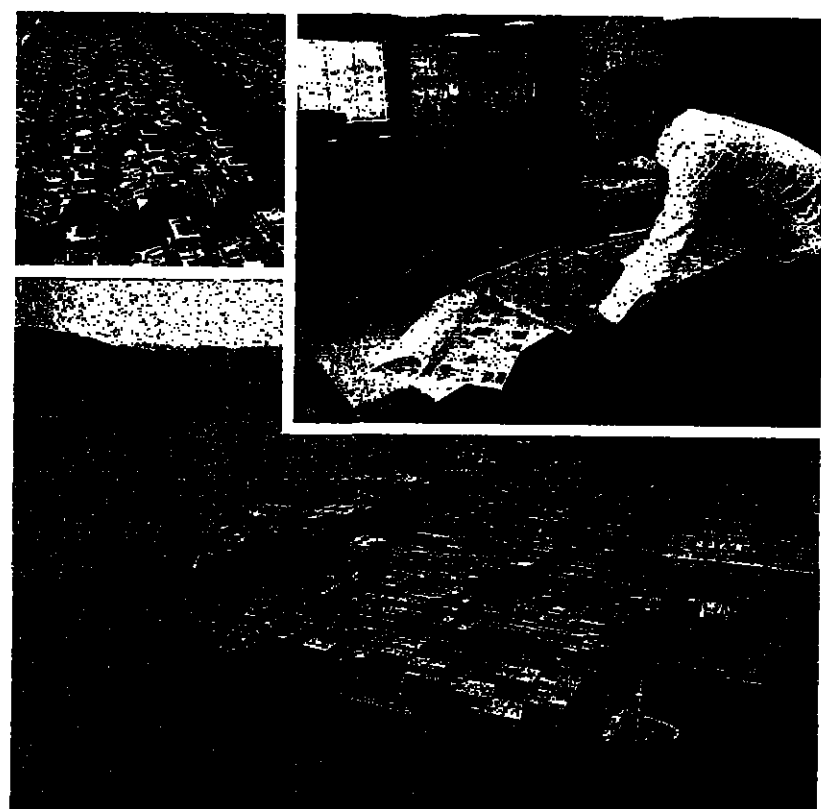
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FINANCIAL TIMES SURVEY



Ante Markovic, the Yugoslav Prime Minister, is intent on making the economy market-oriented. He

wants to weaken the role of the ruling communist party, but his task has not been made easier by a resurgence of nationalism, writes Judy Dempsey

Medicine for nationalism

YUGOSLAVIA IS at a crossroads. Committed to introducing what appear to be radical economic reforms, the authorities are faced with adapting the political system to these changes. But the problem is that the signposts are unmarked.

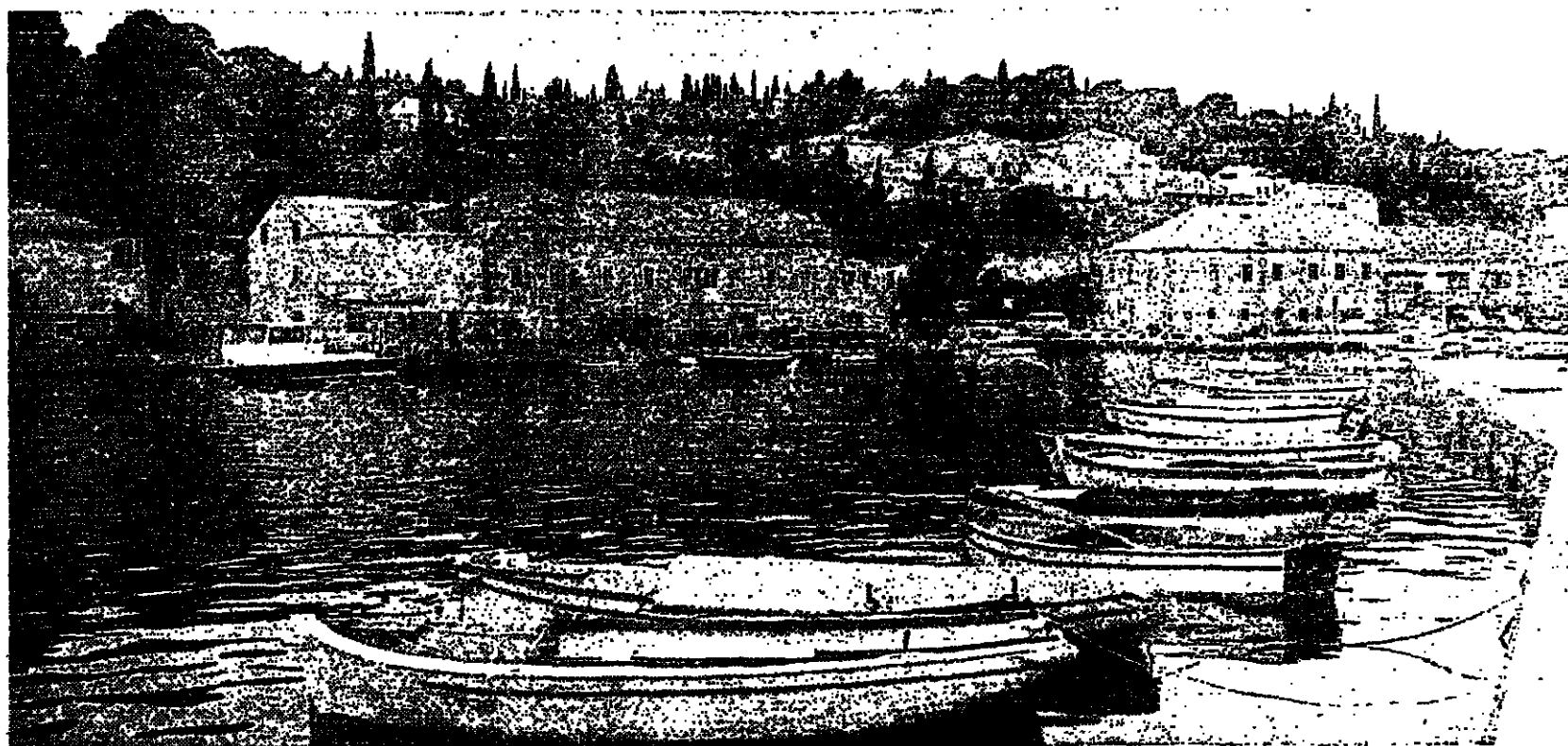
Unlike Hungary or Poland, Yugoslavia's ruling League of Communists (communist party) remains uncertain about which direction to take. The longer it hesitates, the greater the chance the reforms will founder.

However, Yugoslavia's economic crisis, plagued with a rising inflation rate which, it is reckoned, will reach 1,000 per cent by the end of the year, poses greater challenges for

that country's communist party. Unlike Hungary or Poland, Yugoslavia is far from homogeneous. It can boast at least 17 nationalities/minorities. But in the same breath, those nationalities each have very different degrees of political awareness and political culture. The challenge now facing the Yugoslav party and government is how to find a system which not only facilitates economic reforms, but one which is compatible with the myriad of expectations and political attitudes prevailing throughout the country.

This is one of the unenviable tasks facing Mr Ante Markovic, a deceptively calm, but resilient, politician who is determined to push through bold reforms. But the more he aspires to creating what amounts to a market-type economy, the sharper the political, economic and cultural differences become. Above all, age-old nationalist tensions are now dividing the country and influencing, if not distorting, the debate on political reform.

These nationalist tensions are not the result of 40 years of communist rule. Rather, they are historically embedded in a



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- **Croatia**, near Dubrovnik, photographed by Terry Kirk
- Editorial production: **Gabriel Bowman**

country which only the communists could until recently contain.

Under Tito's rule, Yugoslavia was held together by several threads. The first was the Second World War. By sheer energy and organisation, the communist party, through the Partisans, fought to protect the fragile integrity of the country, despite defections by Croatia to the Nazis. That unity earned the communists considerable support. Of even more importance was the break with Stalin in 1949 which gained Tito great respect both domestically and internationally.

To capitalise on the ideological differences between Moscow and Belgrade, Tito and his advisers embarked on a road towards Yugoslav-style socialism based on workers' self-management. But over the years, this has been slowly smothered as the ruling communists constructed colossal bureaucracies.

True, such bureaucracies had been a tendency in ruling communist parties throughout Eastern Europe. But Yugoslavia went one stage further. In order to contain the latent nationalism, the communist parties in the six republics were granted a wide measure of autonomy from the central authorities in how they ran their regional economies. Political and economic autarchy, combined with rapid economic growth, soon became substitutes for nationalism.

When nationalism dared rear its ugly head, Tito resorted to

YUGOSLAVIA

KEY FACTS

Area	256,000 sq km	Imports of merchandise:	(1988) \$13.63bn
Population	23.41m	(1987) \$13.29bn	
President	Janez Drnovsek	Current account balance:	(1988) -\$2.21bn
Prime Minister	Ante Markovic	(1987) +\$1.26bn	
Birth rate	15 per 1,000 population	Reserves including gold: (April 89)	\$1.843bn
Labour force (1988)	68% of total population	Main export destinations (1987)	
Urban population (1985)	45% of total	Soviet Union 19.4%, Italy 13%, W Germany 11.6%	
Doctors per 1,000 inhabitants (1982)	1.6	Main import sources (1987)	
Real GDP growth	(1988) -1.5%, (1987) 0.5%, (1978-88) 1.5%	W Germany 18.3%, Sov. Union 15.3%, Italy 10.3%	
GDP per capita (1987)	\$2,679	Foreign debt (end-1987)	\$14.46bn
Inflation: (1988) 194%, (1987) 120%, (1977-87) 48.5%		Debt service ratio	13.3%
Exports of merchandise:	(1988) \$13.13bn (1987) \$12.35bn	Average exchange rate (1988)	£1 = Dinars 4,465
		Population by republic (1985)	
		Serbia 41.5%, Croatia 20.1%, Bosnia and Herzegovina 16.7%, Macedonia 8.7%, Slovenia 8.3%, Montenegro 2.7%	

repression. The nationalist movement in the northern republic of Croatia in 1971, and in the southern province of Kosovo in 1981, testify as much to Tito's determination to suppress nationalism as to his authoritarian style of leadership.

Such a policy of containment was also helped through what appeared to be a bottomless well of credits from western financial institutions which were shovelled into building uneconomic prestige projects in the republics.

But those days of endless supplies of dollars are over. So too is the dream of a worker's self-managed socialist society.

"The tragedy is that we wasted the late 1960s and the 1970s by not introducing reforms," says Mr Branko Caratan, a member of the party's federal central committee. In addition, by relying on goodwill from the West, a reasonably high standard of living and a relatively liberal system, the ruling communists had few reasons to reform.

Besides, there was little pressure from either inside or outside the party to change course. Today, however, as the Soviet Union, Hungary and Poland press ahead with defining the future role of the communist party, Yugoslavia's communists are locked in an

unbelievable war of polemics and vitriol which has brought nationalism to a boiling point and which often seems to threaten to break up the fragile unity of the federation.

This rise in nationalism is partly due to a highly complex picture of how the six republics view political power and political reform. The north-west of the country, endowed with fertile land and a political culture bred on the Hapsburg Empire, is that much closer to Europe than to the Balkans. These lands are Catholic in religion and outlook. And, despite the intense nationalist rhetoric meted out to them over the centuries from

Vienna, they have retained some degree of a civil society which persists in the national consciousness to this day.

Thus, party officials in Ljubljana or Zagreb tend increasingly to perceive political power not as an immutable object, but as an ever-changing subject which should be made accountable to the people. But paradoxically, the more these republics talk about political pluralism, the more nationalist their vocabulary becomes.

Part of the reason is the existence of an historical antipathy towards Serbia, the largest of the republics. Thanks to constitutional amendments passed earlier this year, Serbia regained Kosovo and the northern province of Vojvodina, two regions which were constitutionally attached to it, but in practice were largely autonomous. Now that both provinces are back in the Serbian household, Slovenia and Croatia fear that Serbia, equipped with its newly-won siblings, will, through authoritarian rule, attempt to dominate the Yugoslav federation.

These debates today are almost reminiscent of those which took place after 1918 when the country was struggling to be born.

Whether or not these fears of Serbia are justified, they have made life difficult for Mr Markovic. What he wants to do is to separate the party from the state. Let the government run the economy, he says. Let the party sort out its own affairs. But as he revises and refines his economic reforms, the

political language between the republics continues to sharpen. Slovenia threatens to pull out of the federation altogether while Serbia drums home the need for strong party leadership and Croatia sinks into even deeper pessimism about the future of Yugoslavia. Meanwhile, the rest of the country reluctantly prepares to swallow Mr Markovic's medicine.

The medicine is sour but necessary. Mr Markovic, a veteran expert at successfully running large enterprises, knows that the old system of tenure at the workplace, patronage from the party, and the *nomenklatura* have to be dismantled. He knows that few foreign investors will come to Yugoslavia if the party, the bureaucracy and the banks are not fundamentally changed. He knows too that these measures carry the seeds of potential unrest, since thousands are expected to lose their jobs.

Economists agree he has to act now, and singlemindedly. But those same economists argue that the political system will block the successful implementation of the reforms. All the more reason why Mr Markovic and his advisers are anxious to write a new constitution.

The current one, a document infested with realms of turgid polemical jargon which invest a vast range of powers to the communist party, can still be used by the republics' elites to block the reforms.

Continued on Page 2

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YUGOSLAVIA 2

Judy Dempsey looks at the chances for political pluralism in the light of nationalist pressures on the federation

Politics is waiting to come of age



Ante Marković, Yugoslavia's Prime Minister



Slobodan Milosevic, former Serbian party leader and now the republic's President, is second on the left in this photo from the federal Parliament last September

IT IS tempting to view Yugoslavia today through the historical lens of the early 1920s. Then, the young country, called the Kingdom of Serbs, Croats and Slovenes, was bickering over what kind of constitution it would adopt. The debates were fascinating. Small political parties in equally small Slovenia wanted autonomy within some form of unitary state. The last thing they wanted was a highly centralist state which would possibly be dominated by Serbia.

The Croats hovered between political autonomy and centralism. Like their Slovene neighbours, they feared the growing power of Serbia. And Serbia, that proud, almost schizophrenic nation, rationally attracted by Europe's political traditions but emotionally wooed by her great Slav neighbours to the East, wanted a highly centralised and unitary state.

After months of negotiations, the Vidovdan Constitution, a centralised constitution if ever one existed, was adopted on June 28, 1921.

The Serbs were delighted. "This year's Vidovdan restored an empire to us," proclaimed an editorial in Samoupravna,

the newspaper of the Serbian National Radical Party. However, both the victory and the empire were short-lived. Royalty soon took over the reins of power and quashed the fledgling parliamentary democracy.

Nearly 70 years later, the struggle between republics fighting to retain their auton-

A crucial component dominates the debates: the role of the communist party. But the League is paralysed, after maintaining a semblance of unity for 40 years

omy versus a centralised state is as strong as it was in the early 1920s.

However, this time round, one crucial component dominates the debates: the role of the ruling communist party.

But Yugoslavia's League of Communists is paralysed. Having maintained a semblance of unity over the past 40 years, it is now involved in an

intense and divisive debate whose outcome will almost certainly dictate the political future of the country.

At the root of the discussions is how the party should be reformed. And like the debates between 1918 and 1921, the three key players are Serbia, Slovenia and Croatia.

How the other three republics - Montenegro, Macedonia and Bosnia-Herzegovina - will react to the debates will be a crucial factor in deciding the nature of political pluralism in the country.

The Serbian view, promoted by Mr Slobodan Milosevic, the former party leader of Serbia, but now the republic's President, advocates a highly disciplined party leadership.

Party officials in Belgrade - most notably, that arch-conservative, Mr Vladimir Stambuk - speak of democratic centralism in the party, a term which the Hungarians and Poles have already relegated to the historical archives.

Serbia's view is that the root of Yugoslavia's political and economic problems rests in corrupt, old party leaderships and bureaucracies who for years used political power for their own advantage.

Mr Milosevic, a zealous politician who wants to clean up

the image of the party in Serbia and other parts of the country, took this message to the streets last year.

There, he unashamedly accused the republic's leaderships of disregarding the wishes of the people.

And last autumn, in a wave of populism, he encouraged his Serbian supporters to topple the party and government leaderships in the northern province of Vojvodina.

In October, the party and government leaderships in Montenegro fell, again partly due to pressure from Serbia.

The other republics were shocked by the power and force emanating from Serbia.

Slovene and Croat party officials seriously believed that if Mr Milosevic could influence events in Vojvodina and Montenegro, he could do likewise in the northern republics.

Yet, paradoxically, the response by the Croats towards the rise of Serbian power and nationalism has been judicious if not plain Machiavellian.

Mr Stipe Suvar, the former party leader of Croatia and the former federal party leader, quickly sensed the need to stand in order to withstand the polemical onslaught from Serbia.

Overnight, he changed his conservative coat and donned a liberal suit.

He encouraged independent political grouping to emerge. "Today, Croatia can boast at least four independent political movements."

"If the party is to survive here in Croatia and keep Serbia at bay, then it will have to seek some support, some legitimacy from its own people," says Mr Slavko Goldstein, one of the founding members of the small Croatian Social-Liberal Alliance.

More significantly, Mr Goldstein says that "if we have strong nationalist movements in Yugoslavia without democratic processes or without a democratic programme, it will be disastrous for the country."

This call for political pluralism is not only confined to Slovenia and Croatia. It is spreading to Bosnia-Herzegovina and Montenegro where the youth movement and a younger generation of party officials appear anxious to liberalise the party's rigid structures.



It is even spreading to Serbia.

Moreover, the growing consensus among the republics is that if Mr Ante Marković, the recently elected Prime Minister, is to succeed with his economic reforms, the party will not only have to cede greater

"Milosevic is obsessed with the economic successes of Korea and Japan. An authoritarian-style political structure, he seems to think, is the key to push through economic reforms"

power to the Government. It will also have to loosen its grip on the economy.

However, while there is a wide degree of consensus among the republics about the need to introduce a market economy, Serbia has a particular vision about the political

structures necessary to make the market economy effective.

"Mr Milosevic has a vision for Serbia in particular and for Yugoslavia in general," say Serbian economists.

"He is obsessed with the economic successes of South Korea and Japan. He seems to think that an authoritarian-style political structure, which existed in South Korea until recently, is the key to pushing through economic reforms throughout the country," comments a close aide of Mr Milosevic.

Officials also add that the Serbian President is impatient with the growing power of the republics and their ability to block reforms.

That, however, has been one of the prices to pay for a multi-ethnic and highly heterogeneous country.

But equally, the very diversity of Yugoslavia negates the possibility that it can emulate the South Korean experience.

Yet if Serbia has specific views on political and economic developments, it also worries increasingly about the plethora of independent

political groupings which have sprung up in recent months.

Serbian intellectuals and indeed even political scientists from Croatia have posed one interesting argument against institutionalising political pluralism.

Because Yugoslavia is so diverse and because the political experiences and political cultures are so far apart from each other, there is an underlying fear that any future political parties will be based on national or ethnic interests rather than on federal ones.

Interestingly, there is, to date, no independent political group which tries to transcend the boundaries of both republic and nationality.

Called the Association for a Yugoslav Democratic Initiative, the movement is based in

Zagreb, Croatia and is led by Professor Branko Horvat, the distinguished economist.

In this light, worries for example, that an independent Serbian socialist party would win an election and dominate the Parliament are understandable.

But as liberals point out, such arguments cannot be used indiscriminately for postponing some form of political pluralism.

This fear of any one republic dominating the federation was one of the reasons why the late President Tito devised the 1974 constitution. That not only contained nationalism; it also gave the republics equal representation on the party's central committee.

"This system must continue," say Slovene party officials. "Otherwise, we will be swamped by Serbia which has the highest party membership in the country."

But Serbs, for their part, argue that they are under-represented by virtue of their large party membership.

Ever-optimistic party officials hope that these bitter arguments will be resolved at a party congress which is due to be held later this year.

Then, there are plans to write a new constitution.

Already, party and government officials are arguing about the nature of that new constitution.

Should it contain any references to the leading role of the party? Should it stipulate a multi-party system? Should it mention the party at all?

Few Yugoslavs are certain how consensus will be reached. Few of them believe the months of internal party bickering will soon end. All, however, believe that Yugoslavia is going through one of its most serious crises since the Second World War.

But this time round, unlike 1921, there is no monarch waiting in the wings. Instead, politics is waiting to come of age.

Medicine for nationalism

Continued from Page 1

"The only way we will resolve this nationalism issue is by channelling it through independent political parties," says one of the party's top political scientists. "If not, it will spill onto the streets." That has already happened in Serbia.

But the party, even if it

denies it is a reluctant reformer, nevertheless remains a deeply divided one. Yet this time round, neither the party nor the government has the West from which to seek economic help, nor the East to use as the bogeyman. "We are alone now. No fear of war. No money. No threat from Moscow. To survive, we will

have to walk together" are statements often heard in Belgrade.

Mr Markovic has strong nerves and knows which direction to go. But the party leadership refuses to choose, let alone walk with him. Time will tell if Mr Markovic can go it alone, or indeed if Yugoslavia can hold together.



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YUGOSLAVIA 3

INTERVIEW WITH THE PRIME MINISTER

'Five years will be needed to control inflation'

IN AN interview given to the FT for this survey - the first to the foreign press since he became Prime Minister in March - Mr Ante Markovic revealed himself as a consistent pro-market, an optimist on the possibilities of his reform programme, cautious on the possibilities for political reform, and a man in a hurry. "Time is our major enemy," he said as preface to the interview. He explained this as meaning that the longer time elapsed between proposing market reforms and implementing them, the longer the administrative and political conservatives would have to grope and block reform. The consciousness of his programme's encirclement by hostile forces leads him to use the metaphors of "battle" - "I expect hostility from dogmatists, conservatives and ultra-leftists - they're not united yet, but I am expecting that to happen."

"I don't fear them - it's a normal process. But speed is of paramount importance to take the initiative away from the conservative forces. I won't describe the tactics of my battle, but we will go forward on several fronts."

Speed is of paramount importance to take the initiative away from conservative forces

With that in mind, he sees the first year of his government as the critical one - "by this summer we should have adopted all the legislative acts which we need as a framework for the new economic system. This will be a framework of a unified economic system with a market which will be international, and with all kinds of

ownership on an equal footing. "We shall see a start to the process of changing anonymous capital into social capital" - a transformation the Prime Minister has, in speeches, also referred to as giving the rights of real ownership, either to private companies, to co-operatives or to the workers themselves.

The whole programme he sees as being a five-year one - the full term of his Government - and the aim at the end of it is to have the dinar convertible and inflation under control. No-one suggests it can be done more quickly - but can it be done at all, with a weak federal administration and a resurgent Serbia?

"Do you believe that I would be here unless I thought I could really succeed?" Mr Markovic asks sharply when that is put to him. "Do you know of a leader who thought he would lose a war, a player who thought he would lose a

match? Obviously not!" The new system will, he says, revive and renew workers' self-management, ridding it from a bureaucratic strait. It gives self-management more room, and pushes it to the fore. Workers will take on new rights - and new responsibilities too, which they previously didn't have.

"Personally, I see the reform in this context as one of motivating the individual and his taking responsibility for himself. It gives him a chance to affect his own environment. This is the problem of all developed societies."

"Being anti-dogmatic, I don't think there's only one way of doing it. But the aim is to bring the workers closer to the marketplace and allow them to make decisions based on market signals."

On the troubles in the southern province of Kosovo, the Prime Minister says robustly hopeful. (The riots, by

the majority ethnic Albanians in the province last year, were sparked off by a change in the Serbian constitution to restore full Serbian control over its southern province, and the northern province of Vojvodina - both of which had been taken from it by Titoist reforms in 1974.)

He said: "The constitutional changes in Serbia were within the framework of the Yugoslavian constitution - and that is binding for all parties. The fact is that before these changes were introduced the republic of Serbia was not adequately constituted - now it is. The relations between Serbia and (Kosovo and Vojvodina) cannot go beyond what is guaranteed in the constitution. There will be time needed for practical solutions to be offered to meet the issues and tensions which arise."

On political change, Mr Markovic is ambiguous, seeming to confine his aims to a pluralism

within the ranks of the League of Communists - or at least, making no commitment to what kind of change he will see in the future. "We have been radical on the economic system - but the political system didn't follow adequately from that. We simply were not capable of improving on it."

"In order not to lose more time, we've been pragmatic - we hoped to introduce changes in the economic field - and these would bring along political changes in their wake. This will be more obvious when the new political system is in place."

The initial changes are already in place: there is the possibility of nominating more than one candidate, and of having a second ballot (if none gets the majority of votes first time). No-one is now guaranteed to be elected.

"I feel the logic of development of the new economic system will demand changes in

the political system - or rather, if they do not happen, they would put the new economic system in jeopardy."

As Prime Minister of Croatia from 1982-88, he earned the reputation of a political liberal and an economic pragmatist.

Development of the new economic system will demand changes in the political system

He went through the war as a partisan and put 35 years of industrial leadership under his belt at the Rade Koncar engineering plant in Zagreb (where he was director for 15 years). His experiences have made him open-minded enough to embrace change, but wise enough not to expect it to happen merely because it seems

essential. Many within and outside Yugoslavia give Mr Markovic at best an even chance. His programme is sharper than that of Mr Branko Mikulic, whom he replaced and about whom he will not comment; but it is essentially the same, and he has the same constellation of political forces with which to deal. Already, his plans to form a more unified market in Yugoslavia have run into resistance from the Federal Bank; and the speed which he sees as so urgent is being slowed by the fear of republics that they are being railroaded.

Mr Markovic is Yugoslavia's first politician, but his powers are everywhere cramped by people who are more powerful in their patch. He must make the federal writ run further: no-one since Tito has been able to achieve it. He has the crisis on his side, but not time.

John Lloyd

John Lloyd looks at the prospects for the economy

An oblique way to solve a crisis

THE EVIDENCE of crisis is obvious enough from the bare facts. Inflation - 200 per cent last year - could triple in 1989. There has been a real decline in living standards. Foreign debt stands at some \$35bn, or 130 per cent of the annual foreign exchange earnings. The black economy reaches some 30-40 per cent of GNP. The former Government - that of Mr Branko Mikulic - resigned last December, fallen after an austerity package provoked widespread strikes and failed to stem inflation.

If the easy tenor of life and the relative (to surrounding, East European, economies) affluence displayed in the cities, particularly in Slovenia, Croatia and the northern part of Serbia, belie the descriptions of "crisis" - still the indicators point clearly to deterioration unless reforms are made, and made to stick.

The new Government of Ante Markovic - who took office in March - continues the pro-market reformism of the Mikulic team: much of its legislation has been taken over from that government, and remains the same in general character, though sharpened up in detail.

The Prime Minister is attempting to tackle inflation, by oblique rather than (as his predecessor did) by direct tactics: he has imposed no wage or price controls, but relies on the market mechanisms which his reforms are aimed at stimulating to do the job for him, over time.

He has identified the root problem of the economy not in inflation, nor in foreign debt - but in bureaucratic interference in economic life, in lack of productivity and a low level of technical modernisation in enterprises and in the lack of power held by the federal government over the economies of the six republics.

These republics, very largely autonomous, have banks and enterprises which can issue their own "promissory notes" having the same effect as cash, and which in turn means - the Prime Minister - that the federal government's control of the money supply is reduced to around 30 per cent of the total, and thus any attempt to tighten supply is doomed to failure.

There is room for considerable scepticism on the Govern-



Branko Mikulic, who resigned after his austerity package failed to stem inflation

ment's aims: not because of its composition, which appears uniformly reformist; nor because of the Prime Minister's will to undertake reform, since it is manifest (see interview above). But - as officials continually stress - the uniquely autonomous role given to the republics, and the ability their governments have to delay or to veto change when it is seen to cut against their interests, means that packages of radical reform are more easily sidled or destroyed than in other states.

'It seems hopeless but there are ways out'

The fact that the League of Communists, which in formal terms monopolises political power, has in effect become in the 1980s six nationalist parties with different interests and with different approaches to the federal economy means that the only trans-republican political medium can no longer operate to smooth out the differences.

This is and will remain one of the Government's largest headaches. Yet it has this going for it: that there is a formal consensus on market reform: the Prime Minister had been careful to get agreement to his reform package before formally taking office.

His plans to deregulate the banking and commercial sectors, to establish a capital and labour market and to restore responsibility to the individual and the individual unit of production represent the hope he has of solving the conundrum he posed in his first speech as

Prime Minister on March 16: "statistically observed our situation seems hopeless; but dynamically observed there are ways out."

Three months on, in a speech to the Yugoslav assembly on June 14, the Prime Minister commended his package of draft laws on enterprises, foreign investment, accounting practice, labour - and forthcoming laws on taxes and fiscal policy - as being consistent with the imperative to enter the market system.

The Yugoslav version of socialism, then, would become both closer to western social democratic models, and closer in intention to the reform models now suggested by the leadership of Poland, Hungary and to a lesser extent the Soviet Union: the "convergence" theory (proposed by, among others, Zbigniew Brzezinski, former US Secretary of State), under which communist and capitalist economies developed similar features. Now seems to be vindicated, if belatedly.

Emphasis is placed on market pressures, and on enterprises and individuals accounting themselves to the market at the same time, there is a recognition that the transition to a more fully marketised system will have casualties, and that there thus needs to be a better developed "safety net" than at present.

Also in common with Hungary and Poland is a recognition that reform begins and ends at home, and that the days of importing capital from the West with the never-filled aim of paying for it by exporting goods have gone forever, leaving only the bills.

The problem we have is not so much the lack of capital - says Mr Tomislav Popovic, director of the Consortium of Economic Institutes. "It is in finding profitable investments, and in attracting more foreign capital and joint venture partners."

Will the Government succeed in two of its most important, and contradictory aims - getting Government out of enterprises and imposing Government will on the republics?

The two aims are only apparently contradictory. The emphasis for a market system, though differing widely, agrees that the common ailment of enterprises is interference by

local or republican parties and administrative organs - sometimes to ensure that certain employment or investment aims are being met, sometimes for reasons of political patronage or straight corruption.

Professor Oskar Kovac, a former minister and adviser and now at Belgrade University's economic faculty, says that the intention can be fulfilled, in part because the political and administrative centres have a privileged place guaranteed in the constitution, in part because the League of Communists, as a monopoly party, will tend to have a determinant role, particularly in the larger enterprises. The aim, however, is to get the politics out.

As inflation mounts, time for these reforms to take effect gets shorter. The sense of crisis can be used by the Government - if it can communicate to the wider society,

seen as wholly consistent with the pursuit of market objectives. Yugoslavia's decentralisation means that market processes are hampered - by differing tax rates, differing incentives to industry, differing terms for foreign trade and, in effect, different monetary policies.

In his speech, the Prime Minister recognised that he faced resistance to centralisation from the republics, suspicious always of an over-mighty centre, particularly now that they fear that centre will be dominated by - as they see it - a resurgent Serbian nationalism.

As inflation mounts, time for these reforms to take effect gets shorter. The sense of crisis can be used by the Government - if it can communicate to the wider society,



Printing money at the Yugoslav Mint in Belgrade. Inflation is now at least 200 per cent

ISKRA AND THE SINGLE MARKET - EUROPE 1992

In view of "Europe without frontiers", it is both a challenge and imperative for Iskra to outline its own business strategy.

West European markets represent approximately 60% of total Iskra foreign trade - therefore it is of paramount importance for Iskra to maintain this position as well as to endeavour through competitive strength to assure the development of new market segments.

Although in the past decade, significant achievements were made in exporting Iskra products, systems, services and technology to non-developed, third world and COMECON countries, Iskra continues to be fully alert to the strategic contribution of West European and Western markets. Being involved in advanced electronics and state-of-the-art technologies requires ability to cope with ever-demanding and competitive environment-drive and push rarely found in third world countries.

The Yugoslav - EEC trade activities guided through preferential trade co-operation agreement, showed some encouraging results over the past several years. Although significant efforts have been made on both sides, Yugoslav exports to the EEC community still only represent 1.2% of the total EEC import-figure, the same as 15 years ago! These exports are primarily to truly competitive trade into low-price segments. On these grounds, providing Yugoslav industry is able to overcome certain barriers of the 1992 regulations, it would be correct to assume there is additional room for truly competitive trade into low-price segments. It is no secret that some social and economic difficulties in Yugoslavia have had an adverse impact on export market enterprises throughout the country. This was evident in reducing the competitive advantage of Yugoslav companies, affecting their terms of trade and making exports far less attractive and profitable. It took Iskra a great deal of effort and sacrifice to maintain

growth in West European Export markets. But we succeeded! Iskra's exports to the Western Hemisphere assured a steady growth and represented in 1988 more than \$150m - a figure never achieved before! This also proved Iskra's efficiency and strength to compete world-wide.

We are looking forward to the reform of the Yugoslav economy which should have a positive impact on stabilising the overall economy in Yugoslavia, beating down high inflation and bringing market-driven entrepreneurship to full realisation.

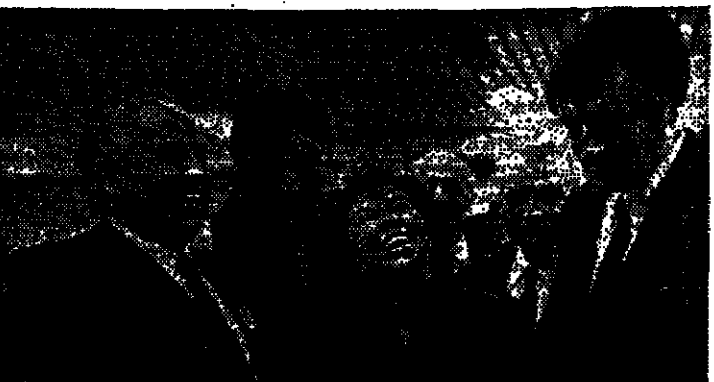
The key role of Iskra's global marketing orientation is Iskra's own marketing network. It spans the globe and promotes Iskra in 85 countries. Trading companies, manufacturing facilities, representative offices and holding companies are located virtually in all major Western Countries - United States, West Germany, Switzerland, Italy, France, United Kingdom, as well as in Tokyo, Moscow, Algiers, Beijing! Their role is complex: promoting Iskra's exports but also the purchase of raw-materials, components, capital equipment and technology, and the transfer of know-how to Iskra, as well as acting as Iskra's information centres on the latest developments in the world of electronics.

With all this in mind it is not surprising that Iskra is paying particular attention to the development of the Single European Market after 1992. These activities include all fields of business in Iskra: - new range of products in accordance with customer's specifications - monitoring new industrial standardization in the EEC and individual countries (BS, IECQ, CEN, CENELEC) - analysing cost structure to ensure competitiveness - verifying strategic business areas and distribution channels - consolidating Iskra's international marketing network - shaping strategic planning in EEC market - restructuring overall corporate organization to be in

line with flexibility demands of Europe after 1992 - promoting joint-venture business strategy and long term partnership alliances in fields carrying "extra weight" in terms of investments

All the activities mentioned above should enable Iskra to overcome the huge burden that Europe 1992 will represent to those not able to adjust their marketing strategy accordingly. The bridge across to Europe is our trading companies and broad customer base located in the EEC, and not unrealistic opportunity expectations that government's action will assure a privileged position for Yugoslavia in EEC trade activities. The EEC call for reciprocity is a serious threat requiring immediate efforts to restructure the entire industry. Besides already established Iskra products in the EEC - rotary components, motors, automotive products, components, power tools, measuring equipment, etc., Iskra will try to promote more sophisticated products through alliances with partners from the EEC. Different marketing techniques are therefore needed - contract manufacturing, value added partnership, etc. The topic is also bringing venture capital to Iskra by establishing joint-ventures in Yugoslavia, taking into account new Yugoslav regulations on foreign investments. This law should be far more attractive to investors from abroad in every respect - from transferring of profits up to their full participation in managing joint-venture companies!

But most of all, giving up the rigid model of a non-market economy which had a disastrous effect on Yugoslav enterprises, should bring market driven creativity and enterprises the known factors of West European success. It's not going to be easy but as an old proverb says: "NO PAIN, NO GAIN!" Iskra is on its already established way towards an even more aggressive position in the EEC, irrespective of how Europe is really going to look by then.



President Gorbachev, visited Iskra in the spring of 1988.



West German Chancellor, Mr. Helmut Kohl, visited the Iskra Exhibition Center at Hanover Industrial Fair in April 1988.

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YUGOSLAVIA 4

Judy Dempsey says that the Serbs have gained a Pyrrhic victory over ethnic Albanians in Kosovo

Milosevic plays the nationalist card



Ethnic Albanians demonstrate in March against a vote by the Kosovo Parliament calling for constitutional changes curbing self-rule



Near Titova Mitrovica, Kosovo, an Albanian rolls a hand-made cigarette

SIX HUNDRED years ago this month, the Serbs were defeated on the Fields of Kosovo by the Turks. It was a traumatic experience for the Serbs who had long regarded Kosovo as the cradle of their civilisation.

Mr Ivo Banac, a respected historian, has gone as far as to describe that defeat as "an event that had no equal in the collective memory of the Serbs."

As in Eastern Europe, history plays a crucial and potent role in national consciousness in the Balkans.

The Orthodox Serbs had built their spiritual Empire in Pec, the see of the Serbian patriarchs which is set deep in Kosovo.

From there, Emperor Stefan Dusan (1331-1355) ruled an empire which stretched as far afield as Hungary and Slovakia and across to western Macedonia and to Lake Ohrid, still regarded by Serbs as sacred lands.

Thus, it was not surprising

that when the Serbs re-entered Kosovo in 1912, "they felt they were once again ascending to Jerusalem."

But what remained of Serbian culture was fragmentary. The region - rugged, mountainous and poor - was then inhabited by ethnic Muslim Albanians who, over the centuries, had established their own culture and identity in the region.

The Serbs tried to catch up on lost time by ruthlessly re-imposing a Serbian character on the region. After 1918, Albanian schools were shut down and Serbs were encouraged to colonise Kosovo. By 1940, over 154,300 acres had been seized from Albanians, of which a third was given to Serbian settlers.

This harsh rule meted out to the ethnic Albanians persisted in the post-war period. Mr Aleksandar Rankovic, Tito's notorious right-hand man, ruled not only Kosovo but other parts of Yugoslavia with

an iron hand. His fall in 1966 unleashed years of pent-up frustration for the ethnic Albanians, who took to the streets demanding their rights. Tito responded by granting them their own language schools, books, newspapers and culture. This newfound confidence of the ethnic Albanians was sealed in the new Constitution of 1974.

In one clean sweep, Tito, with the aim of containing Serbia's domination of the Yugoslav Federation, carved two provinces out of Serbia: Vojvodina in the north and Kosovo in the south.

Although both were constitutionally linked to Serbia, they had almost the same rights as the other six republics - except for the right to secede from the federation.

However, this vast explosion of ethnic Albanian identity and political power, symbolised by the extraordinary surrealist building of the University of Prishtina, went beyond Tito's

goals. In 1981, young, unemployed and educated ethnic Albanians, some of whom were imbued with the spirit of nationalism and separatism, rebelled. But this time, the slogans were separatist. The Yugoslav authorities sent in the army. Thousands of Albanians were arrested and imprisoned. The province, punctured by periods of cyclical violence and reclinations, once again settled down to an uneasy co-existence with Serbia.

That co-existence, however, proved not only fragile, but became a malleable tool for Mr Slobodan Milosevic, now the President of Serbia.

As a means to gain power over the party leadership in Serbia, and also to undo the perceived injustice to Serbia in the 1974 Constitution, he rallied the Serbs behind him.

Last year, month after month, tens of thousands of Serbs, inspired by Mr Milosevic, an arch populist and a

fantastic orator, held mass demonstrations. Carrying portraits of Mr Milosevic and chanting "Slobo, Slobo", interspersed with "Let us march on Kosovo", they won the fight to amend the 1974 Constitution and bring Kosovo and Vojvo-

The Serbs took to the streets, chanting 'Slobo, Slobo'... yet their Kosovo victory has deeply divided the Yugoslav federation

dina back into the Serbian fold. It was, to say the least, a bloody fight. Rather than use political institutions to articulate their cause, the Serbs used the streets to win back the Fields of Kosovo.

The ethnic Albanians resorted to demonstrations and strikes to demand the return of

their autonomy. In the event, 22 ethnic Albanians were shot by the security forces. Mr Milosevic may have won back Kosovo for his Serbs, but the victory, for the moment, remains a Pyrrhic one.

It remains so because the battle for Kosovo has deeply divided the Yugoslav federation. Slovenia, the liberal republic tucked up in the north of the country, openly criticised Serbia's methods in Kosovo.

The response from Belgrade was bizarre. The Serbian Writers' Union broke off relations with the Slovene Writers' Union.

To exacerbate tensions between the republics, Albanian intellectuals remain unable to ventilate their grievances in the Serbian media or with the Writers' Union in Belgrade. Instead, they use the Croatian and Slovene media to explain what is happening.

Their accounts make grim reading. In order to consolidate

Belgrade's hold on the region, the newspapers in Kosovo have become virtual mouthpieces for Mr Milosevic's policies. Those who do not toe the line are expelled from the party.

Nine journalists from Rijnska, the ethnic Albanian daily, have been expelled from the communist party. Intellectuals have been either sacked from their jobs or received severe warnings. Hundreds remain in prison. The Kosovo party, now led by Mr Rahman Morina, has lost all confidence among the ethnic Albanians.

Mr Morina is regarded as a Milosevic man. But now that so-called historical injustices have been redressed, the question remains what Mr Milosevic wants to do with this unhappy province.

Persuading patriotic Serbs to return is almost certainly bound to fall on deaf ears. Unemployment, hovering at 40 per cent is no incentive, nor is the chronically under-devel-

oped infrastructure. An injection of capital, judiciously applied to joint ventures, could help. But Serbia in particular, and Yugoslavia in general, is strapped for cash.

"We have no idea what Milosevic plans to do with Kosovo," say party officials from Slovenia, Croatia and even Serbia.

As Mr Milosevic ponders the future development of the province, tens of thousands of Serbs will commemorate the Battle of Kosovo. Some Serbs believe the battle has been won. Other, more reflective Serbs are not so sure. Rebuilding any confidence between Serbs and ethnic Albanians will take years.

"The only way to weaken this appalling nationalism is to foster democratic political institutions," an Albanian sociologist commented. So far, Mr Milosevic is intent on playing the nationalist card. It is, however, a card which could destroy the integrity of Yugoslavia.

Spotlight on Slovenia's move towards democratisation

Long, hot summer of polemics

GREGOR GOLOBIC pulls no punches. Politically, he knows what he wants. As one of the leading members of Slovenia's youth movement (Mladine), he has been pushing for greater democracy, not only in the party, but outside it. He wants more political pluralism. His goal is parliamentary democracy.

Mr Golobic is a mere 25 years of age. But sitting with him in Mladine's offices in the centre of Ljubljana, you can feel the burst of energy coming from Slovenia's younger generation.

In many ways, the youth movement, armed with Mladine, the provocative, stimulating weekly, has been instrumental in creating room for groups which in the past had

no platform on which to articulate their views. These include the greens and the farmers, homosexuals and the women's movements. They tried to organise themselves as separate groups within the Socialist Alliance of Working People of Yugoslavia (Sawpy). But this movement in Slovenia remains somewhat "unreconstructed."

Instead, the youth movement, which must also be organised under the umbrella of Sawpy, opened its doors to all kinds of independent-minded groups. The result: a flood of ideas. The effect: greater ability to push the Republic's communist party towards greater democratisation.

The party could have closed

its eyes and ears to these young people, who are but a stone's throw from the influence of neighbouring Austria and especially Italy.

After all, during the 1960s and early 1970s, Slovenia's communist party was no great bastion of liberalism. Writers were imprisoned. Newspapers were censored. Journalists were confiscated.

But over time, the party relaxed and today is probably one of the most liberal organisations in Yugoslavia, if not in some parts of Eastern Europe.

The one man who has shaped the ideology and outlook of the party has been Mr Milan Kucan.

He is no orator, no populist,

no demagogue. Instead, he has painstakingly set upon a course of "humanising" the party.

He has, for instance, subjected it to multiple candidate elections. He has opened sessions of the central committee to the public. He has joined open-air discussions with the independent political groupings. In short, he has not only advocated, but slowly put into practice, greater political pluralism.

In some ways, the path was easy. Slovenia, with its tiny population of 1.8m people, is very much a homogeneous society, equipped with its own language and culture.

Tucked within the Alps but

with access to the Adriatic, its cultural and political experiences emanated from the Hapsburg Empire.

Not that those experiences were democratic. Rather, like other countries in Central Europe under Vienna's control, particularly Hungary, the political structures consisted of a strong state and a fledgling civil society.

In both Hungary and Slovenia, the bourgeois liberal classes were neither strong, nor organised enough, to push back the frontiers of the state and create genuine independent or autonomous institutions such as the judiciary and the courts, crucial components for strengthening a civic culture.

Nevertheless, after the collapse of the Empire in 1918 and the subsequent creation of the Kingdom of the Serbs, Croats and Slovenes (which preceded the creation of Yugoslavia), Slovenia's political goals become more sharply defined.

Their politicians, a hot-

potch of agrarians, Catholic populists and social democrats, fought for one issue: autonomy within a federation.

In 1920, the programme of the Slovene People's Party explained what it meant by autonomy.

"The autonomy of a province or a land consists of the following: that the supreme provincial authorities have immediate, highest and supreme power of decision, and authority in political, economic, educational and financial questions."

"When a state has autonomy, it also has the right to issue regulations for these affairs, to decide in these affairs according to its own consideration and reason and to have no master over it in these affairs."

And it added: "the Slovenes would not be commanded by incompetent and headless Belgrade officials."

Slovenia fought for this difficult marriage between autonomy and a federal Yugoslavia.

But, as if history has come full circle, these same arguments are once again dominating Slovene politics.

At issue for the Slovenes is the future direction of the Yugoslav communist party. Because Yugoslavia's federal party is so fragmented, the individual parties in the six republics have retained a certain autonomy.

But now that major economic reforms are on the agenda, the party leadership is looking for a political system (under the aegis of the party) which is compatible with these economic measures.

Slovenia has no doubt which direction the party should head. As its own economy becomes more flexible, Slovene economists and party officials believe the party "must go to the market" as well.

"As we have a competition and market of ideas for the economy, so we must have one for politics," says Mrs Sonja Lenar, a member of Slovenia's central committee.

Many Slovenes agree with this. But the problem is that changes in the party rules on the republican level require changes on the federal level.

This has caused immense problems for the Slovenes. Southwards, the republic of Serbia, whose party leadership remains entrenched in an

orthodox communist ideology, continues to criticise Slovenia for its political views and particularly its attitude towards political pluralism.

Indeed, it now appears that Serbia is preparing to drum up support to block fundamental and necessary political reforms in a party congress which is due later this year.

For the Slovenes, this would make economic reforms unworkable. But above all, the Slovenes' greatest fear is the rise of a strong, nationalist Serbia which would come to dominate the Yugoslav Federation.

Mr Kucan has already said in no uncertain terms that Slovenia would not be part of a Yugoslavia in which "political and nationalist forms were forced on it," a direct reference to Serbia.

If Slovenia were to withdraw from the federation, the consequences for Yugoslavia would be, to say the least, unpredictable. If Yugoslavia does not introduce radical political reforms, say the Slovenes, the country's future will be troubled.

The debate, which could be resolved at a party congress due later this year, has only just begun. Slovenes are preparing for a long, hot summer of polemics and arguments with their southern neighbours.

Judy Dempsey

SCT
Ljubljana/Yugoslavia

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YUGOSLAVIA 5

FOREIGN POLICY

A push to the West

YUGOSLAVIA IS re-orienting her foreign policy — not as dramatically as her Eastern European neighbours, but in ways which may construct a new model within which her policies will be constrained. The new direction is the rapid lessening of East-West tension, bringing in its wake the need to reassess Yugoslavia's position as one of the leaders of a "third way" between warring blocs — especially as a leader of the non-aligned nations.

Equally rapid reform movements within the Polish, Hungarian and (in a different way) Soviet Communist parties throw into sharp relief the relative conservatism of the country's League of Communists — once seen as the most liberal of ruling Communist parties.

As a recognition in the present Government that the orientation must be westwards, specifically towards the European Community — and the beginning of a debate about the possibility of an eventual bid for membership.

Yugoslavia had, since the early 1950s, sought to use the non-aligned movement of which it was the founder as an active force in international relations — but one which renounced what is characterised as the aggressive and neo-colonialist tendencies of the superpowers. It has been a difficult act: among the main pressures upon it are the contradictory needs to avoid over-dependence on a West which has supplied capital, and a slide into denunciatory rhetoric of the West, which Cuba, among the non-aligned, sought to promote within the movement.

Today, as hotel buildings rise at record speeds in New Belgrade to house the delegates to the non-aligned conference there in September, policy analysts and ministers concede — though not publicly — that the forum has less use now than the need for tight alignment to irreversibly hobble the patrons in fading. Tito's creation is still not likely to be challenged fundamentally in a country where few politicians or bureaucrats (or cafes) are without their portrait of the Marshal; but as the cult is gradually being nibbled at, so the edifice will become less important, even in formal terms. In real terms, the action has already moved elsewhere.

It has moved in part to Eastern Europe, where Yugoslavia, as much as the capitalist countries, must come to terms with the implications of change. It has, since the death of Stalin, managed to keep reasonably good (if occasionally polemical) relations with most East European states — disturbed by such incidents as the capture, and subsequent murder, of Imre Nagy, the Hungarian Prime Minister, on his departure from the Yugoslav embassy in Budapest after the 1956 Soviet invasion. But it has always been rather superior to them, regarding their dependence on and copying of the Soviet Union as a sign of their ideological and political weakness.

Now, many in its political elite are forced to concede that the reform parties are in advance of the League of Communists in the matter of political liberalisation, and that the pressure for change along — especially — Hungarian lines will be very great. Already, in the Slovians and to a lesser extent the Croatian League of Communists, the calls for political pluralism are growing supported by the leadership in Slovenia, and the examples of Hungary, Poland and even the Soviet Union cited.

This "socialist emulation" no longer carries with it any threat of coercion: a visit from

President Gorbachev last March — five whole days — was reported as a friendly and open one, underscoring that the Soviet Union no longer regarded its system as a model. The "threat" is from below, as the citizenry sees the greater freedom of speech and action enjoyed by those they once thought of as relatively inhibited.

The Yugoslav push to the West stems from concerns — common to all eastern European economies — that the 1982 process will block off their exports and tend to isolate them in a technically backward, relatively impoverished *cad-de-sec*. It is in a better position — more open economically for longer, with a better (if still relatively inefficient) infrastructure and greater expertise in foreign economic relations.

But Yugoslavia lags badly behind all West European countries — as Dr Tomislav Popovic, director of the Consortium of Economic Institutes, wrote in the *Review of International Affairs* in March: it trails "in all the important parameters — economic growth, structural adjustments (declining investment, productivity and capital formation), market stability and exports. Yugoslavia is a prisoner of the past... of the absence of the combined action of market mechanisms and political democracy."

Dr Popovic heads a team now studying the process through which the European economy would have to pass in order to "ready" itself for eventual European integration.

Like other members of the Yugoslav political elite, he is aware that the Community does not wait for its aspirants: that the political and economic transformation would be vast — the more so since Yugoslavia is a member of Com-econ, with strong trading links with the Soviet Union (with which it runs a very large surplus); and that many, probably most, politicians have barely thought through the possibilities, let alone the consequences.

Yet, says Professor Oskar Kovac, a former Government minister, "we must convey the message to the Europeans that we ultimately see ourselves with them. Many conditions have to be fulfilled, but if this economic reform can be pulled off, it will make us much more compatible with European economies and with European structures."

There is a larger, "but" hanging over this perspective, as it hangs over all political change in Yugoslavia. The existence of six autonomous republics, and the weakness of Government at the federal level, means that Yugoslavia would, if it were to apply for EC membership in its present form, bring in six rather than one decision centres, each with a "natural" tendency to form its own relationship and make its own deals with Brussels. Even if the economic issues were capable of solution, this fundamental fact of Yugoslavian political life would tend to make European politicians and bureaucrats alike draw back in caution.

Foreign affairs have been, traditionally, the one preserve of the federal government. Now directions are changing, it may be able to use a new alignment as a lever on domestic change — as Hungary and Poland seek to do — by arguing that structural change is essential for a re-orientation towards the Community. That consensus will be no easier to achieve than any other in the country, but it is now in the political air.

John Lloyd

Judy Dempsey looks at the reform of the country's banking system

The National Bank gets some clout

THE BANKING system of Yugoslavia is undergoing one of the most far-reaching reforms since the Second World War.

But while some of the reforms will lead to the creation of a capital market, bankers believe other changes will be "complex and painful."

The reforms, designed to invest the National Bank of Yugoslavia with far greater powers and a wider degree of independence, go in tandem with the phasing out of the "internal" banks.

This will have two effects. Enterprises will in future have to stand on their own feet. But of greater significance, political influence will be watered down in the day-to-day running of the banks.

That, at least is the hope of Mr Vukasin Markovic, who is one of the vice-governors of the National Bank of Yugoslavia (NBJ).

His view, shared by other bankers, is that in the past, enterprise directors had far too much say in the banks.

This was hardly surprising under the outgoing system, whereby enterprises could set up banks within their own enterprises.

Predictably, the directors of these large enterprises were on the banks' boards. As a result, they could grant themselves credits at very low interest rates.

These internal banks, as they were called, were founded on the reserves of the enterprises. But experience has shown that in many cases, many of those same enterprises were themselves in debt. In effect, they ended up drawing on their own banks, which in turn had to borrow from other banks.

The example of the scandal surrounding Agrokomer, the giant food-processing enterprise in the republic of Bosnia-Herzegovina, serves as a poignant reminder to Yugoslav bankers and economists of the necessity to push through these radical measures.

During 1987, Agrokomer issued unbacked promissory notes worth Dinars 60,000bn, a move which precipitated the discussions to reform the banking system.

The problem was that there were no checks and balances built into the banking system,



The National Bank of Yugoslavia, Belgrade

says one official from Agrokomer.

Now the NBJ proposes to remedy that. Yet at the same time, Mr Markovic recognises that the break-up of the internal banks will cause problems.

Enterprise directors could give themselves credit at low rates

For one thing, enterprises will no longer have easy access to credits. For another, some are expected to go bankrupt.

However, as the internal banks are phased out, the NBJ is planning to introduce a new system, which it will monitor tightly.

New banks, authorised by the NBJ, will be set up but on the basis of fulfilling two conditions. First, the minimum capital formation should be Yugoslav Dinars 20bn

(US\$150m). Second, at least 10 enterprises should contribute to this start-up capital.

Some sceptics argue that these new banks would soon become "manipulated" by the enterprises.

Not so, says Mr Markovic. The idea is that the banks' board of directors would not consist of the enterprise directors but of bankers.

"This time, the assembly of the bank will no longer be able to authorise credits or pass decisions — that is, business decisions," says Mr Markovic.

"The assembly will nominate an executive board. But their powers will be reduced," says Mr Markovic. "The founders of the banks will no longer be able to grant themselves credits. These banks will not be money supermarkets."

Moreover, to keep a check on large borrowing from the enterprises, the NBJ is now proposing a law whereby no more than 20 to 30 per cent of

the total reserves can be borrowed.

The NBJ reckons there will be some teething problems between the break-up of the internal banks and the introduction of the new banks. It expects some of the internal banks to go into receivership, while others could merge with bigger banks.

Indeed, Mr Markovic is anxious to point out that in future, the NBJ will have no qualms in calling in the receivables if banks cannot meet their obligations to clients on three consecutive days.

Another radical reform on the agenda is the plan to issue shares which will eventually lead to the creation of a securities market.

One of the aims would be to mop up the huge amount of savings in the country. But it would also make funds more mobile, it is thought.

"We have to have mixed capital for the social and pri-

vate sector," says Mr Boris Koste, a vice-governor of the NBJ. "Since that is the case, we also have to gradually build up a securities market whereby the enterprises can issue or trade in their shares."

Indeed, Mr Markovic and Mr Koste even envisage the setting up of private banks, in which 99 per cent of the total capital could be held in private hands.

Both bankers believe the new laws will be ready to be implemented by the end of the year. Both recognise the difficulties involved. But with greater independence granted now to the NBJ, they reckon the Yugoslav banking system is slowly but surely stepping on to sounder ground.

On the agenda is the eventual creation of a securities market

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YUGOSLAVIA 6

John Lloyd looks at the key to reform of workers' self-management

Removing barriers between workers and the market

WORKERS' self-management has been put at the core of Yugoslav socialism: the guarantee both that it will not lapse back into Soviet bureaucraticism, and that it will develop a more direct and powerful version of democracy than the multi-party systems of capitalism, which Tito saw simply as reflecting class antagonisms.

He described it as a "system where the producers themselves manage the means of production and participate in the management of the econ-

omy." Edvard Kardelj, from the war till his death in 1979 the main defender of the party line, contrasted the Soviet command system which "made every individual person and every working collective the blind executor of mysterious technocratic plans frequently and essentially unknown to the people at large" with the Yugoslav system, where "the working man and the work community of which he is a component part (is placed) as fully as possible in a position enabling him to influence his

working conditions."

It is a tribute to these ideas that, as the command economy is widely discredited within reformist Communist parties, workers' self-management retains a certain hold on most strands of opinion within Yugoslavia. But it is now set to change fundamentally: and an early judgement should be made as to whether it is likely to attain a new, and more efficient state of development (as many claim) or to mutate into a system with similarities to co-determination and other

forms of workers' participation in the West - forms which co-exist relatively easily with, even where they modify, the workings of the capitalist company.

In the political and policy debates of the 1980s on the causes of Yugoslav economic stagnation, problems and contradictions within the self-management system were identified.

These included: a lack of workplace discipline; a "monopoly on jobs", that is, no-one could be fired; the dilution of the system as originally conceived by constant intervention by local and republican party and administrative bodies; management becoming increasingly unaccountable to the workers and to consumers; a system of "ownership" in which, since everyone owned everything, no-one owned anything and thus responsibility tended to be passed about; and enterprises treated as little social microcosms, expected to act as welfare and housing agencies as well as businesses.

The way in which these problems have been tackled necessary because of the ideological restrictions on debate - has been to claim that the self-management system as originally conceived worked well, but was bureaucratized in the 1980s and 1970s. Dr Tomislav Popovic, chairman of the consortium of economic institutes, says that "politicians and managers simply avoided real market pressures. The consequences of that were that we have failed to give workers the industrial culture which they have in developed countries."

A system of 'ownership' in which, since everyone owned everything, no-one owned anything

The key to reform has thus been seen as removing the barriers and shields which separated the workers from the market - and to expose them to its pressures and needs. The new labour law (which replaces the socialist labour law), the enterprise law and the law on accounting procedures are wholly or in part aimed at this goal.

The main measures are:

- to restore workplace discipline by making it easier - in



Workers cast their votes in elections for self-managing bodies at the ITM factory near Belgrade

effect, possible - for management to hire and fire, to move from one job to another and to change job specifications.

- party and administrative organs are formally prohibited from intervening in enterprise decisions.

- there is to be a clear delineation between the general running costs of an enterprise and the cost of labour.

- wages are to be divided into two components: a basic wage, below which pay cannot sink; and a profit-related bonus - an idea borrowed from Japan.

Dr Jurij Bajc, an economist working for the Central Committee of the Serbian League of Communists, says: "The market in labour has been more or less accepted." This claim means that a fundamental shift has occurred, or is about to. If labour - as is now claimed - is to become a commodity, with its tenure on a job dictated by efficiency which in turn is judged by a relatively autonomous management, how is it deemed to be "self-managed"?

The answer given is this:

that since the buffers surrounding enterprises will be stripped away and it will become clear that success on the market is its only hope of survival and growth, the workers' council in each company will realise that it is on profits which their standard of living will depend. They will thus appoint and back managers who take all rational steps to promote the efficiency and profitability of the enterprises - including better discipline, firing the inefficient who are a drag on the rest and promoting better training, higher quality and a more consumer-directed posture.

It does not, to western ears, sound like the kind of thing which the trade unions would approve and at first, they did not. Mr Zvonimir Hrabar, a former president of the Confederation of Trade Unions and now a member of its governing council, says: "The members saw it in a negative way - as leading to redundancies. In part, we were to blame for this, because that's how many in the leadership saw it."

Remarkably (for the western conception of a trade unionist) he adds: "The problem of all socialist countries has been that a job was guaranteed whether or not the worker is

The first steps have been taken. If this reform does not take root, much else in the economic and social programme fails, too.

up to it.

Now, the management will have more responsibilities and more authority - but so will the workers' council. They will be able to fire him if he doesn't perform. That should have been the case before but in practice it wasn't.

Further, the unions see the changes as a possibility - or a necessity - for them to renew themselves. A bureaucratized system of workers' control meant that they had few functions beyond a general educational one: bargaining was out, since the workers' councils themselves determined - at least in theory - wages and conditions. Now, with the intended growth of the private and mixed sector, collective

bargaining will spread - even, thinks Mr Hrabar, into the "socially owned" sector.

This has meant that the unions themselves are changing their structure, going out to their members, trying to trim away their own bureaucratic encumbrances, seeking full independence from the League of Communists by which they have been - and still to an extent are - dominated. (Nearly all officials, and all higher officials, are league members.)

The pace of change in decentralised, federally weak Yugoslavia is slow and spasmodic and on a matter as fundamental as this, it will be at least as slow as usual. We have described potential, rather than actual, change. Critics of the economic reform, such as Dr Oskar Kovac of Budapest University (a former Government minister and adviser) believe the measures are still too vague and contradictory, and that foreign capital - on the need for which there is a consensus - will demand further clarification before trusting the law.

But the first ideological and legal steps have been taken. If this reform does not take root, much else in the economic and social programme fails, too.



"The Yugoslav system, where 'the working man and the work community of which he is a component part (is placed) as fully as possible in a position enabling him to influence his working conditions'." The picture shows coal miners in the Kolubara Mine, near Belgrade

EXTERNAL FINANCE

Stand-by deal with IMF supports World Bank loan

BY THE time this survey appears, Yugoslavia should have reached agreement with the International Monetary Fund, and the World Bank, on their relations in the years to come. The centrepiece is a new 18-month stand-by arrangement with the IMF, involving a \$600m credit to be paid in tranches, and supporting arrangements and understandings with the World Bank.

The Bank is ready to increase lending to Yugoslavia to the tune of \$600-800m a year. Half of that would be project financing, while the other half would be used to consolidate the country's financial system. Yugoslavia will get a new structural adjustment loan of \$300-400m in two tranches, in September of this year and early next year.

The first structural loan, of \$275m some five years ago, has been a success. With recycling, it has contributed more than a billion dollars to financing export-oriented programmes of Yugoslav firms.

As its political leaders stress, the country has no urgent need of the stand-by credit: the arrangement has other aims than simply the use of the half billion dollars. First, the Paris Club and commercial bank creditors as well as the World Bank insisted on the Fund giving the green light for their future arrangements with Yugoslavia. Second, demands in the country itself to leave monetary, credit and other policies loose instead of tightening them in order to fight inflation can be better resisted if the Government has to honour international obligations.

The external financial situation of Yugoslavia has improved considerably in the last few years. The current balance of payments has shown increasing surpluses since 1983 (see table), and it is already clear that that will be the case this year as well.

Reserves have also been going up in recent years, so that at end-1988 they stood at \$3.5bn. They could increase to nearly \$6bn by the end of this year.

Debt servicing had been a serious problem until last year, when rescheduling took place

with commercial banks and the Paris Club (plus Kuwait). That reduced its ratio from over 40 per cent of export earnings.

Current balance of payments (in \$bn)							
1981	1982	1983	1984	1985	1986	1987	1988
-750	-654	274	504	833	1,100	1,248	2,400

ings to some 23 per cent, which is seen as bearable. Yugoslavia's external debt amounts to some 40 per cent of its social product, which is less than in most other heavily indebted countries. Hard currency debt equals some 130-140 per cent of annual hard currency earnings, also better than in many other debtor countries in the same group.

At end-1988, Yugoslav hard currency external medium and long-term debt amounted to \$17.77bn. Out of that, \$4.28bn was debt to international

The market value of Yugoslav debt has started going up

financial institutions (\$1.513bn to the IMF, \$1.844bn to the World Bank, and \$901m to others, as the European Investment Bank). \$3.88bn was debt to the Paris Club countries and Kuwait, \$7.16bn debt to commercial banks, and \$468m to other creditors.

Paris Club countries rescheduled the debt (with the cut-off date of December 1982) to June 30 of this year, and commercial bank creditors to 1996 (the cut-off date was January 17 1983). Debt acquired after the cut-off date has been regularly repaid, so that the total was reduced from \$19.1bn at end-1987 to \$17.77bn.

Other countries owed Yugoslavia close to \$3.5bn at the end of 1988. In theory, that means that Yugoslav net debt amounted only to some \$14.5bn. However, there have been serious problems in persuading some debtors to pay their debt, both the principal and interest, so that the real value of the country's claims is much below the nominal amount.

Yugoslavia has accumulated

very large surpluses with the Soviet Union, amounting to some \$2.4bn. That is in addition to the \$3.5bn that other

countries, mainly less-developed countries, owe Yugoslavia.

Short-term credits taken abroad were reduced from \$1.3bn to \$1.1bn between end-1987 and end-1988. So far this year, they have been further reduced by some \$300m. That is not likely to continue, although it had been projected that they should be reduced by a total of \$740m this year.

External debt has in part been reduced through various debt conversion schemes, like debt for equity and other swaps.

So far, some \$400m has been converted. However, only smaller banks have been prepared to sell Yugoslav debt below its face value (mostly at 44-48 per cent). Larger banks still hope to recover most of it.

With confidence rising since Mr Ante Markovic, the Prime Minister, formed his cabinet and began to introduce reforms, the market value of the Yugoslav debt has started going up and investors will have to pay more for it.

Yugoslavia still hopes that the Brady Plan or similar schemes may help it in reducing the debt burden. To most observers however it has been clear that Yugoslavia is low on the priority list, Latin American countries being first. So it will have to wait for attention.

Yugoslavia does not, however, intend emulating Romania and paying off its debt at any cost, even at the expense of its future development. On the contrary, it wants to get fresh money to finance new investments in manufacturing and other industries, infrastructure and other fields. It will not shy away from taking financial loans but it clearly favours direct investment in joint ventures, fully owned foreign firms or concessions for road construction.

Aleksandar Lebl

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YUGOSLAVIA 7

FOREIGN TRADE

Imports on the rise; exports growth below expectations

YUGOSLAVIA HAS been liberalising imports, as it has prices, the foreign exchange market and other areas. When that process started last May, only 11 per cent of imports were free. By this month that had gone up to 65 per cent, and it will continue that way. In the first five months of this year compared with the same period last year, total imports increased by 10.7 per cent, and imports paid for in hard currency by 20.5 per cent.

As can be seen from the table, exports have been increasing as well, although not at the desired pace. Still, with export growth and with invisible earnings, the current balance of payments will have a surplus this year as well, perhaps not as much as projected late last year. In view of rising debt servicing cost, due to higher interest rates, as

US, mainly due to reduced sales of ships and especially of Yugo cars. It is hoped that after Yugo America's house is put in order, sales will resume the upward trend of two years ago, with several new models. Foreign trade is expected to yield even better results after new legislation in the external economic relations field comes into effect. It has been expected

been endeavouring to prevent trade from falling (Soviet exports have remained unchanged by volume but decreased by value). Restrictions on the Yugoslav side would be unpopular with industries and regions oriented towards the Soviet Union.

Part of the surplus, \$530m, has been converted into a loan. Yugoslav firms have been trying to locate Soviet products which they could import. Also envisaged has been to offset part of Soviet credits to various Yugoslav firms for part of the Yugoslav surplus. The Soviet Union has introduced a special system of import licences for firms buying Yugoslav (and Finnish) non-strategic goods.

The Yugoslav Government has been introducing or considering measures both to discourage its exporters to the Soviet Union and importers from that country. The first group comprises a different determination of the exchange rate for the clearing dollar. Last year it was 5 per cent lower than the convertible dollar, while this year it will depend on supply and demand. The central bank will switch to paying for those dollars earned by exporters after 60 days, instead of immediately after presentation of documents, which has been highly inflationary. The second group, encouraging imports, comprises giving 60-day credits to importers, extending product lists for trade and some other measures.

The Belgrade Government would like to change the payment agreement so that all surplus going beyond the agreed credit is transformed into interest-free loans. In the long run it would like to end

Price increases and cost of living (%) May 1989

	May 1989	May 1988	Jan-May 89	May 1988
Factory gate prices	125.00	86.7	83.2	27.4
Retail prices	123.4	70.4	63.2	22.4
Cost of living	122.7	64.5	49.4	24.9

Source: Federal Office of Statistics

well as the somewhat higher than expected hard currency trade deficit (\$1.75bn instead of \$1.55bn) projections will have to be slightly revised.

Trade results could be viewed in an even better light. In the first months of last year, there was high growth in foreign trade, which naturally reflects in this year's rate of growth, while this year, the stronger dollar statistically "undervalues" Yugoslav foreign trade, by 4 per cent on the export side and 5 per cent on the import side.

The overall favourable picture has been somewhat marred by the fall of exports to the

ted to be passed by Parliament soon. The legislation comprises a new foreign trade act, foreign exchange act, and external credit relations act.

As Mr Zivko Pregl, vice-premier in charge of the economic system, described them, these acts have distinctive characteristics from current law. They replace several pieces of legislation, and comprise only half the number of articles. The number of by-laws accompanying them will be reduced by some 40 per cent. At the same time the quality and transparency will be improved. The underlying philosophy will be deregulation and the market approach.

In practice, that means that firms in all economic sectors - socially-owned, state, co-operative, private and mixed - will have the same rights to conduct foreign trade, and the same access to foreign exchange. Rates of exchange will be based on supply and demand, with the central bank intervening, especially in the initial period. Gradually, deal-

FOREIGN TRADE (In US\$bn)

	January-May 1988	January-May 1989	change (%)
Exports (total)	4,988	5,018	+3.1
Hard currency	3,724	3,830	+2.8
Balance	1,444	1,188	-18.5
Imports (total)	4,881	5,401	+10.7
Hard currency	3,638	4,418	+21.5
Balance	1,293	1,018	-21.1

ings in foreign currency by residents will be legalised.

So far this year the National Bank of Yugoslavia has purchased more foreign exchange in the inter-bank foreign market than it has sold. Some difficulties with liquidity at the start of the year have been overcome. The decision of the Federal Government to lift all restrictions on withdrawals of foreign currency from banking accounts that Yugoslavia have in local banks has stopped excessive withdrawals, and inflows again exceed withdrawals.

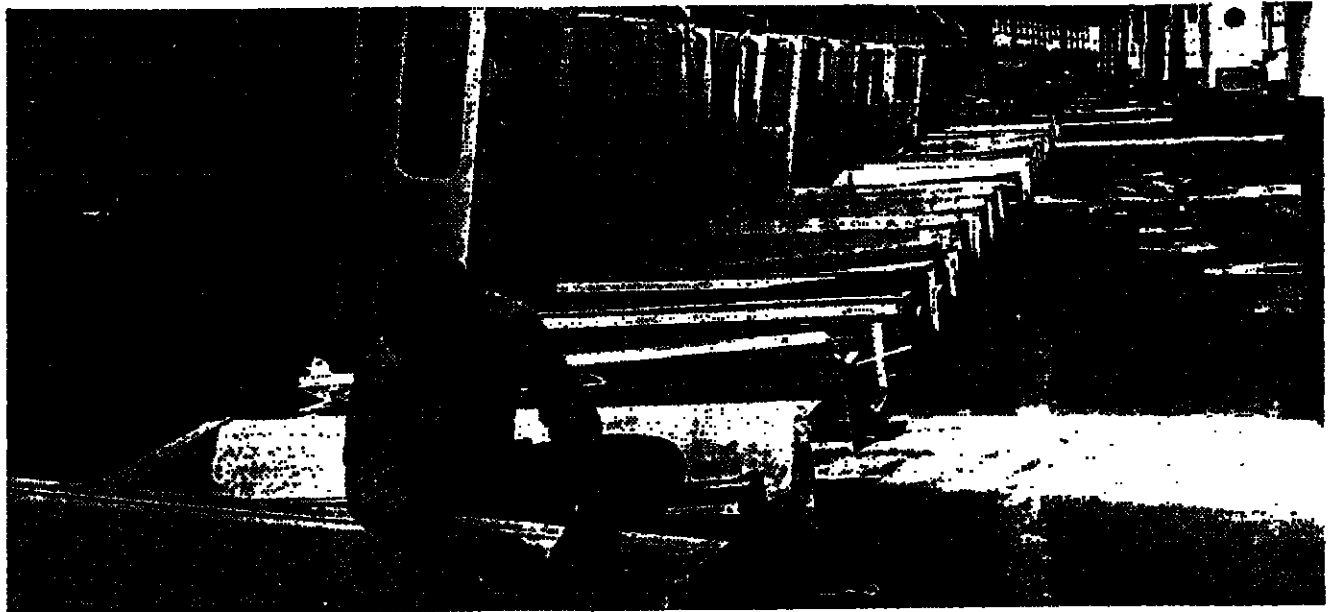
The major problem of Yugoslav foreign trade remains its large accumulated surplus, of some \$2.4bn, with the Soviet Union caused by the drop of oil and gas prices. Remedial actions have been undertaken by both countries, which have

clearing and switch to hard currency payments. It is against administrative measures and related proposals to emulate the Soviet Union in that respect.

Mr Franjo Horvat, the super minister for external economic affairs, told the Financial Times he believes that the new joint ventures act, passed at end-1988, will greatly contribute to the economic development of Yugoslavia, and especially to its exports.

He is, of course, aware that this piece of legislation cannot achieve that alone but only in combination with other new legislation and a fall in inflation. But he hopes that things will start changing for the better late this year, and certainly next year.

Aleksandar Lebl



A worker from the Goce Industrial plant in Sremska Palanka, Serbia, helping to finish a line of railway wagons for export

INDUSTRIAL OUTPUT

Cutbacks are on the way

SINCE LAST December, industrial output in Yugoslavia has been going up, after years of near-stagnation.

In the first five months of this year it was 3.1 per cent up on the same period in 1988, and in May it rose by 4 per cent. This has enabled Yugoslavia to increase its exports, while at the same time keeping the domestic market well supplied.

Mr Mieczyslaw Rakowski, the Polish Prime Minister, after he stroled through Belgrade during a visit two months ago, reportedly said to his host, Mr Ante Markovic, that the Poles have money but nothing to buy, while the Yugoslavs can buy everything but have no money.

As far as the Yugoslavs are concerned, that is not quite true. Many of them have enough money to buy whatever they want. In fact, there is no problem in selling two categories of goods: basic foodstuffs and other essentials, and the highest quality and most expensive products, locally made or imported.

However, it is questionable for how long industry will be able to increase its output. Mr Markovic and his cabinet colleagues were jokingly offered the Nobel Prize for Economics if they succeeded in reducing inflation, at the same time as increasing production. Their

critics accuse them of ignoring a basic tenet of anti-inflationary policy: that one cannot successfully do both.

In fact, the Yugoslav Government is well aware of the necessity to sacrifice growth in order to lower inflation and thus achieve sustained, stable growth. The only question is by how much growth will fall when biting reform measures are fully applied, which will be soon.

What Yugoslav industry badly needs, in addition to getting rid of inflation, is modernisation and restructuring. For that, considerable investments are necessary, whereas the country's capital formation is too small. Therefore, foreign capital, preferably in the form of joint ventures, has been lured with promises of good profits.

One industry which has been short of capital although it has been a big foreign exchange earner is the textile industry. It is unlikely, however, to attract a large share of foreign investments, which are more likely to go to tourism, agriculture or electronics.

The Yugoslav textile industry accounts for 17.3 per cent of industrial employment, has a 10.2 per cent share in the social product, and some 9 per cent in total exports. There are more than 400 companies, with a

labour force of 475,000.

All the indicators in the past couple of years point to its lagging behind the averages of Yugoslav processing industries. Rates of growth of output and exports have been lower, as has been the capital formation rate. At the same time, losses have been higher. The industry also has problems with raw materials, 70 per cent of which have been imported.

When the reforms start taking effect, many textile companies will go bankrupt. The industry's association within the Economic Chamber of Yugoslavia estimates that some 15 per cent will go to the wall. Some 10,000 workers a year could be made redundant.

The survivors will be better suited for competition at home and abroad. Even now, quite a few companies are competitive in the global context, including such difficult markets as the European Community and the US. Streamlining should improve their chances.

The industry hopes that industrialised countries will not put up new protectionist barriers or increase existing ones, as has been the case in the EC or the US. With them, as well as with some other countries, such as the members of EFTA, Yugoslavia has signed agreements on "voluntary" export restrictions. Quo-

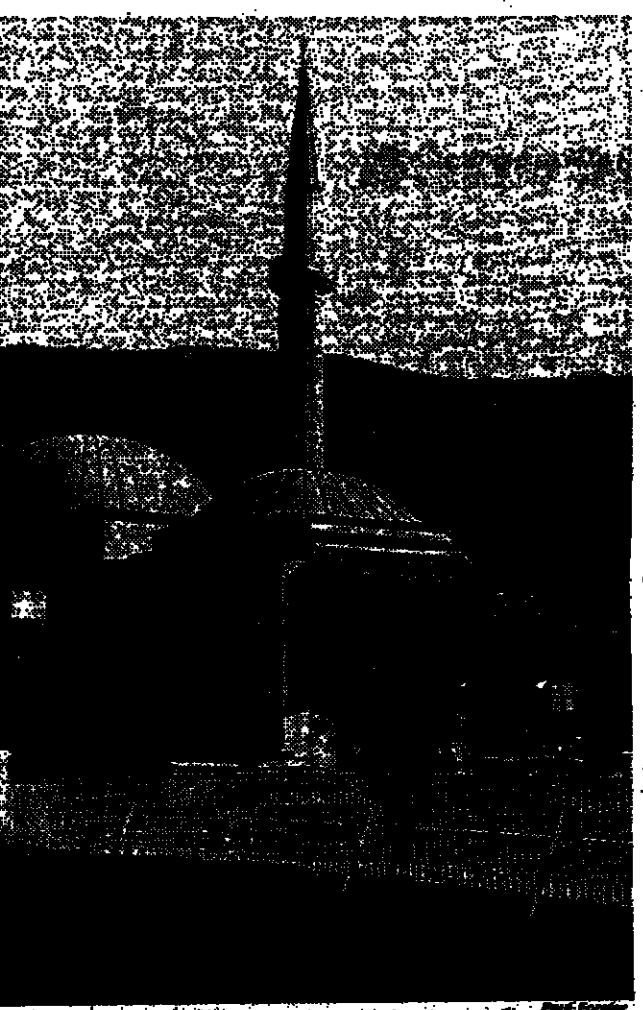
tas have been established for Yugoslav imports in the EC (12 items) and the US (two in 1982, going up to 23 items in 1989).

Until a few years ago, half of Yugoslavia's textile exports were sold to Comecon, especially the Soviet Union. Now the ratio of exports to the West and East is about 2:1. The industry hopes to be able to maintain that or even improve on it. That does not depend on its efforts alone regarding quality, design, marketing and the like, but also on the goodwill of industrialised countries.

If the Yugoslav textile industry succeeds in increasing hard currency exports, it will be able to carry out its ambitious investment programme of some \$1bn in order to modernise. And if that happens, a market will be created for exporting textile machinery to Yugoslavia.

Its own resources being inadequate to import raw and intermediate materials and equipment, the Yugoslav textile industry has started using its spare capacity and relatively cheap labour to process foreign partners' materials, and re-export the finished products. This "outward" processing traffic added \$430m to its own exports worth \$320m last year.

Aleksandar Lebl



The mosque at Sarajevo

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YUGOSLAVIA 8

Folk art, music, architecture: all appeal to the holidaymaker

A beautiful country, despite the scowling waiters

AT AN open-air cafe in the historic coastal town of Split, a family of West German holidaymakers contentedly watch the busy scene. "We've been coming here every summer for eight years now," says the mother, as her husband laboriously counts out a stack of paper money for the bill. "It's near, it's beautiful, it's unpolluted and it's cheap."

But it's not as cheap as it was on their first trip, as the pile of notes on the table shows. With galloping inflation, rising real prices and a widening economic gulf between the tourist coast and inland, Yugoslavia is losing ground against rival South European holiday destinations in Greece, Portugal and Turkey. But Yugoslavia will always have something special to offer: a great variety of natural scenery and cultures within its borders.

Split itself, on the Croatian coast, shows the traces of 17 centuries of continuous habitation, rising real prices and a widening economic gulf between the tourist coast and inland, Yugoslavia is losing ground against rival South European holiday destinations in Greece, Portugal and Turkey. But Yugoslavia will always have something special to offer: a great variety of natural scenery and cultures within its borders.

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the fortified medieval town of Korcula, in Montenegro. The settlement of Ucinj dates back to antiquity. Trogir near Split offers a well-preserved medieval centre, while Rovinj boasts several fine baroque buildings. The Ottoman threat has left its legacy in the well-defended island town of Sveti

All one's frustrations with Serbian bus timetables melt away with the music

Stefan. Only a short distance inland, the Mediterranean styles mingle with the Islamic influences that penetrated far westwards along the valley of the River Neretva. The most famous example is the Ottoman heritage of Mostar, with its distinctive bridge.

Besides the coast and ski-slopes, Yugoslavia offers an extraordinary juxtaposition of cultures from the Austro-Hungarian efficiency of the Slovenian north to the Serbian Orthodox rituals of the south. Unfortunately, this variety has turned the country into a brew of rival nationalist passions instead of a cultural melting-pot.

Above all, the upsurge of aggressive Serbian nationalism alarms the rest of Yugoslavia

and the outside world. Of all the six republics, Serbia has received the most international censure in recent months. All the more reason to tour the nation of Serbia and to learn what makes it unique.

The visitor will soon find that behind the ugly face of nationalism lies a justified pride in a rich and enduring culture. There is the folk art, the religion, the architecture, but above all, there is the music.

At a wedding in the east Serbian town of Pirot, the band of accordions and guitars plays song after song as the rowdy guests join in with the traditional words of love and battles. The music is a microcosm of Serbia herself and her turbulent history. The rhythms and harmonies bear the traces of successive cultural influences: Turkish, Central European and transatlantic pop music.

A group of gypsy musicians arrives in the smoky hall, with battered instruments and noisy arguments in the Romany language. The music superimposes an idiosyncratic nasal style of singing on Macedonian rhythms. Listening to the music late into the night, all one's frustrations with Socialist and Serbian bus timetables melt away.

Yugoslav tourism flourishes thanks to the country's indigenous merits and despite the shortcomings of the tourist infrastructure. It certainly does

not help, for example, when the telephones do not work, the electricity cuts off and the Montenegrin hotels double-book. The industry cannot afford to be too inefficient, what with rising real prices, increased foreign competition and a desperate need for hard currency.

The West German family in Split complains about the unsmiling waiters and surly hotel clerks. The consumer will come last, as long as the socialist-owned sector of the Yugoslav economy lacks the commercial ideas of profit and competition.

Joanna Newman

THE YEAR appeared to open well for the tourist industry. The number of foreign visitors rose by 7.1 per cent, and they made 5.6 per cent more overnight stays, spending \$339.6m - 31 per cent more than in the same period of 1988.

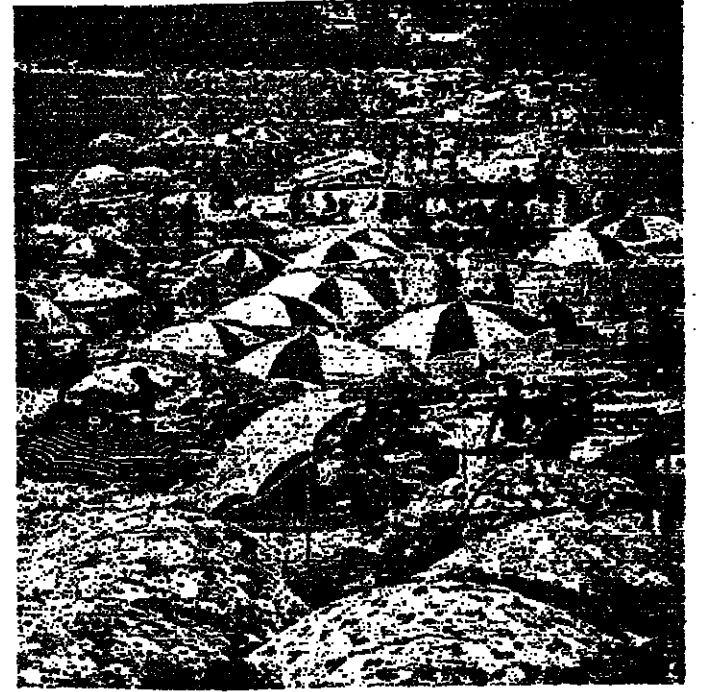
But the first four months usually represent only 5 or 6 per cent of total annual overnight stays, while foreign exchange earnings from tourism in that period also comprise some payments received from tour-operators for services rendered last year.

Disappointment came with the June figures, which showed a downward slide on those earlier months. The first week was particularly bad, with 12 per cent fewer foreign visitors than in June 1988. After two weeks, that improved to some 6 per cent fewer foreign tourists. It is reported that bookings are falling off from several countries - especially West Germany, which is still the largest source of guests. This has introduced an element of uncertainty about the outcome of this year's tourist season.

Mr Franc Horvat, Federal Secretary for External Economic Relations, (who after the Federal Government reorganisation of last March is now in charge of trade, joint ventures and tourism) told the Financial Times that he hoped the season would not be worse than last year as far as the number of visitors is concerned - overnight stays in



The ancient church in Kotor (picture: Trevor Humphries)



The beach at Budva, on the Montenegrin coast



The Hotel Moscow, in the centre of Belgrade

TOURIST INDUSTRY

Foreign capital needed

1988 came in at over \$2m - and that the country would improve on the foreign currency taken in from tourism, which was more than \$2bn officially and \$3.5bn, as estimated by the Tourist Federation of Yugoslavia.

The cause for concern, and the close watch on figures, is an index of the importance of the industry to the country's economy. Earnings from foreign tourists represent some 5 per cent of the aggregate social product of the country, and account for 10-12 per cent of total foreign exchange earnings. The industry provides jobs for some 3.5 per cent of the Yugoslav workforce.

It could do more, with more investment. By the end of the

century, its foreign exchange revenue could triple if capacities were increased, quality improved (which would also justify higher prices), infrastructure built, and management and marketing recognised as key factors in the industry's development.

For this year's season the Yugoslav tourist industry added only some 6,000 hotel beds. Sports and recreation facilities were also built and some improvements made in infrastructure - but still lagged far behind demand.

The main reason for this slow development has been a lack of resources. Now the authorities have started to attract foreign capital for direct investment not only in building tourist facilities such as hotels but also for infrastructural projects such as road construction.

Potential foreign investors have been more interested in tourism than in any other Yugoslav industry. Negotia-

tions have been under way for the construction of several hotels both on the coast and inland, including some de luxe category hotels (Hyatt has a joint venture based on a debt-for-equity swap, and its hotel in Belgrade will be finished in under eight months, before the September non-aligned summit. It will be managed by Hyatt's own people).

Several foreign groups have been preparing feasibility studies for the construction of new motorways, especially along the Adriatic Coast as well as between the Austrian border south of Graz, and

Zagreb. Concessions have been offered, which include not only the exploitation of motorways themselves but also of petrol stations, motels and other facilities alongside them.

Another field for investment of foreign capital has been marinas. Yugoslavia had a total of 35 marinas at the end of 1988 (33 in Croatia and two in Slovenia) with just under 10,000 moorings. Nearly 130,000 vessels - yachts, sailing boats and others - used them last year, 92 per cent under foreign flags.

Those of Germany, Italy and Austria prevailed, but there

were also 4,592 British vessels. Some British subjects spend most of the year in their yachts moored in or near larger towns like Split, and have almost become their citizens.

Yugoslavia's coastline, with its many islands, means that many more marinas could be built and more vessels accommodated throughout the year. In 1988, marinas had a revenue of some Dinars 75.5bn (\$14.4m at the end-year exchange rate), of which 88 per cent went on foreign exchange. The potential for earning more is good.

Like other Yugoslav industries, tourism has to prepare for the single European market from 1992, and then new regulations which will flow from it: some 70 per cent of foreign tourists come from the EC. The country must build an integrated information system for hotel beds, travel and other information, and link it to the unified European system. It has to adopt a categorisation and classification system for hotels compatible with European standards.

Among other important considerations are the abolition of visas where they still exist, simplification of customs formalities, possibly introducing special "nothing to declare" road lanes at the border, introduction of health insurance policies for tourists, assuring re-transfer of dinars exchanged for foreign currency and the provision of off-season rebates for transport of foreign tourists.

Aleksander Lobi

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ACCOUNTANCY COLUMN

Perk on wheels softens blow of low pay

By Michael Dixon

WHERE in Europe do financial managers have the best earnings prospects?

As with all broad questions of pay, a definite answer cannot be found. But there are appearing as organisations which conduct salary surveys extend their studies in anticipation of a growing demand for information on pay rates throughout Europe from 1992.

The latest example - and source of the accompanying table - was published this week by the European Remuneration Network. The network is a new consortium of seven consultancies based in or with branches in the countries covered by the survey: Belgium, France, Ireland, Italy, the Netherlands, Switzerland, West Germany and the United Kingdom.

The table compares the pay of three kinds of executive: heads of finance and of production as well as managing directors - in companies with no more than 100 employees, and in those with between 250 and 1,000.

But before discussing the figures, it is important to note factors which require that the results of all pay surveys be interpreted with caution.

Since the network's study draws its information from 2,672 companies employing nearly 30,000 managerial staff, it has the advantage of being

sample of executives. But, as in all such studies, it cannot provide more than loose indicators of the real state of pay and perks.

Even with jobs which can be defined as virtually identical, the rewards vary in too many ways for surveys to measure accurately.

The variable factors include the size of the employing organisation, its economic sector, and the district - let alone the country - where it is sited.

Provided the results are interpreted broadly, however, they do offer an approximate guide to international differences in the going rates for different types of executives.

The indicators in the table are reached by taking a "benchmark" job-holder - the median executive who comes precisely mid-way in a ranking by pay of all in the same kind of work in the same country.

For each type of job, in each size of company, in each land, the table shows the median person's basic salary, total rewards received in money, and "buying power" - which is calculated in two stages.

The first is to deduct from the total money rewards the country's regular tax and social security charges for a person of that income level who is married with two

dependent children.

The resulting net pay figure is then converted into buying power by adjusting it in line with international differences in living costs, with the exception of outlays on housing which vary too much from place to place for the surveys to measure.

The continental currencies have been converted to sterling at the London closing rates on June 23, and the countries are ranked by the buying power of the median head of finance in the company with 250-1,000 employees.

By that measure, the best earnings prospects for financial managers are offered by France, with Switzerland, Italy, and West Germany taking the next three places. Another thing those countries have in common is that more often than not the heads of finance are paid less than the heads of production.

In Switzerland and Italy the median production chief is better rewarded than the finance equivalent in both sizes of companies. In France and West Germany the same applies only in the 250-1,000 employee organisations.

By contrast, in the four other countries, including the UK, the head of finance is consistently better paid than the production chief. The fact that the same four countries also

SENIOR MANAGERS' PAY IN SMALL AND MEDIUM-SIZED COMPANIES

COUNTRY	Position	Up to 100 employees			250-1,000 employees		
		Basic salary £	All cash rewards £	Buying power £	Basic salary £	All cash rewards £	Buying power £
FRANCE	Managing director	55,923	65,429	44,636	62,679	73,569	52,286
	Head of production	33,026	37,960	29,464	42,029	48,334	36,383
	Head of finance	34,274	38,367	28,780	46,394	45,119	34,570
SWITZERLAND	Managing director	53,691	61,745	36,067	77,469	93,193	53,241
	Head of production	39,118	41,035	27,119	51,300	58,759	35,600
	Head of finance	36,817	37,894	28,168	47,939	51,774	33,135
ITALY	Managing director	60,745	71,464	40,341	65,548	80,045	43,636
	Head of production	47,705	49,694	29,678	51,419	55,891	32,825
	Head of finance	42,252	46,947	29,598	47,169	50,427	30,790
W. GERMANY	Managing director	62,289	69,794	42,112	71,693	84,768	49,258
	Head of production	30,881	31,668	22,270	41,021	42,584	29,483
	Head of finance	33,350	34,306	23,869	38,374	40,491	27,229
NETHERLANDS	Managing director	45,322	52,632	27,551	58,480	65,789	31,505
	Head of production	36,998	40,636	23,050	44,182	47,953	26,782
	Head of finance	35,088	38,474	22,840	42,690	45,614	25,068
UK	Managing director	32,500	40,042	27,909	48,000	51,458	34,837
	Head of production	25,822	27,278	18,888	30,287	33,778	23,982
	Head of finance	17,480	18,153	13,978	29,848	31,348	22,851
BELGIUM	Managing director	39,622	50,700	25,582	66,373	75,059	33,203
	Head of production	29,991	31,189	18,989	38,398	42,928	22,891
	Head of finance	28,681	29,861	16,683	39,658	41,670	22,211
IRELAND	Managing director	28,822	31,634	18,205	43,987	47,503	24,749
	Head of production	22,847	24,885	15,140	28,598	30,908	17,388
	Head of finance	20,825	21,988	13,967	28,082	28,613	17,042

have the lowest rewards for managing directors as well as the two other types of executives, surely begs the question of whether those two factors are connected.

To compensate the UK financial managers for their relatively poor place in the

money-pay league, far more of them than their continental counterparts had company cars.

The four-wheeled perk was supplied to 86 per cent of the finance chiefs in British companies compared with 78 per cent in the Netherlands, 75 per cent in

Italy, 66 per cent in Belgium, 63 per cent in France, 62 per cent in Ireland, 58 per cent in Germany, and only 26 per cent in Switzerland.

Remuneration in Europe. 250A. Available from P.F. Johnson, Park House, Wick Rd, Egham, Surrey TW20 0HW.

SENIOR ACCOUNTANT

CENTRAL LONDON
c£26,000 PACKAGE

Our client is a highly successful and rapidly expanding private group involved with meat and produce importation and distribution.

With a current turnover in excess of £120 million and projected to double within two years with additional acquisitions being considered in the UK and Europe, the Group has created a key new position of Chief Accountant reporting to the Financial Controller.

Candidates should be qualified accountants and will have full responsibility for the preparation of management and financial accounts, budget and cash flow statements, monitoring working capital, overheads and expenses. They should have confidence, maturity of technical abilities and be familiar with computerised systems, and possess good interpersonal skills.

This is a "shirt sleeves" role which will appeal to those individuals who are flexible and like to lead by example. It offers serious scope for genuine career progression within the Group, and an attractive remuneration package.

If you believe you have the interest and the qualifications to meet this exciting appointment, please send your CV and a covering letter including day-time telephone number quoting ref: FT119 to: J.David Preston

ROBSON RHODES

Chartered Accountants

Management Consultancy Division,
186 City Road, London, EC1V 2NU.

ACCOUNTANCY APPOINTMENTS

Prestigious Investment Management Group

FINANCIAL DIRECTOR

City Package circa £80,000

Our client, one of the most respected names in Investment Management is among the leaders by size and performance. It constitutes a core activity of one of the City's most respected international merchant banks and is poised to further develop its influence in the market place.

An integral part of the Group's development plans is the appointment of a Financial Director into a new role responsible for a number of profit centres in the UK and overseas. The thrust of the job is profit generation and you would be a key member of the Board.

Aged in your mid to late 30's with a strong academic background and Chartered Accountancy qualification, you should already have demonstrated significant achievements in a financial services organisation of repute. The advertisement is geared particularly to those outside the investment industry.

The position offers an excellent banking remuneration package, including subsidised mortgage, with a basic salary of up to £60,000 and, in addition, a bonus.



Please write, enclosing a full employment history and giving your current remuneration, to Terence East Esq at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN.

YORKSHIRE BANK DEVELOPMENT CAPITAL LTD.

Yorkshire Bank Group is one of the UK's leading financial institutions with balance sheet footings in excess of £3 billion. Recent developments within the Group include the incorporation of a Development Capital subsidiary.

YBDC will be a significant force in this field and will lead transactions requiring syndication. MBO's, ME's and traditional "money-in" and "money-out" development capital transactions will be undertaken. The excellent relationships which the Group enjoys with its corporate customers and their advisors will provide a strong "deal-flow" for YBDC to promote their development capital activities throughout the UK.

An experienced Chief Executive is in place and he now wishes to recruit further members of his investment team to identify, appraise and invest in unquoted companies.

SENIOR DIRECTOR

A senior Director with a first class track record in the development capital industry is sought who can supplement the high level of expertise within the Group.

ASSISTANT DIRECTORS

We also require two executives who should progress to become directors in a relatively short time scale. Applicants will be ideally degree qualified with an MBA, accountancy or legal post-graduate qualification, and may have some development capital experience.

We shall be looking for senior executives with ability to match ambition demonstrated in their track record. Joining YBDC at this formative stage will be a natural extension in a successful career and rewards and prospects, which will be amongst the best in the industry, will reflect this.

Please write with full c.v. to:



Yorkshire Bank Group

George Shiele, Managing Director, Yorkshire Bank Development Capital Ltd., 20 Merion Way, LEEDS LS2 8NZ.

We are an equal opportunities employer.

Group Project Accountant

Central Scotland c.£26,000 + car

Our client is a highly successful Plc in the construction industry.

In order to support their corporate strategy, which includes expansion through organic growth and acquisition, they require to recruit a Group Project Accountant.

Reporting to the Group Financial Controller, and liaising with Senior Executives, the successful candidate will be a key member of the group's management team and will be responsible for:

- ▲ Reviewing the performance of subsidiary companies
- ▲ Investigating potential acquisitions
- ▲ Reviewing and developing reporting systems
- ▲ Performing specific financial projects

Candidates, who must be qualified accountants aged 28-35, essentially with experience of the construction industry should demonstrate strong interpersonal skills and the ability to operate at the most senior levels.

The company offers an attractive remuneration package together with genuine career prospects, and relocation expenses will be paid where appropriate.

Interested candidates should apply in writing, enclosing a comprehensive CV to: Colin Mackay C.A., Douglas Llamblas Associates, 162A Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101.



Financial Controller

EAST MIDLANDS, £30,000 + QUALITY CAR

For one of the regions fastest growing large manufacturing companies. They supply brand leader products to what is historically one of the most buoyant market sectors and their UK success is now being repeated overseas.

The rapid expansion and future development plans of the company give rise to a requirement for a Financial Controller to concentrate primarily on systems development, financial reporting and cost management. You will work closely

with the Financial Director and will have direct control over a staff of ten people. You are likely to get involved with a wide range of projects associated with a fast growing company.

You will be in your late twenties or early thirties, a qualified graduate accountant with excellent technical skills. You will have had extensive computerised systems implementation experience and enjoy working in a challenging and fast moving environment. Experience

of international accounting would be an advantage.

Please send your CV, to include a day time telephone number and details of salary progression, to David Owens, Cooper & Lybrand Executive Resourcing Limited, 43 Temple Row, Birmingham B2 5JL, quoting reference DO32.

Executive Resourcing
Coopers & Lybrand

Designer Clothing Group Financial Controller

Amsterdam

Our client, a leading international fashion company with operations and interests throughout Europe, the US and the Far East, is currently seeking one outward-going young financial controller for their rapidly expanding operations in the Netherlands.

Reporting to the European Chief Financial Officer, the successful candidate will be responsible for the overall financial control, EDP and treasury functions for one of the Group's marketing operations in Amsterdam. The candidate, ideally a qualified chartered accountant, should have at least 2 years

Excellent Package

experience with an international FMCP Group. Aged 28-40 you should demonstrate an active and creative mind along with excellent communications skills (a knowledge of Dutch/English would be a distinct advantage) in order to operate in this environment.

For the successful candidate an excellent remuneration package is offered. If interested please write enclosing full CV to:

Arthur Young Nederland
Van Boshovenstraat 12
1093 BA Amsterdam
Netherlands

Initial Interviews will be conducted in London
Permission to work in the EEC essential

Recently qualified ACA?
Part qualified ACA?

Financial Managers

City based; £22-25,000 + car + benefits

Our client is a high profile financial services company whose name commands considerable international respect. With £ multi-billion daily transactions and a product portfolio embracing both banking and non-banking sectors standards are uncompromisingly high.

The company now wishes to appoint a number of Financial Managers and Assistant Managers within an operational environment which is challenging and dynamic. As a manager you would be responsible, under the supervision of the London Financial Controller, for all aspects of the financial management of specific companies within the Group. This work may include the preparation of consolidated financial accounts, management accounts, budgets, business reviews, cash flow forecasts, corporate tax returns and involve reporting to and advising senior management on the specific companies' commercial performance.

We should particularly like to hear from people in the 25-30 age

range, preferably cognizant with the financial services sector and with personal computer applications.

Candidates should be intellectually able and assertive with a strong, outgoing personality and able to demonstrate excellent communication skills, both oral and written.

Show us positive evidence of your clear potential and resolute ambition and our client will show you a climate where your prospects and your future seem assured.

Salaries are negotiable around the £22-25,000 level and the benefits package includes a full range of substantial City benefits.

In the first instance please telephone John Thompson for an informal discussion on 01-686 6600, or write to him with a detailed cv

at: Thompson Associates Ltd, (Ref. 1375), Compton House, Selsdon Road, South Croydon, Surrey CR2 6PA.

Strict confidentiality will be maintained.



THOMPSON ASSOCIATES LIMITED
LONDON · AMSTERDAM · DUBLIN · GOTTENBURG

nutri/system

FINANCIAL CONTROLLER

LONDON £30,000 PACKAGE + CAR

Nutri/System (UK) Ltd is a new, dynamic and rapidly expanding company.

The Company is a joint venture subsidiary of Nestor-BNA plc, a leading company in the UK in the field of health care, and Nutri/System Inc., one of the fastest growing companies in the US with sales of \$233 million in 1988. The Company was created to launch and operate weight loss centres throughout Britain using the Nutri/System programme. The Company is advised by a UK medical board.

A unique opportunity is now available for a keenly ambitious

Financial Controller to join us at our Head Office in London.

To meet the demands of this challenging position within a high profile company, you will be aged around 28-30 and have a good degree and accountancy qualifications.

As the Company's Financial Controller, the ability to set up new systems is essential. Training in the USA is likely for a short time. You will play a key role in supporting our senior management team on all aspects of financial strategy and development within the Company. You will be responsible for the

smooth running of the small accounts department.

You will need financial vision and acumen for the fast-moving environment in which we operate. Good communication skills and a strong personality are invaluable. Swift promotion and the rewards that go with it are waiting for the right person.

If you have the qualifications, qualities and drive we need, we would like to hear from you.

Please send your curriculum vitae and daytime telephone number to: Mr James Reynolds, Nutri/System (UK) Ltd, 15 Southampton Place, London WC1 2BU.

FINANCIAL CONTROLLER

£35,000 + Car etc.

Aged 28 - 35

Our client seeks a High Flier - intellectual, professional, managerial - for this prestigious role in a major division of a 'blue chip' company, operating from several locations. The Financial Controller will be responsible for all the financial and management accounting of an £80m p.a. business.

The Financial Controller will provide leadership to a bright young team in a proactive approach to management accounting and maintaining tight budgetary disciplines. There is also the task of reviewing the financial systems as a new generation of IT is being introduced.

Candidates will have a good degree and be fully qualified accountants. They will have had financial and management responsibility in a manufacturing business at operating level.

The remuneration will include a results orientated bonus, executive car, share options and relocation expenses if necessary to the company's base in Sussex.

Please write giving details of age, qualifications, experience and present salary quoting reference 1066. Alternatively, telephone John Pattison on 01-255 3063 for a brief discussion of the opportunity. No information will be divulged to our client without your permission.

Withers Diamond & Wood Bngdale Ltd.

Recruitment Advertising

36-38 Mortimer Street, London WIN 7TB

Director of Accounting

West London

c£50,000

An international outlook and entrepreneurial management are key factors in the success of this highly profitable US owned company involved in the manufacture and marketing of medical products. Turnover currently c\$200 million is expected to double in 2/3 years through acquisition and organic growth.

Working closely with the Head of International Finance you will direct and manage the accounting, treasury and tax for operations outside of the US and have responsibility for all forecasting and budgeting for central expenses. Managing a team of eight staff you will work closely with field controllers, line management and external advisers.

Probably in your mid-thirties you are a qualified accountant with a successful career in US companies operating sophisticated reporting and controls. Ideally you will have experience in a divisional or head office environment and possess multi-lingual capabilities. Commercial judgement, excellent interpersonal

skills and a high energy level are essential to contribute to this demanding environment.

Opportunities for further career progression are likely to occur within 18 months. Remuneration will include a competitive salary, negotiable according to experience, bonus and relocation assistance.

Please reply in confidence giving concise career, personal and salary details together with a daytime telephone number quoting Ref: 344 to James Cameron at Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PC.

Whitehead Rice

MANAGEMENT SELECTION

Group Financial Controller

Camberley,
Surrey



to £35,000
+ excellent benefits

Carson & Company is a leading practice, specialising in a growing range of property services. A dynamic and entrepreneurial group, they have built an enviable reputation for high quality and innovation. They place considerable emphasis on the calibre of their staff, and the personal service which is offered to clients.

As Group Financial Controller, you will have a key role - taking complete day-to-day responsibility for the finance function and controlling a small accounts department. Working closely with the Chairman and Managing Director, you will provide a financial view on exciting strategic and business developments.

You will be a Qualified Accountant (preferably Chartered) in your mid to late twenties with either a commercial

background, or seeking to move out of a major professional firm. Knowledge of the financial services or retailing sectors would be advantageous. You must have the drive and confidence to make a positive impact in this important role.

The excellent remuneration package includes a quality company car and performance related bonus. Sufficient flexibility exists to reward the outstanding candidate.

Please send full personal and career details in confidence to Alison Hawley, quoting reference 5275/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Director of Finance

Liverpool area
c£37,500

The UK subsidiary of a multi-million dollar turnover US company engaged in the manufacture and supply of specialised chemicals, wishes to appoint a business minded Director of Finance to a wide ranging role covering their operations in Europe, the Middle East and Africa.

Reporting to the UK Managing Director and a parent company financial executive, the position includes responsibility for the financial and administrative functions of UK and overseas operations as well as the coordination of reporting to the parent company. The provision of financial advice as an active member

of the business development team is also an important aspect of this role.

Probably in your mid 30's to early 40's, you will be a qualified accountant with experience in professional practice. Five years as a number one or two in a financial and management accounting function will have helped develop your strong management skills and the ability to work autonomously. Consolidation experience in a multi-currency environment and a sound knowledge of taxation and treasury matters are prerequisites.

Extensive in its scope, the role is certainly a demanding one and should appeal to those who look for variety

and challenge in their work. Some foreign travel is required.

In addition to the basic salary indicated above there is an attractive share scheme and company car, together with usual other benefits. Relocation assistance will be provided if appropriate.

Interested candidates should ring Susan Ryder on 01-378 7200 or write to her quoting ref MCS/9019, enclosing full CV and salary details at: Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse

GROUP FINANCIAL AUDIT MANAGER

International Financial Services

£35,000 + bonus + car

Unprecedented business growth has seen rapid expansion of Corporate Audit and it has a well earned reputation within the Group for providing services of the highest professional standards. Audit methodology is highly advanced and the department is well resourced.

Our client, based in Surrey, is one of the country's outstanding providers of Insurance & Financial Services - and is a household name. Recently declared Group profits were more than £140m for UK & worldwide operations and funds under management are in excess of £14bn.

Your management brief will include the direction of a substantial department of audit professionals and the development of an integrated financial audit strategy for the Group's European operations.

The culture of the business calls for a qualified accountant with significant people management skills and 5 years+ high level audit experience - preferably with some Financial Services exposure.

Although 90% of time is spent in the UK, proficiency in French would be an added advantage.

Future Group expansion plans are likely to provide growth within the role; together with opportunities for senior appointments elsewhere within the Group.

Please send your CV or contact, Lesley Harding, as adviser to the Company, for further information.

PHILIP JAMES & COMPANY
17 Thame Park Road,
Thame, Oxon, OX9 3XD.
Tel: 0844 21 7277
Fax: 0844 21 6419

FINANCE DIRECTOR

Nottingham c.£35,000+Car+Benefits

Lilly Developments Limited are at an exciting and challenging stage in their expansion. A major subsidiary of P.L.C. Lilly plc., with interests in land and commercial developments, Lilly Developments wishes to appoint a key member for its senior management team - a Finance Director.

The role will focus upon the following areas:

- to assist the Managing Director in the attainment of all corporate and financial objectives
- to manage the formation of new companies for development projects and arrange external financing
- to take an active role in the Group's acquisition plans

• to ensure tight, accurate financial controls throughout the Group

Ideally, the post will suit an ambitious, highly committed, qualified Accountant with first rate technical skills. An understanding of the housebuilding or commercial development industry is vital, most probably gained within professional practice.

Within this fast moving Group, the successful applicant will enjoy excellent career prospects along with a substantial rewards package.

Please apply in writing with full career and salary history details, quoting reference B/205/89, to Louisa Chapman.



Peat Marwick McLintock

Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL

Deputy Group Controller

London Leisure
to £30,000 + Bonus + Car

Our client is an extremely progressive and much respected UK plc that has achieved rapid expansion and a high profile within the leisure sector by both acquisitions and organic growth. This growth now makes the organisation the largest UK operator in several of its divisions and a major force within the others.

As a direct consequence of this success the Group seeks to make this new appointment to its small corporate finance team. Key functions and responsibilities of the role will include the strengthening of relationships between the operating divisions and corporate HQ, the management of the Group's performance review process and working closely with the Group Financial Controller and main board Directors on special projects. Candidates should be qualified accountants, aged 28-34, who want a

responsible role in a commercial and progressive environment. Good presentation and enthusiasm are vital as the role will hold a high profile in dealing with an extremely wide diversity of personnel.

Future career prospects are excellent including the opportunity of financial directorship of an operating company. Please telephone or write enclosing full curriculum vitae quoting ref: 330 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE. Tel: 01-839 4572

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

Rewarding 'greenfield' opportunity Financial Manager

£26k + car + benefits S.London

Our client, a young hotel company possesses the potential to grow significantly over the next few years and has ambitions to seek an USM listing.

Central to achieving this ambition will be this newly-created position of Financial Manager. Reporting to the Group General Manager, the role will assume responsibility for all aspects of the financial function implementing financial controls and liaising closely with operational managers and external advisers. Close support of the Chairman and Chief Executive in the implementation of the business development strategy will be a key task.

We are seeking a qualified accountant, probably with a

background in a multi-site service industry who can demonstrate a successful track record and the ability to develop innovative solutions to organisational problems created by a fast-moving and dynamic environment. The ability and ambition to grow with the business will be a vital determinant of success.

The successful candidate can expect to enjoy an attractive salary and benefits package and look forward to sharing the substantial rewards that growth will bring. Interested candidates should, in the first instance, send their full career and salary details in absolute confidence to Brian Ayres at the address below:

Moores Rowland

Moores Rowland Management Consultants, 43 Eagle Street, London WC1R 4AP

REED... accountancy

THAMES VALLEY £80,000

Taxation

Early partnership plus fringe benefits to match. Relocation costs. Luxury car plus free parking. Ref 49431

For further details contact:
The Manager, Reed Accountancy,
164 High Street, Slough (0753) 76677
Fax (0753) 694267

SURREY £80,000

Financial Director

Well-known plc. Department of 200 plus extensive computer commitment. To contribute major role in management triumvirate. Ref 29390

For further details contact:
The Manager, Reed Accountancy,
76 High Street, Guildford (0483) 69151
Fax (0483) 32311

Phone or send your CV to the appropriate manager, or request an application form. Out of office hours, call 01-770 7780 or 0483 740401. Reed actively promotes Equal Opportunities.

PROJECT ACCOUNTANT

RETAIL

North London

Aged 28-32

to £35,000 + Car

This major retail group is committed to maintaining its dominant market position. It will continue to enhance a strong international profile through organic and acquisitive growth.

To meet the challenge of sustaining a clear competitive advantage, there is an immediate requirement for a key individual to join the high-profile business review team.

The role will focus on the enhancement of efficiency through the review of financial and operational systems. This will include seeking and implementing solutions to business problems.

The ideal candidate will be a commercially minded accountant with at least three years' post qualification experience. Progression into senior line management will only be limited by personal ability.

There is considerable executive level exposure, and therefore assertiveness, diplomacy and strong interpersonal skills will be essential attributes.

Interested applicants should contact Giles Daubeny, either by phoning him on 01-437 0464, or by writing to him, enclosing a detailed CV, at the address below.

ROBERT WALTERS ASSOCIATES
RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 01-437 0464

THE WCRS GROUP PLC GROUP ACCOUNTANT

Young high flying ACA-Media Group

The WCRS Group plc is one of the world's largest communications groups, with business activities comprising advertising, public relations, media and sponsorship. Although the European market is its strength, it is active in over 20 countries. Growth has been impressive, due in no small part to a corporate culture encouraging imaginative thought and individuality of approach.

Group centre is lean and concentrates on strategic issues. Resulting from a recent promotion, an opportunity has arisen for a Group Accountant. Reporting to the Director - Corporate Finance, the brief is to provide and interpret Group financial information, with an emphasis on the creation and promotion of Group profit opportunities. Managing a team of 5, you will also oversee the consolidation of Group information and maintenance of head office accounts.

Candidates, in their late 20's to early 30's, will be qualified Accountants and technically excellent. The successful candidate will have an enquiring mind and the ability to challenge the norm. Probable profiles would be either an ACA currently working at the centre of a major group or as a manager from a 'Big 8' firm.

Please apply directly to Mark Ehrlich at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, evenings: 01-556 3615. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists
London - Birmingham - Windsor - Manchester - Bristol - Leeds

Senior Financial Management Professionals

over £40,000 tax free plus excellent benefits: Saudi Arabia

Our client is a dynamic and highly prestigious Group with substantial and diversified interests, involving a large number of distributorships and joint ventures with leading, multi-national manufacturing and trading companies. Continuing

expansion of their business activities has created two excellent openings for senior finance professionals with the vision and experience to make a significant contribution to their continuing success.

Group Financial Controller

You will be directly responsible for all aspects of financial and management accounting throughout the Group. Specifically your brief will be to establish accounting policy and improve existing systems, formulate new planning and budgetary methods and produce regular financial reports and management

accounts to the Board. You will combine an accountancy qualification with at least eight years' commercial experience, latterly at a senior level in an international company and potential to deputise for the VP - Finance. Fluency in Arabic is essential. Ref: FT 1266/3.

Finance & Administration Manager

Reporting to the VP - Industrial Group your remit includes the management and direction of all the financial and administrative functions required to support the operating companies. This will involve budgeting, financial and management reporting, investment appraisal, management information systems, treasury function and company secretarial activities. As a key member of the management team you will also deal with the day-to-day business of the companies including

deputising for General Managers in their absence as well as be involved in expansion and diversification plans. A qualified accountant, preferably with a business degree or similar, you should have a minimum of 5 years' experience at a senior level in an industrial and international commercial environment, preferably fmcc as well as core experience in manufacturing cost accounting. Experience of computerised financial systems is also essential. Ref: FT 1266/5.

Salary is negotiable and excellent benefits include free furnished accommodation, married status, transportation allowance, bonus, free medical care and paid home leave.

Please write - in confidence - with full career details to Ghassan Yazigi, quoting the appropriate reference, MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

MSL International

Finance Director

Midlands
£35-£40,000 + Car + Benefits

Our client is a major subsidiary of a large manufacturing group located in the Midlands. The company has a fast rising turnover currently in the region of £25 million per annum.

In support of exciting development plans the company is seeking an experienced Finance Director to take overall control of the finance function and specifically upgrade the company's computer based accounting systems. The Finance Director will also be expected to participate fully in the development of the business as a whole as a key

member of its top management team.

Applicants must be experienced qualified accountants with a solid record in financial management ideally in a manufacturing environment. The post demands well developed managerial skills and the ability to successfully conclude tough commercial negotiations at the highest level.

This is an exciting career opportunity for an ambitious accountant who relishes the challenge of revamping the existing financial organisation and systems in a

medium sized company.

Salary is negotiable, and includes an attractive annual bonus plus an executive car. Applicants should write in confidence with career details, age and current salary quoting reference MCS/2061 to Jim Mitchell,

Executive Selection Division
Price Waterhouse
Management Consultants
Livery House
169 Edmund Street
Birmingham B3 2JB.

Price Waterhouse



ACQUISITIONS MANAGER

Consumer Goods

Cambs/Lincs base

This household name public group has a record of growth and accelerating profitability and commands the respect of the city and its customers. Its strengths are an innovative, professional management team and strategically advantageous positions in growing markets. Building on its acquisitions successes, the group aims to strengthen the business development team and intensify its programme of deals.

Reporting to the Finance Director, you will be supported by two dedicated professionals and lead the acquisitions programme in the USA and Europe. The team is involved throughout the acquisitions process; identifying and financially evaluating target companies, negotiating deals and playing a full part in their integration into the group.

Package to £40,000 + car

The successful candidate will be a financial MBA or qualified accountant, in his or her early/mid thirties. A track record of progression in sophisticated organisations, combined with involvement in acquisitions, as advisor or principal, is prerequisite. The group offers excellent career development opportunities to committed professionals with commercial flair.

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref: LA26.

Exec Executive Selection
58 St. James's Street
London SW1A 1LD (01-629 9070)

EGOR
EXECUTIVE SELECTION

United Kingdom - Belgium - Denmark - France - Germany - Italy - Netherlands - Portugal - Spain

Financial Controller

North West

c£28,000 + Car + Bonus

Our clients are a market leading subsidiary of a major UK group, engaged in the manufacture of specialised capital machinery for markets world wide. Recent repositioning of the business has highlighted specific areas where improved management controls will result in a significant increase in profitability and establish a sound base for further growth.

They now seek a commercially minded Financial Controller to work closely with the Managing Director as a key member of the management team, making a significant contribution to the overall management of the business, including the formulation of business development strategies. Specific responsibilities will include the development of effective financial controls and management information systems, together with cash and asset management.

Candidates should be graduate qualified accountants, (probably ACMA), aged in their early to late 30s, who can demonstrate a full understanding of manufacturing business and significant experience of computerised management information systems.

A proactive management style with a forward thinking approach and strong interpersonal and commercial skills are essential to succeed in this demanding environment.

Interested applicants should forward their current CV to Iain Blair ACMA quoting ref 4456 at Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

Cheshire

to £30,000 + Car + Bonus

Our client is a market leader in the highly competitive field of home furnishings, with a growth rate of 250% over the past three years. A management buy-out from a major UK retail group has created the need to establish an independent finance function and develop integrated computerised financial systems.

To meet this requirement, they seek a commercially orientated Finance Director to become a key member of the buy-out team. In addition to an overall contribution to the strategic management of this profitable business, you will assume specific responsibility for management of working

capital and the improvement of production control and inventory control systems.

Candidates should be qualified accountants, aged 30-45, who can demonstrate a successful track record of financial management in an FMCG environment. A sound manufacturing background, together with high levels of commitment and well developed interpersonal skills, are prerequisites.

Interested applicants should forward their current CV to Iain Blair ACMA quoting reference 4457 at Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCE DIRECTOR

Gloucestershire

Up to £25,000 + Executive Car + Major Benefits

As part of a planned programme of international expansion, our Client - a large, successful and highly acquisitive European Group with an annual turnover in excess of £27 million - has recently assumed control of a well-established FMCG operation based in Gloucestershire. The Group enjoys a high profile in its market place, currently accounting for some 30% of world sales in several consumer product lines.

The Group wishes to appoint a Finance Director for the £4 million turnover subsidiary company. The successful applicant will report to the Managing Director, taking sole responsibility for all financial, management and treasury functions of the company.

Since the Group is heavily computerised, candidates - preferably ACAs with a strong industrial background - will require sound IT knowledge and systems experience. A high level of commercial

awareness is essential, as is the ability and enthusiasm to get to grips with the day-to-day challenges of a busy working environment, often at grass roots level. Some acquisitions knowledge would be advantageous: the incumbent will be called upon to deputise for the Group Finance Director in his absence. There is also a possibility of some overseas travel to European subsidiaries in the future.

The position carries substantial opportunity for advancement, with excellent promotional prospects. A very attractive package awaits the successful candidate, comprising a starting salary of up to £25,000, company car, bonus scheme, BUPA, non-contributory executive pension scheme and a generous relocation allowance.

To apply please write with full CV and salary details, to Margaret-Anne Stocker, quoting reference B/195/89.



Peat Marwick McLintock

Executive Selection

Peat House, Lansdown Road, Cheltenham, Gloucestershire GL50 2JA.

FINANCIAL CONTROLLER

Sears plc

£27,500
+ Car + Bonus

NW London



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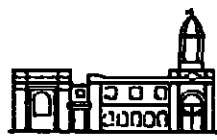
Warehouse Group, acquired by Sears plc in January 1988, is a specialist retailer of exclusive women's fashionwear for the young market. Turning over some £18 million and operating through 34 branches countrywide, the company is already well established within its marketplace. With the resources of the retail giant Sears and through the direction of a small, highly motivated management team, of which the Controller will be an essential member, the company is now uniquely placed to embark upon a period of rapid growth and development.

In order to realise the full potential of the company, Warehouse now seeks a young Controller to make a positive contribution to these expansion plans. Leading a small team, this key role involves the development of systems as well as the production of management and financial information. Liaising extensively with non-accounting functions and other divisions within Sears, you will become heavily involved in the strategic direction of the company.

Aged 25-35, you should have at least 18 months' post-qualification experience within a fast moving, commercial environment. Proven communication skills are essential, as is the drive and enthusiasm necessary to meet the challenges of this very competitive marketplace.

Please apply directly to Penny Ridgett, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, evenings 01-853 4009. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists
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STEWART

West London

To £40,000 plus car

The former Group Finance Director at this highly respected electrical business has been promoted to Group Managing Director. He now requires a Controller to work with the Holdings Board to take the Group into a new phase of profitable diversification.

The £60m turnover Group is established as a leading electrical and mechanical contractor with several overseas companies. One group company, acquired 4 years ago, has become one of the UK's premier low voltage switchgear manufacturers. The Group is highly acquisitive and undergoing considerable expansion.

Growth potential of this role is excellent for an ambitious, positive, commercially astute accountant aged 30-40, with strong communication skills. Experience of construction related industries, of upgrading computerised information systems and of methodical line management are of paramount importance. Please forward your curriculum vitae with an appropriate covering letter which includes your present earnings and a daytime telephone number to:-



Peter Willingham (Ref: 056)
Managing Director
HODGSON IMPEY
SEARCH & SELECTION LIMITED
50 Pall Mall London SW1Y 6QJ

Progressive International Airline FINANCIAL MANAGER

To £27,000
+ Car
+ Benefits
Crawley, West Sussex

Air Europe, a major force in today's aviation scene and part of the dynamic International Leisure Group, is now pursuing an exciting programme of investment and growth. This involves the expansion of their network of scheduled services from Gatwick to European business and holiday destinations, as well as further diversification of their traditional charter market to the long haul arena.

This growth has now created an opportunity for an ambitious accountant to join Air Europe's headquarters finance team in an important new financial management role.

You will be responsible for the direction and development of a team of approximately 30 staff, including qualified and part qualified accountants, ensuring the production of comprehensive and timely management information, the development of a range of financial systems, and the implementation of effective controls required to monitor overheads, capital expenditure and other trading costs.

The individual sought will be a qualified accountant, likely to be aged 25-32, and able to demonstrate ability, enthusiasm and achievement. You will be required to solve complex problems, manage people and deliver results, whilst working within a high pressure environment.

This high profile appointment offers an ideal platform for career progression within Air Europe and more widely within the International Leisure Group. In addition to a competitive salary and company car there are generous holiday, travel and other benefits.

For a detailed and confidential discussion, contact Paul Goodman or Brian Cognex on 01-387 5400, out of hours 0923 720284 or write to Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN. Fax 01-388 0857.

air europe

QUALIFIED CIMAs - £22,000 - £35,000
+ Substantial Benefits

"I'm looking to use my product costing skills in a totally different environment"



As the financial services marketplace becomes increasingly competitive, success will depend on an organisation's ability to understand and react to the needs of its customers. Midland Group, through its numerous businesses, provides an extensive range of financial products and services for personal and corporate customers both in the UK and overseas.

With so much emphasis on new product development, Midland Group presents an excellent opportunity for qualified CIMAs with backgrounds in manufacturing industry or commerce to broaden their experience. We require bright, enthusiastic people to improve Midland's existing product profitability systems, and contribute towards new product development strategies.

In an environment of variety and change, with a progressive management style, career progression is rapid and based purely upon personal contribution.

Together with salaries ranging from £22k to £35k, we offer a comprehensive range of banking benefits, including mortgage subsidy. In addition, some positions include a company car.

If you would like to know more about the attractions of working for Midland Group, contact Charles Austin, quoting ref: A321, at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone 01-488 4114.



MIDLAND GROUP

European Roles

to £30,000 + car

Our client is the fast growing European operation of Cognos which is a successful leading Canadian software supplier specialising in advanced language technology for developing business applications. The company has been operating since the early 1970s and is committed to a high level of expenditure on research and development. Consequently its peace-setting products are recognised worldwide and there is considerable scope for widespread expansion.

The European business has grown dramatically and as a result two new positions have been created, based at the European head office in Bracknell and reporting to the European Financial Controller.

Assistant Financial Controller

This position will assist in providing a complete controllership function for a number of European subsidiaries, along with accounting, business and systems support for the regional operations managers. Most importantly, it is a proactive business role intended to give active and constructive commercial support rather than merely supplying an accounting service. Ref ER188

Manager - Business Planning

This position will carry responsibility for all budgeting and forecasting activities along with business analysis for the European subsidiaries. Candidates for this position must have experience of budgeting, preferably in a European environment. Ref ER187

Candidates will be recently qualified chartered accountants aged in their late 20s to early 30s. They should have experience of progressively more demanding roles with up to two years' post qualification experience. They must be commercially aware and have had some exposure to the financial systems, controls and reporting procedures of a fast moving hi-tech company.

An ability to adapt quickly to the demands of a changing environment must be combined with a dynamic results oriented style. Well developed interpersonal skills and initiative will be essential. Some travel will be necessary and the ability to speak a European language would be useful.

These are excellent career positions for the progressive candidates looking to make an impact during their business careers.

If you are interested please reply in confidence giving concise career, personal and salary details quoting the appropriate reference to: Michael Payne, Arthur Young Corporate Resourcing, 21 Conduit Street, London W1R 5TB.

Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Leading Retail Group

Senior Financial Analyst

to c£30,000 + Car + Benefits

West End

Our client is one of Britain's leading international retail companies. They are currently embarking on an exciting programme of investment and change involving the highly innovative re-development of existing stores, the opening of numerous new outlets and the promotion of high profile brands. In addition they have recently entered into an important new strategic business venture and acquired a prestigious European fashion chain.

As a result of the clearly defined requirements for strong financial management and control a challenging new appointment has now arisen within the young group finance team.

Reporting to the Financial Planning Manager you will play an important role in ensuring that the group board receives the high quality of information and commentary required to make key business decisions. This will encompass the analysis and interpretation of subsidiary performance, appraising and making recommendations relating to major capital expenditure proposals, involvement in the group budgeting and forecasting process and a range of ad hoc assignments.

The individual we are seeking must be a qualified accountant, ACA/ACMA/ACCA, probably under 30, and should already have gained at least eighteen months post qualification experience in a commercial environment.

You will be a confident and assertive professional capable of high quality objective analysis, with a strong commercial acumen.

This is an ideal opportunity to gain experience in a dynamic plc headquarters. Promotion prospects are excellent and success in this demanding role will create an ideal platform for accelerated career progression.

Contact: Paul Goldman or John Bowman, Consultants to the Company, at Financial Selection Services 01-387 5400 (24 hours) evenings 0474 874473 or write to Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN. (Fax 01-388 0857).

Financial SELECTION SERVICES
Executive Selection Division

GROUP FINANCIAL CONTROLLER

Gwent £25,000 - £30,000 + Bonus + Car

Brushes International Limited is the management and holding company for a well established industrial brush manufacturing group which has subsidiaries in France, Germany, Portugal, Brazil and the UK.

The post holder will report to the Group Chairman and will work closely with him, providing consolidated accounts and interpreting results for companies within the Group, undertaking ad-hoc projects which will involve travel within Europe, and assisting with the formation of strategic plans. Responsibilities will include treasury functions, administrative assignments and Company Secretarial duties.

The successful candidate will be a fully

qualified chartered accountant, with at least 2 or 3 years post qualification experience, which will have included consolidation of accounts, preferably in an international group environment. A working knowledge of European accounting conventions and some degree of fluency in French and other languages would be advantageous.

Prospects for advancement and increased responsibility within the group are excellent. A generous and negotiable salary package is offered together with relocation assistance where applicable.

For further information please telephone Ann Fry on 0222 462463 or send your CV to her at the address shown below.

KPMG

Peat Marwick McLintock

Executive Selection

Marlborough House, Fitzalan Court, Fitzalan Road, Cardiff CF2 1TE

Divisional Finance Director Designate

Greater Manchester

c£35,000 + Car + Bonus

Our client is an internationally renowned UK group, engaged in the manufacture and marketing of specialised technical products. A reputation for excellence of design and high quality manufacturing has established them as market leaders in their field. Current group restructuring is being undertaken to provide a flexible approach to product development, manufacture and distribution across all operations, in preparation for the European single market. These activities will be supported by a major capital investment programme.

Initially, you will assume responsibility for day to day financial control of this Manchester based business and financial project management for the establishment of the major operating division of the group. Early progression to Divisional Finance Director is envisaged, where you will play a key role in the future development of the division. Your responsibilities will include the

financial control of international manufacturing and marketing operations and in particular the development of effective financial control systems, performance evaluation and review and the management of working capital, together with overall strategic development of the business.

Candidates should be qualified accountants, aged 30-40, who can demonstrate a strong track record of achievement at senior management level within a manufacturing environment. Strong interpersonal skills, together with initiative, commercial acumen and the ability to contribute significantly to broader business development, are essential.

Interested applicants should forward their current CV to: John Black, ACMA quoting reference 4455 at: Michael Page Finance, Executive Division, Clarendon House, 61 Mosley Street, Manchester M2 1JQ.

MP

Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controller

Dynamic Public Property Company
London SW1 £30-35,000 plus car

Our client is a fast growing, major public property company involved in investment, development and trading operations. With a reputation for entrepreneurship combined with prudent policies, the company has expanded significantly in recent years and is financially strong. This, together with an exciting development programme and energetic management provides for a further period of controlled growth.

They now wish to appoint a young Financial Controller reporting to the Group Financial Director, to be responsible for the accounting department, preparation of year end accounts, cash management and overseas reporting. Development and enhancement of accounting and management reporting systems will be a key part of this proactive role.

Applicants must be commercially aware Chartered Accountants with at least three years post qualification experience, which should include financial modelling and computerised accounting systems. Flexibility and willingness to work under pressure are essential as are good technical and interpersonal skills. Knowledge of the property sector would be useful.

There are good prospects for career development within this fast expanding company.

Please send your curriculum vitae, including current salary and daytime telephone number, quoting reference 12017 to Andrew Goodburn, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

Grant Thornton

MANAGEMENT CONSULTANTS

The UK member firm of Grant Thornton International

Finance Director

West Midlands

c£30,000 + Car

Part of the FJK Babcock PLC, the growth orientated UK based multi-national, our client is a profitable £20m turnover engineering company involved in the sale and manufacture of capital equipment. The Finance Director will be a key member of the management team, charged with continuing the successful growth record of the company.

The successful candidate will assume total responsibility for all finance and related functions in a demanding business environment. In particular, he/she will be required to adopt a 'hands on' approach to the development and implementation of

financial and contract control systems, cash management and strict cost discipline.

Candidates, aged over 30, should be qualified accountants, who can demonstrate a successful track record gained in an engineering capital goods orientated manufacturing business. In addition to strong technical skills, the drive and ambition to succeed in a dynamic, fast moving operating environment is essential.

An excellent salary package with full relocation is on offer. Interested applicants should write enclosing a full CV, to: Tony Hodgkins ACA at Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5SL.

MP

Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

IN THE NORTH EAST

BRENT WALKER FINANCIAL CONTROLLER - INNS

Cleveland - Hartlepool c. £28,000 + Car + Benefits

Brent Walker Group Plc is a highly successful business engaged in leisure activities including brewing, wine and spirits and media both in the UK and overseas. The recent acquisition of J.M. Cameron & Co. Ltd, Tullamore Oldfield Breweries Ltd, and their 524 public houses, in addition to 524 licensed hotels from Chief Hoteliers has resulted in a significant strengthening of the Brewing and Leisure Division.

A recent reorganisation will involve the management and activities of all Brewing and Inns at Hartlepool and has brought about the need to recruit further senior management to strengthen the existing team.

This newly created position of Financial Controller will be responsible for the financial management of around 1200 licensed and managed houses throughout the UK. Reporting to the Board of Directors you will be involved in the strategic development of the estate and its growth in terms of revenue, profitability and asset base. There is a continual need for the ongoing development of management information and for interface with other disciplines including the sales, marketing and distribution functions. We anticipate you will be a qualified accountant, aged 29-40 with the

ability to motivate and gain acceptance of others in a dynamic environment. A positive, communicative self-starter you should have a track record of targets, measurable results and possess the ability to deal happily with a variety of problems in order to meet deadlines.

It is hoped you will enjoy a challenging and diverse role dealing with all levels of management, in a Group offering outstanding opportunities for further career development. A full relocation package is offered where appropriate.

Candidates with the relevant background and experience should apply without delay.

Nigel Wright Consultancy
Saville Chambers, North Street
(off Saville Row), Newcastle upon Tyne
NE1 8DR. Telephone 091 222 0770
including evenings and weekends.

Specialists in Financial Recruitment

GROUP ACCOUNTING

Service Sector Leader

c£30,000 + car

An autonomous subsidiary of one of the world's strongest financial groups, our client is a leading force in its rapidly changing sector.

As a key member of a close knit head office team, responsibilities will include the review and consolidation of management and statutory accounts, budgetary control and financial planning. Regular contact with management of self accounting regions and ongoing accounting and systems development work will provide further challenge and fulfilment.

Aged late 20s/early 30s, applicants should have at least four years' post qualification experience gained either in the profession or commerce/industry. Career prospects in this company and the parent group are excellent.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/840/CF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

Legal Appointments

appear every Monday

For Further Information Contact 01-873 3000

Elizabeth Rowan
Ext 3456

Wendy Alexander
Ext 3526

LLOYD MANAGEMENT

Assistant Financial Controller

Hertfordshire
c£28,000 + Car

Our client is an autonomous manufacturing and distribution group. The company, turnover c£60m, has gone through a period of significant change and seeks to strengthen the central financial team as it moves into the growth stage. The role has responsibility for the international group reporting coupled with treasury and FC computer systems development work. There will be high exposure to the senior management within the group and current involvement with the UK locations will be necessary on special project assignments including acquisition studies.

Candidates should be qualified accountants with broad accountancy experience, shirt sleeve and flexible approach. Please telephone or write enclosing full curriculum vitae quoting ref: 331 to: Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE. Tel: 01-839 4572

Cartwright Hopkins
FINANCIAL SELECTION AND SEARCH

Appointments

Advertising

For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Paul Maravigna ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Candida Raymond ext 3351

Financial Planning Manager

Mobile Communications - The New Generation

To £35,000 + prestige car

Our client is looking for a young and dynamic Financial Planning Manager. Owned by a consortium of multi-national companies, the company has recently been awarded a Telepoint operator's licence and is poised for explosive growth in the exciting telecommunications industry.

You will report to the Finance and Administration Director and be responsible for the financial planning and treasury functions within the company including:

- the review of capital expenditure and marketing proposals;
- financial forecasting, financing arrangements and cash management;
- the management of a major subscriber billing contract;
- various ad-hoc projects.

The appointee will be a key player in a high calibre and vigorous team. You must be a qualified accountant, probably with a degree or MBA, who has worked in a senior financial role with a major profit orientated company. You will be aged 28 to 32, have at least three years' post-qualification experience, preferably in a busy industry and be able to demonstrate sound career progression. You must be highly motivated with strong leadership qualities and possess first class technical and interpersonal skills. Above all you must have the flair, intelligence and flexibility to succeed in this new position in an environment which will change the face of personal communications over the next decade.

This is an important appointment, based in a congenial location in the South, which offers genuine career development potential. If you are interested, please telephone Smart Adamson FCA or Graham Marlow on 0532 451212 or send your CV, in confidence, quoting reference number 667, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

INTERNATIONAL FINANCIAL ANALYST

Age 28-30 yrs Central London Salary c.£28-32,000 pa + Car



One of the more rapidly growing and profitable companies within the British Multinational Billion Pound Plc has recently promoted one of its Senior Financial Analysts to be Financial Director of a UK subsidiary. Dealing with well-known brands of consumer products, the objective of this exceptional career opportunity is to provide a prime contact and guidance for local finance teams. Specific responsibilities will include:

- Understanding the financial and commercial aspects of those international units delegated to the Analyst.
- Analysing results, forecasts, annual budgets and five year plans (the latter two areas would necessitate a strong presence and input at local unit level).
- Appraisal of those capital investments requiring Main Board approval.
- Becoming a 'Resident Expert' in such specific areas as Competitor Analysis

or Group Working Capital requirements, as required. In order to undertake the above, the successful candidate who will be a Qualified Accountant, must clearly demonstrate:

- An ability to commercially interpret data and make recommendations on financial/business issues.
- An aptitude to think conceptually, beyond specific experience.
- Strong interpersonal skills, with a high level of maturity and credibility. Capable of positively challenging whilst maintaining good, open working relationships with local management.

There will be some overseas travel. Individuals who are able to contribute to this fast-moving international environment should write to Karen Wilson, Director at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of your current salary.

FMS

Search and Selection Specialists for Financial Management

Finance Director (Designate)

North East

£25,000 + Car

Our client is an autonomous operating subsidiary of a highly successful and diverse international public group. With a turnover of £12 million, the company manufactures and markets a high quality range of products for a broad range of blue chip customers. It has ambitious plans for further expansion in both domestic and international markets.

The company now wishes to appoint a Finance Director (Designate) who, reporting to the Managing Director and supervising an effective team, will assume full responsibility for the finance and associated functions. Emphasis will be placed upon the further development of the company's financial and manufacturing information systems. As a senior member of the management team, the successful applicant will be expected to make a significant input to the commercial direction of the business.

Candidates will be qualified accountants, aged 30+, who can demonstrate a track record of achievement gained in a computerised manufacturing environment. Strong technical skills, including systems implementation, allied to drive, enthusiasm and first rate communicative abilities, are a prerequisite for this position. The intention is to make an early appointment to the Board.

The company is based in a pleasant North East location, where one can enjoy an excellent life style. A good remuneration package will be negotiated including relocation expenses where necessary.

Interested applicants should write to Mark Husley BSc, ACMA, at Michael Page Finance, 25 Collingwood Street, Newcastle-upon-Tyne, NE1 1JE (Tel: 091-222 0545), quoting Ref: NE015.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controller/ Director Designate

c.£25,000 plus bonus and car

Telford

This position offers the opportunity to further advance your career to Board level with a world leader. Our client is the exclusive UK licensee of the world's leading supplier of Distributed Control Systems and related field equipment to the Process Industries, and a subsidiary of the world's leading supplier of Process Safety Systems. Due to expected rapid growth over the coming years, they are establishing their operations controlling within the UK in the West Midlands. Budgeted turnover for their second year of trading is £6m.

This is a new position and you will be responsible for installing, designing and controlling all financial accounting



Arthur Young

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

systems, group budgeting, variance analysis and introducing computer systems to accommodate the company's growth.

As a successful applicant you are likely to be a graduate chartered accountant, probably aged early to mid 30's have at least 2 years' experience in industry, and good systems knowledge. Commercial awareness, initiative, energy are essential.

Please reply in confidence, giving career, salary and personal details to: Tina Wiloughby, Personnel Manager, Arthur Young, 3 Colmore Row, Birmingham B3 2DB. Telephone: 021-223 4030.

We take business personally

Head of Investment Research & Marketing

Paris

Our client is a rapidly-expanding French group specialising in prospective investment reports and analyses of mostly French listed companies. The research is produced in French and English for clients who include the world's major institutional investors.

You will lead and direct a team of top financial analysts engaged on a demanding schedule of research; this will involve top-level contact within companies being researched, and you will be ultimately responsible for the quality of the final product. You will also make a decisive contribution to the development of the business by promoting and selling subscriptions to new clients. You must have sound experience in financial

analysis, first-hand knowledge of the Paris Bourse, proven flair for financial-sector marketing. You will be an assured leader with the negotiating skills and personal credibility to make a positive impact on the success of a thorough command of English and French is essential.

This high-profile, high-reward position working with the Chief Executive and your own team will be excellent; you could be a Vice President or Director and, possibly, a partner.

A generous salary will be offered, plus other benefits.

Applications will be treated in strictest confidence. Please send a hand-written letter with detailed CV, references and latest remuneration to Media-System S.A., 6/8 Impasse Des Deux Etoiles, 75849 Paris, Cedex 17, France. Quoting reference 3952.

MEDIA SYSTEM



FINANCE & ADMINISTRATION DIRECTOR (Designate)

Microsense, a subsidiary of CML Microsystems Plc is a highly successful company and a prime mover in the traffic control market, with products used throughout the world. Turnover in the last year grew by nearly 42% to just over £1.5M. About 40 people are currently employed in the 7,000 sq. ft. facility based at Fareham Hampshire. Work is about to commence on a new 15,000 sq. ft. facility and the Company has exciting growth plans. We are now looking for a person to join the management team at Microsense to take an active role in helping to ensure the company's future success.

The successful applicant (probably aged 29 to 39) will be a qualified accountant who has the potential to develop with the Company and possess qualities of drive, initiative and ability appropriate to this senior appointment. Inmate commercial awareness, familiarity with computer technology and a willingness to do the groundwork initially will be essential to this appointment.

A prestigious company car, private health scheme and pension plan will be included in the excellent remunerative package.

Please apply in writing to: N. G. Clark, Group Financial Director, CML Microsystems Plc., 1 Wheaton Road, Witham, Essex. CM8 3TD



Legal Appointments appear every Monday

£25 per single column centimetre
For Further Information Contact
01-873 3000

Elizabeth Rowan
Ext 3456

Candida Raymond
Ext 3694

UK MANAGER RISK CONTROL

c.£40,000 + Benefits

An exceptional opportunity exists with a premier International bank for an individual with audit or general banking experience to manage their UK risk control function.

Reporting to the European Risk Control Manager, the successful candidate will be responsible for assessing operational risk and minimising the Bank's exposure within the UK.

Liaising closely with management at the highest level, this position will be responsible for reviewing the accounting and exposure implications of introducing new financial products to the Bank. Additionally, the role will involve working with line management to proactively identify and address risk issues. Consequently the incumbent will liaise with external regulatory bodies and internal and external auditors.

As this role will impact decision making at the highest level, it is imperative that the incumbent demonstrates outstanding interpersonal and influencing skills, together with diplomacy and strong personal presence.

The ideal candidate, probably in their late 20's to mid 30's, will be educated to graduate level. Whilst a qualified ACA or ACCA would be ideal, this is secondary to the appropriate banking and risk control experience.

For further information please contact:-

Gill Pemberton
Well Court Associates,
11 Well Court, London EC4M 9DN.
Tel: 01-236 0723 Fax: 01-489 8305
Executive Recruitment Consultants



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22 Suffolk Street, Birmingham B1 1LS 021-643 2824

Director of Finance Legal Practice

London - package value not less than £50,000

This major firm of London solicitors has shown extremely substantial growth over the last few years. Partners and staff now number about 400.

A new position, Director of Finance, has been created in order to strengthen the management team of the practice. The position will manage the accounting function which numbers fifteen, but more importantly, is expected also to develop the existing financial systems and to improve the flow of policy-related information to the partners.

It is expected that you will be a degree and qualified chartered accountant, probably in your mid 30s to mid 40s. You should have a strong management accounting background, coupled with systems development and staff management experience.

Ideally you will have worked in a professional partnership environment, and be able not only to demonstrate a high level of professional skills, but be mature, diplomatic and flexible in your approach.

Please send a comprehensive cv including salary history and daytime telephone number quoting ref 3044 to Bruce McKay, Executive Selection Division.

Touche Ross
Thames Inn House, 3/4 Holborn Circus, London EC1N 2HR.
Telephone: 01-353 7361.

Senior Financial Opportunities With International Company

A world leader in distribution with a turnover approaching \$5 billion, this company is expanding rapidly by offering the highest expertise and quality of service to customers. They are now recruiting for two key roles within the senior management team at their Head Office.

Treasury Manager

High Wycombe, c £32,000, Executive Car, Benefits

Reporting to the Managing Director Finance you will be responsible for all treasury matters. Key tasks will be to ensure strong co-ordination and communication with the United States parent company treasury, the listing with the UK banks and financial institutions, the monitoring of the operating divisions bank accounts to ensure optimal netting of cash positions, cash flow forecasting, regular reviews of alternative fixed assets financing strategies and tax planning. Preferably aged 30-40 you will have a treasury qualification. It is essential that you are self-motivated, commercially aware and able to communicate well at all levels. Ref: E18078/FT.

Planning And Analysis Manager

High Wycombe, c £30,000, Executive Car, Benefits

Reporting to the Managing Director Finance, the position will involve close liaison with the UK Finance Managers in consolidating and analysing results and data from the operating divisions, reporting on all aspects of the UK business, and the co-ordination of annual and long term planning. The role also involves interpreting results for senior management both in the UK and United States. Preferably aged 25-35 you will be either a Chartered Accountant or ACMA. It is essential that you are numerate, computer literate and able to communicate well at all levels. Ref: E18078/FT.

In addition to the attractive salaries quoted, the range of benefits include an executive car, health cover, non-contributory pension and relocation assistance where appropriate.

Male or female candidates should submit in confidence a comprehensive cv or telephone for a Personal History Form to: GJ Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JL, 021-453 7575, Fax: 021-454 2338, quoting appropriate references.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS,
LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR.
A Member of Blue Arrow plc

Financial Director ITALY

**£30,000 +
plus attractive benefits**
(Agency in Italy required)

My client is the ITALIAN subsidiary of a diversified Multinational (British) Group.

The Company is a specialist Engineering/Services Company - enjoying growth both organically and by acquisition.


The FINANCIAL DIRECTOR will control a small staff - working closely with the Managing Director in the administrative control of the Company - and with the brief to strengthen Management Information reporting to the London head Office.

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In addition to the highly attractive salary levels quoted, both positions carry a comprehensive range of benefits usually associated with a large group including relocation assistance where appropriate, career prospects are excellent.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, G.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338, quoting appropriate reference.

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J.A. Thomas, Ref: L13128/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-448661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

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A comprehensive benefits package including relocation assistance is offered and there are future career opportunities within the corporate finance area or in a Senior divisional/operating role.

Male or female candidates should send comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LE. Telephone: 061-839 0089 quoting reference: (F.T.251C).

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Candidates, probably 28-35, will be graduates with a formal accounting qualification who can demonstrate:

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Candidates should be qualified accountants aged between 26-40, although age is not a critical factor. A good working knowledge of computerised accounting systems for this highly unusual and challenging role. Interested candidates who meet these criteria should send a comprehensive CV including current salary and a daytime telephone number, quoting reference number LM 589, to Carol Jardine, Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



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INTERNATIONAL COMPANIES AND FINANCE

Abbey confident of heavy subscription as offer ends

By Claire Pearson in London

THE £975m (\$1,520m) offer of shares in Abbey National's £1.7bn stock market flotation closes this morning with the building society confident the issue will be more than fully subscribed.

The indications last night, after the passing of the 5pm deadline for hand delivery of application forms to branches, were that the level of subscription to the offer would be about 1½ times.

Five receiving centres around the country are open to take last minute hand-delivered applications until 10am today, which is the deadline for receipt of forms sent by post.

Abbey will formally announce later this morning whether the issue has been fully subscribed. But the precise level of subscription, and the exact terms of allocation, will be announced in Monday morning's newspapers.

Abbey was confident enough

about the level of subscription earlier this week to decide not to extend the offer deadline by a day, despite yesterday's rail strike.

It is, however, feared this may have delayed some postal applications.

Abbey is expected to say today that Lloyds, the receiving bank, will make efforts to count in those forms that were clearly posted in time but became delayed. It has also been providing replacement forms at branches for those people concerned about a postal delay.

Abbey National is set to join the market on July 12th as the final stage of its six-month long conversion from a building society to a public company.

Yesterday, IG Index, the bookmaker specialising in financial betting, was quoting a middle price of 153¼p for the closing level of the shares on

the first day of dealing, an 18 per cent premium to the 130p offer price.

Some 750m shares are for sale to Abbey's 5.5m qualifying savers and borrowers and the society has said all those who apply validly are guaranteed at least 100 each.

In addition, members are being given free shares in the flotation.

Though branches stayed open till 8pm on Monday and Tuesday to cope with any late rush, Abbey members have been sending in their applications steadily and briskly throughout the last week of the offer.

The Cheapside branch in the City of London at 5pm yesterday was quietly winding down, with just a trickle of applicants remaining in their applications.

But an Abbey spokesman said that in Knightsbridge there had been long queues and some feverish pushing and shoving.

Comit and Paribas equity link delayed

By John Wyles in Rome

FORMAL APPROVAL by the board of Iri, the Italian state holding company, of the proposed exchange of shareholdings between Banca Commerciale Italiana and Paribas of France was blocked yesterday in an apparently co-ordinated move by four of Italy's five governing parties.

The move shocked, surprised and embarrassed Mr Romano Prodi, the Iri president, who had expected a trouble-free link between Italy's second largest commercial bank and the French merchant bank based on an exchange of 2 per cent shareholdings.

But when the proposal came to a vote six of the 10 board members present abstained, while only four, including Mr Prodi, voted in favour.

Those abstaining were the nominees of the Socialist, Social Democratic, Republican and Liberal parties, together with the representatives of the Treasury and the Ministry of Labour - both departments headed by Socialist ministers.

The stated reason for the abstentions was the need to "make an overall study of Banca Commerciale's foreign strategy." This will now be presented to the next board meeting at the end of July.

The real reason for the manoeuvre may not be unconnected with the political crisis and the governing parties' aversion to endorsing any significant new initiatives.

The Paribas deal would reduce Iri's stake in Banca Commerciale from 59.4 per cent to 57.4 per cent.

Meanwhile, Iri was left worrying about the impact on its image and credibility abroad when it is constantly seeking new cross-border alliances.

Gardini shows his Enimont hand

John Wyles sifts speculation about the entrepreneur's motives

Mr Raul Gardini's announcement last week that in three years' time he intends to try to acquire full control of Enimont, the Italian basic chemicals joint venture he has set up with Eni, the state-holding group, has created alarm and division in Italy's caretaker Government and acres of speculation about his motives.

Most of the critical reaction has been belated realisation by some politicians of the extraordinarily good deal which Mr Gardini negotiated when it was agreed last year to merge the basic chemicals activities of his Montedison with those of the Eni subsidiary, Enichem.

Mr Carlo Francanzani, the Minister for State Shareholdings, and Mr Franco Reviglio, the Eni chairman, are under strong attack for an agreement which gives all the powers of creative initiative to Mr Gardini and most of the negative responsibilities to Eni and the Government.

The agreement allows for changes in the present 50-50

joint venture in three years, and the only obstacle to a Gardini bid to create a single Italian chemicals giant by merging Montedison's very profitable specialised chemical activities with Enimont would be a withdrawal of consent by Eni and the Government.

But this might not only appear to run against industrial logic; it would also mean the full renationalisation of basic chemicals, since Eni would be required to buy Montedison out of Enimont. In a nutshell, if Italy wants a fully integrated chemicals industry, it will have to be run by the private hands of Mr Gardini.

It is already being suggested that Mr Gardini has breached the agreement by declaring his intentions now rather than in the January 1-March 31, 1982, period stipulated by the accord. At the moment this is only a technical point which is of far less general interest than the question as to why Mr Gardini is being so premature.

The two most popular theories are either that he is trying



Raul Gardini: strengthening Montedison managerial hand

to engineer his way out of the joint venture or that he is sending a very specific message to the former Enichem managers now holding key positions in Enimont. The "heading for the exit" school holds that with the chemicals cycle at its peak, Mr Gardini could probably get a much better price for the Montedison

assets now than in three years. This view is rejected by Ferruzzi insiders who believe that the one aspect of the bargain which Mr Gardini failed to win was a company structure and the distribution of management posts. It is said the Montedison managers inside Enimont are both complaining that they lack sufficient power and rubbishing the quality of many Enichem colleagues.

By coming out into the open now, Mr Gardini is both strengthening the Montedison managerial hand, and encouraging the Enichem group to perform under the threat of a purge once he is in control.

In the meantime, Christian Democrat and Socialist ministers are at odds over the decree law, tailor-made for Mr Gardini, which gives him 150m (360m) of special tax credits he wants in connection with the Enimont deal.

This has to be renewed by July 14 and Mr Paolo Cirino Pomicino (DC), Minister for Public Employees, wants to amend it to thwart Mr Gardini.

Rauma offer to raise FM537m

By Enrique Tessieri in Helsinki

RAUMA-REPOLA, Finland's second largest privately-owned company, plans to raise around FM537m (\$133m) in a one-for-five rights issue of 22.88m new shares at FM24 apiece.

Rauma, an engineering and forest products group with net sales of FM9.7bn last year, will propose the issue at an extraordinary meeting of shareholders on August 8. The offer will be open from August 14 to September 22.

The company's share capital will be raised by FM228.8m

from FM1.12bn to FM1.34bn. The 22.4m 288 shares will have a nominal value of FM10 and the premium generated would be FM313.8m.

Rauma added that within a year the company would seek authority from the board of directors to generate an additional FM120m through either a directed share issue, convertible bonds or warrant bonds.

The new capital generated from the rights issue and the yet-to-be-decided additional shares or bonds, which should

total some FM340m, will be earmarked to help finance new acquisitions inside and outside Finland in the forest industry and engineering sector, Rauma said.

Rauma has also shown interest in either upgrading or building a new pulp mill that would replace the existing one in the city of Rauma that has an annual production of 170,000 tonnes.

Rauma has more than 70,000 shareholders and a market value of FM4.5bn.

French state sector posts approved

By George Graham in Paris

THE FRENCH Council of Ministers yesterday approved the nominations of a series of chairmen of nationalised banks and industrial companies, putting an end to weeks of uncertainty over the fate of some of the country's most controversial businessmen.

The Government reconfirmed Mr Alain Gomez for a third term at the head of

Thomson, the defence and electronics group, despite a highly critical report from the state audit commission, published earlier in the week, on Thomson's involvement in the collapse last year of Al Saudi Banque.

Also reconfirmed were Mr Henri Martre, chairman of aircraft and missile maker, Aerospatiale, and the heads of

the three state insurance companies.

The council also approved some already announced changes, including the replacement of Mr Jacques Stern at the head of the Bull electronics group by Mr Francis Lorentz and the nomination of Mr Lohk Le Floch Frigent instead of Mr Michel Pequegur at the head of Elf Aquitaine, the oil group.

Buy-out at Baltica

BALTICA Holding, the Danish insurance and finance group, is selling its Baltica Invest subsidiary to the unit's management after a decision by the Government that effectively puts a stop, says Baltica, to almost all forms of limited partnership share projects, writes Our Financial Staff.

Magnet buy-out 'not yet home and dry'

By David Waller in London

BANKERS TRUST, financial adviser to Mr Tom Duxbury and his boardroom buy-out team at Magnet, warned yesterday that the £22m (\$28m) bid for the Yorkshire-based kitchen company was not yet "home and dry" in spite of the fact that the ordinary offer was declared unconditional earlier this month.

The latest acceptance figures were published yesterday, showing that shareholders with 85.3 per cent of the ordinary shares and 70.3 per cent

of the convertibles have now endorsed the deal, up from 80.2 and 68.5 per cent at the fourth closing date earlier this month.

The £22m convertible offer has been extended until next Tuesday - under UK takeover rules the very last day that the deal can be declared wholly unconditional. Mr Colin Keer, managing director of Bankers Trust in London, said yesterday that it seemed increasingly unlikely that the convertible offer would win 90 per cent backing by then.

If acceptances fall short of this, a two-thirds majority (by value) of the financiers providing the funds for the leveraged transaction must give their approval for the deal to go ahead. Mr Keer suggested that the backers would be extremely unlikely to give their approval if acceptances failed to reach 75 per cent; he was hopeful that they would approve the deal if this level were reached.

The buy-out team has examined the technical aspects of

living with a minority shareholding. Mr Keer said he thought it would be possible to take the company private so long as acceptances from ordinary shareholders topped 90 per cent; even if 25 per cent of the convertible shareholders refused to back the deal, that would only represent 2.5 per cent of the company as a whole.

The offer is widely thought to be something of a test-case for the future of buy-out bids in the UK.

Audit pushes Turkish trader into loss

By Jim Bodgener in Ankara

A MARGINAL loss has resulted from an audit by Arthur Young of the 1988 accounts of Turkey's leading trading house, Ram dis Ticaret, compared with the TL700m (\$325,000) profits that emerged from the company's own internal audit for the year.

The discrepancy was due to

different accounting principles, according to Mr Evren Arslan, Ram's general manager, yesterday. However, he admitted that the company had a difficult year in 1988, compounded by the discovery of a TL1bn fraud.

Subsequently, Mr Erol Kuntal, Ram's accounting manager, was dismissed in March,

along with three others in the accounts department.

Following the completion of investigations in May, the company's senior management was overhauled early last month through a series of resignations and transfers elsewhere within the parent company, Koc Holding, the nucleus of one of Turkey's largest

industrial conglomerates.

No legal action is contemplated against the four employees, since they have pledged to pay back the missing funds. About half has been recovered so far.

The company led Turkey's other large trading houses with export sales of \$472m in 1988.

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BP FINANCE

NEW ISSUES June 28, 1989



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INTERNATIONAL COMPANIES AND FINANCE

Rand Mines agrees rescue for unit

By Jim Jones in Johannesburg

RAND MINES, the South African mining group, has agreed a financial rescue package with the Government and other banks for its troubled East Rand Proprietary Mines (ERP), but is still waiting for the Government to reply to a call for help for the Durban Deep Mine.

The ERP financial rescue package includes capitalisation of about R27m (24m) of interest payments until the end of 1989, the deferral of ERP's debt until the year 2002, provision of an additional R20m of debt capital by Rand Mines

and direct financial assistance from the Government to cover the costs of pumping underground water. The Government has also agreed to extend its guarantee of loans from the commercial banks.

In Johannesburg yesterday, Mr Clive Knobbs, Rand Mines chairman, said ERP could return to profits in a few years, provided the gold price averaged R23,500 a kilogram and increased in time with inflation. The mine is cutting its workforce to 9,900, from 11,600 in February, and about 16,000 a year ago.

ERP has abandoned low-grade areas in the older section of the mine and is concentrating its development effort on new, richer areas served by the far eastern vertical shaft. The milling rate fell to 140,000 tonnes/month in the March quarter and the mine produced 1,539 kilograms of gold.

Retrenchments and production cut form the core of Durban Deep's survival plan. It intends cutting its labour force to 8,600 from 9,000 and to abandon all but its richer and lower cost underground workings. Rand Mines Properties, a com-

pany in the Barlow Rand group, has offered to buy Durban Deep's extensive real estate interests or the mine's entire share capital.

During the March quarter, Durban Deep produced 1,468 kilograms of gold for the three months, at a monthly milling rate of 152,000 tonnes. The milling rate is to be cut to 80,000 tonnes/month. Harmony, the group's largest mine, which produced 7,199 kilograms of gold in the March quarter at a monthly milling rate of 780,000 tonnes, is reducing its workforce by 4,200 from 38,000.

S African miners reject pay offer

SOUTH AFRICA'S black miners have overwhelmingly rejected wage increases offered by the country's gold and coal mine owners, but appear reluctant to strike in pursuit of their demands, writes Jim Jones in Johannesburg.

Last week the Chamber of Mines made a revised offer to its miners' wages by between 13 and 19 per cent, giving the union until yesterday to respond. There is considerable urgency to reach a deal since black wages are traditionally increased on July 1 each year.

The National Union of Mineworkers (NUM), which represents over half of the industry's 500,000 blackminers, called for mediation to resolve differences. In April the union opened the negotiations with demands including an effective doubling of the take-home pay of the lowest paid.

The chamber, which generally co-ordinates the employers' response, replied with an initial offer of 11 per cent but said this was negotiable even though the employers declared a dispute when the union.

Earlier this week Mr Cyril Ramaphosa, the NUM's general secretary, would not rule out strike action but added a ballot would have to be held.

Niche-market companies head computer group growth league

By Alan Cane

DRAMATIC growth rates among small, niche-market, computer companies and patchy performances by mini-computer manufacturers and telecommunications companies characterise the annual computer "top 100" list published by Datamation, the authoritative US data processing journal.

The fastest growing computer company in 1988 was the Nokia Data of Finland which showed a 166 per cent increase in revenues over 1987. It was helped by the acquisition of the information systems division of the Sweden's L.M. Ericsson.

In second place was Nynex of the US (up 139 per cent) which acquired AGS Computers, and in third place the relational database company Oracle, also of the US.

The biggest losers were: AT&T, the telecommunications giant, which was down \$1.7bn because of the cost of upgrading its long-distance network; and Atari, the personal computer manufacturer, down \$94.8m after a disastrous move into computer retailing.

Declines in the earnings of minicomputer manufacturers, Data General which saw a \$42.9m fall in income and Norsk Data (minus \$41.6m) and disk drive makers Micropolis

TOP 25 OF 1988 DATAMATION 100

Company	Information technology sales (\$m)
IBM	25,022.8
Digital Equipment	12,284.7
Fujitsu	10,988.1
NEC	10,475.7
Unisys	9,100.0
HHitachi	8,247.8
Hewlett-Packard	6,500.0
Siemens	6,581.0
Olivetti	6,427.9
NCR	6,324.0
Groupware	4,288.7
Apple Computer	4,234.1
Tohiba	4,228.8
Mitsubishi	3,441.0
Canon	3,391.8
Control Data	3,254.3
Wang	3,074.4
Nitel Computer	3,044.9
NV Philips	2,784.6
Xerox	2,650.0
AT&T	2,445.0
STC	2,428.1
Memorex-Telxon	2,078.5
Compaq	2,065.6
Nihon Unisys	2,057.7

Source: Datamation

three Japanese, Fujitsu, NEC and Hitachi and two European, Siemens and Olivetti, made up the top 10 computer companies in 1988.

Sales of the top 100 companies totalled \$243.1bn, an increase of 18.3 per cent over 1987.

Datamation points out that revenues rose by 18.7 per cent the previous year and says: "Profits rose 15.8 per cent - respectable, but pallid compared with the 27.2 per cent increase posted the previous year."

It adds that the creation of a single European market after 1992 has not yet had an impact on the information technology spending patterns of European companies.

Europe accounts for the same 34 per cent of world computer sales that it did a year ago.

"What we are seeing is the calm before the storm," according to Mr Tim Mead, Datamation editor-in-chief.

"Once organisations in Europe determine their business strategies to take advantage of 1992, there will be a blizzard of investment in the computers and communications necessary to execute those strategies."

Datamation, Volume 35 No: 12, June 15 1988.

Time wins initial battle with Paramount

By Anatole Katselky in New York

TIME YESTERDAY won the first skirmish in the legal war it is waging to complete its agreed merger with Warner Communications and thwart Paramount Communications' rival bid.

The Delaware Chancery Court rejected a motion from three of Time's biggest shareholders, who had attempted to block the company's annual meeting tomorrow.

The Delaware Chancellor, Mr William Allen, said Time's management was under no obligation to send out new proxy materials for the meeting, even though Paramount

had announced its \$200 a share tender offer for Time after the proxy materials were sent.

The judgment was seen as significant, although by no means conclusive, by takeover speculators on Wall Street, because Chancellor Allen will be ruling next month on the much more important lawsuit Paramount has brought to block the Time-Warner merger.

Chancellor Allen has frequently taken the side of shareholders contesting actions taken by corporate boards, although several of his judgments have been overturned by the Delaware

Supreme Court, which has been more sympathetic to editing managements.

The fact that Chancellor Allen was willing to uphold Time's decision to go ahead with its annual meeting appeared to strengthen the company's chances in the forthcoming Paramount suit.

Time's shares fell 3 1/2% to \$190 in response to the court ruling, reflecting Wall Street's doubts about whether Paramount will be able to press ahead with its \$200 a share bid.

Warner shares gained 3 1/2% to \$59, on hopes that Time would be allowed to buy half

the company for \$70 a share. Meanwhile Paramount jumped 1 1/2% to \$80% in very heavy trading, as arbitrageurs saw Paramount itself would become a takeover target if it failed in its bid for Time.

At Time's annual meeting on Friday, Paramount will try to challenge the re-election of four directors, including the chairman and president, but its challenge is given very little chance of success.

The next important confrontation is on July 11, when the first arguments are heard in the Time-Paramount lawsuit at the Delaware Chancery Court.

Merrill Lynch joins Manhattan exodus

By Robert K. Oram in New York

MERRILL LYNCH has decided to move 2,600 back-office staff from Manhattan into New Jersey, incurring the wrath of Mayor Ed Koch who removed the firm as lead underwriter of New York City bonds.

The firm emphasised its headquarters, employing 13,000 compared with only 8,000 people 30 years ago, will remain in Manhattan.

His job of underwriting revenues amounts to only a few million dollars and seemed a gesture aimed by the mayor to get at voters in his underdog race for re-election.

Mayor Koch accused Merrill Lynch of negotiating in bad faith for sublets and other cost-breaks to keep the jobs in the city. He has been successful with a \$335m package last year which prompted Chase Manhattan Bank to move 4,000 staff from Manhattan to Brooklyn, another city borough,

rather than across the Hudson River to New Jersey.

Merrill Lynch will take 550,000 sq ft and a 23 per cent equity interest in a 43 storey tower to be built on the riverside site of a former Colgate-Palmolive soap factory. The project is a further example of rapid revitalisation along the New Jersey bank of the Hudson.

The area is designated an urban enterprise zone eligible for job training grants, low interest loans and tax holidays. Hudson County, the local authority, claimed that the Merrill Lynch decision was a major victory in the tug of war with New York City over jobs.

In recent years several financial institutions have moved low-paying back-office jobs out of the city, joining an exodus of businesses which has reduced the city's industrial base.

Merrill retains top place in US debt underwriting

By Anatole Katselky in New York

MERRILL LYNCH retained its place as the top US underwriter of debt and equity securities in the first half of 1988, according to preliminary figures released by Securities Data Corporation.

However, Drexel Burnham Lambert emerged as Wall Street's top earner of underwriting fees because of its leading role in the record-breaking \$4bn junk bond offering in connection with the leveraged buy-out of RJR Nabisco, the US food and tobacco group.

Merrill Lynch topped the underwriting league for the fourth half-year running, having wrested this position from Salomon Brothers in the first half of 1988.

Merrill Lynch led debt and equity issues worth \$32,687m, representing a 17.1 per cent share of the total underwriting market. In the first half of 1988, Merrill's underwritings were worth \$21,664m and its market share was 14.9 per cent.

The second biggest Wall Street underwriter was Goldman Sachs with a 12.4 per cent market share, followed by First Boston with 12 per cent and Salomon with 11.3 per cent.

The third and fourth positions were reversed a year ago, when Salomon had 13.9 per cent of the market, while First Boston trailed with 11.3 per cent.

YSL launches sales drive for stock market float

By George Graham in Paris

YVES SAINT Laurent, the fashion and perfumes group, yesterday launched the sales campaign for its FF341m (\$51.4m) stock market flotation, due to take place on July 6.

The company is placing 400,000 shares, or 11 per cent of its capital, on the Paris second market at a price of FF263 a share, valuing the whole group at FF30.25bn.

The offer capitalises Yves Saint Laurent at 18.8 times its forecast 1989 earnings of FF175m, but the company's officials say the price/earnings ratio should be weighted to take account of a FF1.1bn capital increase which took place only in June. On this basis the offer price is 15.4 times weighted earnings per share.

Mr Jean-Francois Bretelle, joint managing director of Yves Saint Laurent, said the price was in fact fixed by taking the average between the price of the capital increase and the price demanded by Cerus, the French investment company of Mr Carlo de Benedetti, for reducing its stake from 49.9 per cent to 34.9 per cent.

Cerus, which became a shareholder in 1986 when it helped Yves Saint Laurent to buy back its perfumes business for \$61m, agreed to lower its stake from a position of virtual majority.

It asked in return for a capital gain of FF200m on its initial investment, working out at FF2275 for each of the 145,000 shares sold. The 1.145m shares of the capital increase, meanwhile, were sold at FF700 apiece.

Mr Bretelle said the weighted average of the two prices appeared to offer a reasonable multiple of earnings.

Some analysts yesterday regarded the price as steep because of Yves Saint Laurent's relatively heavy debt burden and prospects for only steady earnings growth over the next few years.

Francois Dufour-Kertera, broker to the faith, said the other hand, calculated a value of FF287 and forecast strong demand for the shares, though its conservative forecast for next year's earnings shows a gain of only 6 per cent from 1989's FF255.

Some of Yves Saint Laurent's competitors, too, regarded the price as reasonable. "At 18 times earnings it is a very good buy. Yves Saint Laurent is a very good company, a fantastic name with a lot of future," commented Mr Henry Racine, head of the Louis Vuitton luggage company which has recently acquired the Givenchy fashion business.

It's all a matter of balance

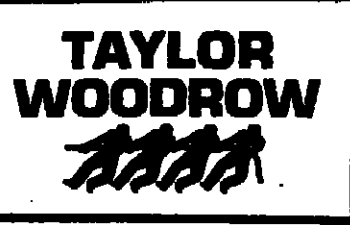
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Restructuring of the Share Capital of **POTAIN** and **LEGRIS INDUSTRIES**

CCF LAURENCE PRUST
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INTERNATIONAL COMPANIES AND FINANCE

HK property sold for pre-crisis price

HONG KONG-listed Cheung Kong (Holdings) has sold half of an industrial building on the Kowloon peninsula of Hong Kong to a unit of Jardine Matheson Holdings for HK\$118m (US\$18.1m), Reuters reports from Hong Kong.

Property analysts said the average price of HK\$930 a square foot reflected the market before the June 4 massacre in central Peking, even though the sale was recorded on June 14.

Cheung Kong sold the basement up to the third floor, some 126,882 sq feet, of Hong-kong Spinners Industrial Building in Cheung Sha Wan in eastern Kowloon.

Mr Nicholas Peacock, research director of Scrimgeour Vickers said it was difficult to analyse the price without knowing how the space would be used.

"If the building is going to be used purely for industrial purposes, the price sounds a bit high," he said.

Mr Percy Au-Yang, research manager at DBS Securities said: "The ground-floor space always sells at a premium, so it boosts the average price per square foot."

Koito hits back at its predators

By Stefan Wagstyl in Tokyo

KOITO MANUFACTURING, the Japanese company under siege from Mr T Boone Pickens, the US corporate raider, and Mr Kitano Watanabe, his Japanese ally, yesterday hit back at their assailants with a tough-talking American-style counterattack.

It made clear that its main adversary was not Mr Pickens but Mr Watanabe, a Japanese specialist in greenmail - whereby an investor buys a stake in a company to pressure that company to buy the stake back.

Mr Watanabe previously held the 20.2 per cent stake now owned by Mr Pickens' private investment company Boone Co.

Speaking to journalists on the eve of the company's general meeting today, Mr Takao Matsunura, Koito's president, restated his determination not to give any ground to Mr Pickens, who has demanded three seats on the Koito board.

In the best Wall Street tradition, Mr Matsunura was flanked by two US investment bankers supplied by Nomura Wasserstein Perella, the corporate finance company jointly owned by Nomura Securities, the Japanese securities house, and Wasserstein Perella, the New York mergers and acquisitions specialist.

The guiding hand of the men from Wall Street was visible in the information pack supplied

by Koito. This came complete with up-to-the-minute facts and figures, a reprinted newspaper article entitled "Hostile takeover suspected as Boone Company cloaks move as 'investment barrier' problem," as well as a US government report about yakuza, or Japanese gangsters, entitled "The impact: organised crime today."

Koito said it had no reason to believe there was any connection between Mr Pickens and the yakuza. But it said it feared that *sobaiya*, yakuza-related racketeers who threaten to disrupt company meetings, might attend today's meeting.

Mr Matsunura concentrated on giving a stout defence of the trading record of Koito, a maker of car lights and other parts, with a turnover in the year to March of ¥11bn (¥787m).

Mr Pickens has demanded an investigation of the company's close links with Toyota Motor, the largest Japanese car maker, which owns 19 per cent of Koito and buys 45 per cent of its output.

Mr Matsunura said Koito dealt with Toyota in the same way as the other 10 Japanese car makers. He said the margins on sales to Toyota were the same as margins on the rest of Koito's output.

He went on to defend Koito's recent lacklustre profit performance saying the company

had been forced to cut prices and costs in response to the rise in the yen.

This was the main reason why pre-tax profits fell last year from ¥9.4bn to ¥6.8bn. Mr Matsunura forecast a recovery in profits this year.

Koito might agree to cooperate with a shareholder who had discussed his plans with the company before buying his shares and who had something to offer, said Mr Matsunura. But Mr Pickens had no experience of the industry.

The press conference ended when Mr Matsunura left to prepare for today's meeting. Later, sources close to Koito, as they chose to identify themselves, launched into an attack on Mr Pickens' and Mr Watanabe's motives.

They pointed out that Mr Pickens bought his shares for ¥3.375 each, paying a total of ¥109.5bn for 32.4m, and acquiring them from Mr Watanabe. Mr Watanabe had previously tried to sell the shares at above-market prices to both Koito and Toyota, at different times in 1988.

Mr Pickens paid the equivalent of \$940m for shares which are now worth over \$1m at the current market price of ¥4,200-¥4,300. Funding this stake at current interest rates would cost Mr Pickens an estimated \$92m a year, said the sources. The dividends were worth about \$2m, so he was

clearly not after income. But, said the sources, Mr Pickens could not hope to sell his shares without causing a collapse in the price. The conclusion was that Mr Pickens must have a contract to sell the shares back to Mr Watanabe as is widely believed in Tokyo.

The sources denounced Mr Pickens' off-repeated claim that Toyota has three seats on the Koito board. They explained that three former Toyota executives were on the board but had severed their links with the car maker when they left its employ, two of them 17 years ago and the third seven years ago.

The sources also rejected claims that Koito was discriminating against a foreigner in its treatment of Mr Pickens. "Koito has responded to Mr Pickens as to any Japanese greenmailer," they said.

Mr Pickens intended to put his case once more at today's company meeting. The meeting was expected to be a tense affair not only because of Mr Pickens' but also because of the expected attendance of *sobaiya*. Ten people from Sanyo Doshisha, a *sobaiya* association, were due to be present, were five members of an extreme right-wing association. The police believe both groups are connected to Sunmyoah Rengo, one of Japan's largest yakuza gangs.

INTERNATIONAL APPOINTMENTS

Halliburton makes changes at the top

HALLIBURTON, the large US oilfield services, engineering, construction and insurance concern, announced that Mr Thomas Cruikshank, the company's chief executive, has also been named chairman, a position unfilled since 1985.

Mr Cruikshank, 57, has been chief executive since 1983 and president since 1981.

Mr Dale Jones, 52, previously an executive vice president, has assumed the post of president, giving him a broadened corporate role on top of responsibilities for oilfield services.

The company last month reported a sharp fall in first-quarter earnings due to a drop in oil and gas exploration in the US, but expects a strengthening of oilfield markets in the second half of the year.

Mr Cruikshank said: "Dale Jones has played an important role in preparing the oilfield services sector well for business opportunities we foresee for the 1990s. He has led the oilfield services group in completing several major acquisitions and a restructuring of the group's businesses."

THE NEW YORK Stock Exchange, looking ahead to the possibility of eventually starting off-hours trading, has created a new post of vice president, off-hours trading.

Appointed to this position is Ms Charlotte Lee, 35, who will be responsible for developing a strategic plan to prepare the NYSE for off-hours trading, should the stock exchange implement such a system in the future.

Mr John Phelan Jr, NYSE chairman and chief executive, said: "The future of world markets is global. Currently, global markets and 24-hour trading systems are not in place because the customers have

not wanted them. But prudent planning suggests we should explore off-hours trading systems and be prepared if and when our customers want to trade around the clock."

Mr Donald Dusewala, 44, has been named senior vice president, fixed income markets.

ADIDAS, the up-market West German car producer which is part of the Volkswagen group, said that Mr Kurt Lauck will become its finance director and deputy chairman, subject to approval of Adidas's supervisory board on July 5.

Mr Lauck, 45, will join Audi as soon as possible from W Schindler, the Munich-based car company, where he is a management board member. He will replace former finance director Mr Richard Bethold, who retired from Audi at the end of last year.

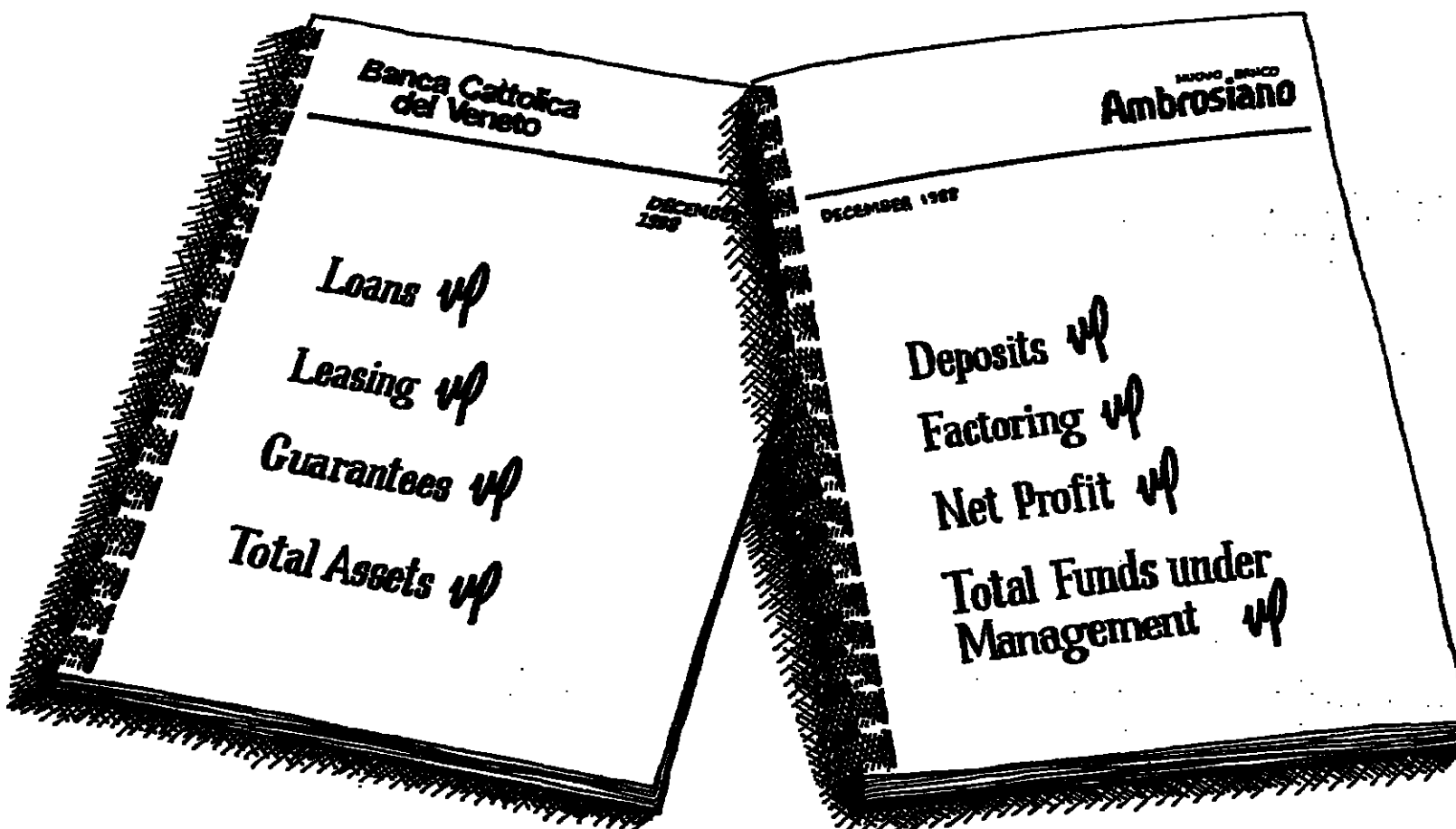
H.J. HEINZ, the US foods group which last week reported its 26th consecutive year of profit growth, named Mr E. Derek Finley, who has been senior vice president-corporate development, as chief financial officer (CFO).

Mr Finley will still be responsible for corporate development. His new post follows the resignation of Mr Karl von der Heyden, who was senior vice president-finance and CFO at Heinz, and has now become CFO of B&W Nabisco.

THE NEW YORK Federal Reserve Bank named Mr Chester Feldberg an executive vice president and assigned him to head the credit and capital markets group.

The 49-year-old Mr Feldberg succeeds Mr Stephen Thicke who, as already reported, is resigning with effect from August 1 to join J.P. Morgan.

Two banks, two reports NEXT YEAR WE'LL BE ONE BANK



For both banks, 1988 was a good year with results above the national averages.

Nuovo Banco Ambrosiano and Banca Cattolica del Veneto were originally founded nearly 100 years ago. Both have grown with strong roots in their local communities and now cover the main areas of economic activity in Northern and Central Italy. Together they have 337 branches and this number is steadily increasing.

Although linked as regards ownership, they have, up to now, operated as separate

entities. Opportunities have been taken however to work together on a wide range of projects. This has included the creation of a number of jointly-owned companies covering a comprehensive area of banking and financial services.

The boards of both banks are now planning to merge. This will be the first merger of major banks in recent Italian banking history. The resulting entity will become one of Italy's largest banks and will, of course, offer the complete range of banking and financial services of its subsidiaries.

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Legrand

AGREEMENT BETWEEN LEGRAND AND B. TICINO

LEGRAND and B. TICINO have decided to join forces in order to bolster their respective European and worldwide market positions. Under the terms of the accord, LEGRAND will acquire a 45% interest in B. TICINO.

B. TICINO is the leading Italian manufacturer of low voltage electrical fittings, with operations in 12 countries. Its sales totalled FRF 2 billion for a work force of 4,500. B. TICINO's main plants are located in the Milan and Naples areas.

LEGRAND, France's leading manufacturer of low voltage electrical fittings, reported sales of FRF 5.8 billion in 1988. It employs 12,500 people and operates facilities in 23 countries.

The two Groups intend to build on their complementary technological, marketing and production strengths in response to intensifying competition, and to achieve faster growth in an expanding market.

For this, they will cooperate on strategic matters while developing their brands, markets and human resources autonomously, respecting each Group's traditions, culture, skills and capabilities. The two Groups will continue to operate as distinct entities.

FINANCIAL INFORMATION: G. BAZIL, G. SCHNEPP @ 0143.80.0130 (FRANCE)

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INTERNATIONAL CAPITAL MARKETS

Chile deal signals lending shift

By Stephen Fidler, Euromarkets Correspondent

A COMPLICATED financing package for a \$600m export-oriented pulp plant in Chile, part of which will be provided by new loans from foreign banks, was signed in Santiago yesterday.

The new Aranco plant will be built alongside the company's existing factory, reducing the overall costs, and its product will be exported entirely.

Treasuries dip as profit-takers move in

By Karen Zigor in New York and Norma Cohen and Stephen Fidler in London

IN SPITE OF an encouraging 1.3 per cent decline in May's leading economic indicators and a strong dollar, US Treasury bonds opened the day weakly as traders took profits.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

INTEGRAL enthusiasm for the UK government bond market faded as sterling's early gains eroded. Conventional government bonds rallied by 1/2 point, with one of the benchmark long-dated government bonds - the 11% year cent of 2003-07 - falling briefly through the 10 per cent level.

GOVERNMENT BONDS

down 1/2 point at 10 1/2% yielding 8.11 per cent. The Fed conducted \$150m customer repurchase agreements in order to keep the weekly average within the 9% to 9 1/2% per cent range.

expected. Ten of the index's 12 components contributed to the downturn. April's rise in the indicators was revised to 0.6 per cent from 0.8 per cent.

involvement with various gas has had undermined public confidence in the ruling Liberal Democratic Party.

FT INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for Country, Issue, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Includes sections for STRAIGHT BONDS, CONVERTIBLES, and STRAIGHT BONDS.

Malaysia plans to raise \$3bn

MALAYSIA will raise up to \$3bn ringgit (\$2.9bn) from its domestic markets to finance outstanding projects and for investment to support emerging private investment, Reuters reports.

Mr. Mohamad Shariff Mohamad Kassim, chief of the economic planning unit (EPU), said public investment would total 28.5bn ringgit in calendar 1989 and 1990, compared with 26.5bn in 1988-89.

Simex proposes Euroyen contract

THE Singapore International Monetary Exchange proposes to launch a Euroyen three-month interest rate contract, Reuters reports.

Mr. Y. Y. Pillay, of the Singapore Monetary Authority, said yesterday that the Tokyo Financial Futures Exchange (TFFE), which is due to start trading Euroyen and Eurodollar futures tomorrow, and the advent of electronic trading on a global scale "would test our mettle".

Budget extension for NZ futures

THE New Zealand Futures Exchange will open for trading from 7pm (0700 GMT) to 9.30pm on the night of Thursday July 27, when the Government presents its annual budget statement, Reuters reports.

RETAILING

The Financial Times proposes to publish this survey on:

12th September 1989

For a full editorial synopsis and advertisement details, please contact:

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INTERNATIONAL CAPITAL MARKETS

Two building societies raise £300m in FRNs

By Katharine Campbell

IT WAS sterling's turn in the primary market yesterday, with three issuers hoping to take advantage of the currency's respite after Tuesday's better than expected monthly trade figures.

UK building societies Alliance & Leicester and Bristol & West both tapped the market for £150m with floating-rate notes offering a margin of 1/2 point above the London interbank offered rate, both priced at par.

Both met a firm if unexciting reception, probably helped by the fact the paper catered for slightly different maturity preferences. The Alliance deal traded on fees at 98.85 whereas the slightly more generous pricing of Bristol & West - an unrated and considerably smaller society - perhaps helped the paper trade just inside 16 basis point fees at 98.87.

The European Investment Bank £100m 10-year straight issue, priced to yield 3/8 basis points over comparable gilt-edged securities at launch, fared less well. Lead manager Baring quoted the paper just outside fees at a discount to issue price of 2.05 per cent.

Other market sources said the issue had struggled a bit. Another deal caught on the wrong side of the underlying government market. Morgan Stanley's \$300m 9.00 per cent bond for General Motors Acceptance Corp came after the announcement of May leading indicators for the US economy.

INTERNATIONAL BONDS

While the 1.2 per cent index dip was in line with market expectations, Treasuries responded with a price drop of about 1/4 point in the seven-year range, leaving the GMAC issue prey to canine metaphors in sections of the market.

Some investors took advantage of the associated asset swap which yielded about 50 basis points over Libor.

after fierce price bidding by a group of half a dozen houses. Unsurprisingly, the market judged GMAC's terms tight, and said the lead manager was supporting the paper just outside 2.00 per cent fees at a discount to issue price of less than 2%.

In a deal for a more specialised audience, American Stores, issued a five-year \$100m straight bond, at 135 basis points over equivalent Treasuries, reflecting its BBB minus Standard & Poor's rating.

J.P. Morgan Securities, the lead manager, said this was the first time a Eurobond had carried event risk clauses and financial covenants allowing investors to put the paper back to the borrower at par in the case of corporate activity, such as a takeover, or after material changes in certain financial ratios.

Riksbank governor turns revolutionary

On the eve of deregulation, Sweden's chief central banker talks to Robert Taylor

MR Bengt Dennis, governor of Sweden's central bank for the past six and a half years and chief architect of his country's financial revolution, is looking forward to next Monday - the day Sweden's financial markets move into a brave new deregulated world - with equanimity.

The decision to remove all exchange controls from July 1 has not caused as much controversy as Mr Dennis had feared. It has been regarded almost as a fait accompli and only the LO, the powerful blue-collar trade union movement, seems upset. But criticism from that quarter is something Mr Dennis has learned to live with.

His authority has been strengthened considerably this year. Under Swedish law the governor's three-year term has been extended to five years. As Mr Dennis says: "This will give a much greater independence to the central bank. It has been widely accepted. I worked hard to achieve the change."

Mr Dennis has proved himself to be a remarkably forceful and agile governor, an astute player in the complex network of close personal relations that bind together the diverse members of the ruling Swedish establishment.

A SPECIAL committee is to examine whether Sweden needs a turnover tax on capital market transactions, Reuters reports. According to the Foreign Ministry, the committee is expected to complete its findings by May 1990.

It is to examine tax matters relating to the entire financial sector. The ministry said it should also consider how the turnover tax and stamp duty should be handled in the future and whether there was still a need for these special measures in the financial sector.

The Government is carrying out a reform of the Swedish tax system. The ministry said the new committee's task was to make the tax system in the financial sector more uniform.

"As long as we agree on our basic analysis we don't have to consult all the time." However, Mr Dennis does not always win the argument with Mr Felit. He does not dispute his dismissal, for example, at the recently introduced turnover tax to coincide with the abolition of exchange rate controls.

The governor is well respected by bankers and brokers even though he is not really one of them. He admits: "I am a rather funny animal. I don't consider myself as an economist at all, perhaps journalism is really my true profession."

He spent 14 years working in the media, mainly as a business and political journalist in the Social Democratic press and on Swedish radio, ending up as editor in chief of Dagens Nyheter, Sweden's leading liberal party newspaper.

When he arrived at the bank in September 1982 with the return of the Social Democrats to power after six years' absence and a 16 per cent devaluation in the krona, Mr Dennis inherited severe domestic difficulties. These had been caused by a huge government budget deficit and a massive increase in the money supply.



Bengt Dennis: "I don't consider myself an economist at all"

Believer in fiscal rectitude. "One of the best decisions of our monetary policy was to ensure that the Government did not borrow abroad," he recalls. "That move was due to our initiative and it won parliamentary support in 1984. It has acted as a corset supporting a necessary discipline in economic policy."

He also believes it helped to stabilise exchange rate expectations and generate confidence in exchange rate policy. Without the ban, Sweden would have gone on in the same profligate manner it had done in the 1970s.

During his years as governor he has taken Sweden on a long march away from regulation to a much freer economy. Paying a tribute to his predecessor, Mr Dennis argues it was the introduction of Treasury bills in the middle of 1982 that marked the first significant move towards financial liberalisation.

of interest rates for the central bank's lending to banks.

In August 1987 the Riksbank gave Sweden the go-ahead to invest in certain foreign shares without having to pay a heavy premium. This was followed three months later by its decision to allow the wider ownership of foreign shares by Swedish residents, enabling Swedish property and real estate companies to invest overseas.

"A year ago I decided that we should not go so fast, but in fact the timetable has speeded up," says Mr Dennis. In the aftermath of last September's general election victory for the Social Democrats the pace of financial reform quickened noticeably when it was announced that foreigners would be allowed to invest in Swedish government bonds for the first time and Swedish investors would be given total freedom to invest in foreign equities and real estate.

The deregulation has had a dynamic impact on the Swedish banking system. Mr Dennis says it has increased healthy competition in financial services to the benefit of household borrowing. The securities and bond markets and option markets have all prospered.

With the abolition of foreign exchange controls Mr Dennis envisages an acceleration in mergers and acquisitions. Over the past six months in particular the other Nordic countries have been a prime target for Swedish financial houses. The governor also believes the bond market, once free of exchange controls, will experience rising volume.

pany in the financial field," he admits.

Some changes have already taken place to relax such controls. Since 1985 foreign banks have been allowed to establish subsidiaries in the Swedish market and there are now 10 foreign-owned banks operating in the country.

In the autumn parliament plans to pass legislation to enable foreign banks and other financial institutions to open branch offices in Sweden from next January. At the same time non-residents will be allowed to own shares in Swedish banks and other financial institutions, although an upper limit will be set for the level of foreign participation.

Mr Dennis does not rule out action later in the year to provide foreign companies with the opportunity to establish finance and stockbroking companies in Sweden. But the opening up of the economy to the possibility of foreign ownership of Swedish industry remains a sensitive issue.

Mr Dennis recognises that the challenge of the EC's drive to a free internal market by 1992 has provided the governor with a far stronger set of arguments to justify his long-term liberalisation strategy.

"If we can get our cost inflation under control and productivity going up, then the time will be ripe for a serious discussion about that question." The extent of the financial revolution is often unrecognised outside Sweden. "It is not just the radical change in the tax system from January 1988, with the shift of the burden from individual incomes and on capital and services, which Mr Dennis supports so strongly. He also speaks approvingly of a cut in agricultural subsidies that will open up Sweden's markets

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for Sterling, US Dollars, and Swiss Francs.

Austrian bank in \$205m global issue

THE Austrian bank Oesterreichische Kontrollbank is launching a \$205m global medium-term note programme under which 10-year securities will be simultaneously offered in the US and Europe, writes Norma Cohen.

\$300m with shorter maturities to be included. While the spread over comparable maturity US Treasuries, at 53 basis points, is the same in both the US and European tranches, the securities carry different characteristics and are not fungible with each other.

The \$75m tranche of US securities carry semi-annual coupon payments, a 8.70 per cent coupon and are in registered form. The \$130m tranche of Euro-securities have annual coupon payments of 8.88 per cent and are in bearer form.

LONDON MARKET STATISTICS

Table with columns: Rises, Falls, Stagnant. Lists various market indicators like British Funds, Corporate Bonds, etc.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Stagnant. Lists various market indicators like British Funds, Corporate Bonds, etc.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Maturity, Price, Yield, etc. Lists various bond issues.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Maturity, Price, Yield, etc. Lists various fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue, Amount, Maturity, Price, Yield, etc. Lists various rights offers.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Maturity, Price, Yield, etc. Lists various traditional options.

LONDON TRADED OPTIONS

Large table with columns: Issue, Amount, Maturity, Price, Yield, etc. Lists various London traded options.

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UK COMPANY NEWS

Hanson sells US restaurant chain

By Nikki Taft

HANSON, the UK conglomerate which is currently making a £3.1bn bid for British-based mining group Consolidated Gold Fields, yesterday announced the sale of its Ground Round restaurant chain in the US.

The business is being bought by International Proteins Corporation, a food and agri-products company which is quoted on the American Stock Exchange. Hanson already holds a nine per cent stake in IPC, which it says was acquired as an investment a couple of years ago.

Mr David Clarke, president of Hanson Industries, the conglomerate's US arm, is also chairman of International Proteins, a role he took on in 1988.

Under the deal, Hanson receives a cash payment of about \$53m and 2.85m new shares in IPC. This will raise Hanson's stake in the purchasing group to 49 per cent.

Yesterday, IPC shares rose 25 cents to \$14, valuing the share element of the purchase price at \$42m, and the total consideration at \$95m.

Ground Round came into

Hanson with the conglomerate's acquisition of the UK-based Imperial Group in 1986. It is based in South Weymouth, Massachusetts, and comprises a 215-strong chain of restaurants in 22 states. Of these, 178 are owned or operated and 37 are operated under franchise.

In the year to end-September, Ground Round made a pre-tax profit of \$7.4m on sales of \$209m. Net assets are around \$55m.

The sale is the latest in a string of disposals by Hanson, a number of which have

involved its food and food-related businesses.

Last year, it parted with the likes of Ross Young's, HF Foods and Lea and Perrins, and Purkin's Foods. In the current year, disposals on the food side have included Hygrade Foods and a management buy-out of Elizabeth Shaw, the confectionery company.

The deal substantially increases the size of IPC which currently has interests in tuna, cottonseed, fish meal and shrimps. Its 1988 revenues were \$17m, and pre-tax profits, \$6.2m.

Interlink shares dive 85p after warning of German loss

By John Hidding

SHARES IN Interlink Express, the USM-quoted parcel delivery and distribution group, plunged 85p to 188p yesterday following a warning of substantial losses in the company's new West German operation.

Mr Richard Gabriel, chairman, said that trading losses in its German subsidiary, which started operating on May 2, will exceed franchise income by about £500,000. As a result, analysts expect that pre-tax profits for the financial year which ends tomorrow will not exceed the £5.8m accrued last time.

In 1989-90, the picture is even worse. With a fixed cost base and the costs of reorganising the German operation, analysts expect losses there of about £2.5m and pre-tax profits for the group as a whole of about £4.25m.

The effect on earnings per share will be amplified because the company will not be able to write off its losses in Germany against UK profits.

According to Mr Gabriel, the company had anticipated profits of about £500,000 from West Germany this year. However, "a large number of small problems" meant instead that "significant trading losses are being incurred."

Mr Gabriel said that much of the problem lay with the German management team, which although trained by Interlink in the UK "did not understand our strategy."

Franchises were sold to existing large delivery operators which meant that Interlink represented only a small part of their business.

As a result, there was inadequate commitment to Interlink's business. In the UK, by contrast, emphasis has been placed on franchising through small operators.

Mr Peter Sanden, the group's managing director in West Germany, was removed two weeks ago and is being replaced by a team from the UK. According to Mr Gabriel, "we will effectively be starting from scratch again."

Interlink believes it will "be able to negotiate quite easily the removal of the unsatisfactory franchise holders" and does not envisage having to pay compensation.

The West German operation was Interlink's first venture on the continent. "We can see that there is a market in continental Europe and remain committed to expand there in the longer term," Mr Gabriel said. "However, we have to sort out Germany first."

Swedes safety query over Sealink ferry plan

By Andrew Hill

STENA, the private Swedish ferry company which wants to buy Sealink British Ferries, yesterday cast doubt on the safety of two roll-on, roll-off vessels which Sealink is to convert for the busy English Channel crossing.

Sealink's parent, Bermuda-registered Sea Containers, is fighting an \$82m hostile takeover bid from Stena and Tiphook, a UK container rental company. If successful, Tiphook would receive the container business and Stena the rest, including Sealink and the Hoverspeed hovercraft busi-

ness.

Sea Containers' president, Mr James Sherwood, will today announce details of refits for two ships at a press conference in London.

The ships, Fantasia and Fiesta, were built in 1980 for use principally as freight vessels. Sealink bought the ships from their Bulgarian owners and will convert them into "jumbo ferries", with a capacity of 1,800 passengers, for the shortest Channel routes.

But Stena pointed out yesterday that a third vessel of similar specification, built by the

same Swedish shipyard, capsized soon after it was commissioned. The Swedish authorities subsequently imposed severe restrictions on the handling of the ships.

Mr Sherwood will unveil new safety measures for the vessels at today's meeting, aimed at making the ships the safest afloat, according to Sea Containers.

The group added yesterday that Sealink would improve the ships' stability "in excess of current national and international regulations" by extending the ferries both

above and below the water line.

Stena wants to upgrade the Channel service and said yesterday it might transfer two Stena Line vessels to those routes if its bid succeeds. At the moment, Jutlandica and Danica ply between Sweden and Denmark, offering a cruise-style ferry service to as many as 2,300 passengers each.

Sealink's main rival, P&O European Ferries, already operates large "superferries" on the Channel routes.

Burmah to sell US arm for £12m

By Andrew Hill

BURMAH OIL, the lubricants group, is to sell its US-based water management businesses for a total of about £12m.

Burmah Technical Services, part of the group's speciality chemicals subsidiary, will be split into two parts for the sale to two separate US groups.

The water treatment chemicals operation has been sold to Aquatic Chemical International.

National Environmental Testing - a US subsidiary of UK-based Ocean Transport & Trading - will by Burmah's analytical laboratories business which offers a testing and analysis service.

Richmond Oil's £68m price tag

By Clare Pearson and Edward Sussman

RICHMOND OIL & GAS, a UK company planning to exploit natural resource interests which it owns in the southern states of the US, is coming to the main market in a £20m offer for sale that values it at \$83.25m.

The company is offering 20m shares, representing 30.8 per cent of the enlarged equity, at 106p per share to provide a net £19.46m of new money. Of the proceeds some \$20m will be used for the drilling programme and the rest will go on acquisitions and working capital.

Dallas-based Richmond has proven reserves, about 90 per cent of which are gas, with a net worth of \$90m and probable reserves amounting to \$67.4m.

The company was founded

two years ago by Mr Michael Wilkinson, a British stockbroker who is now a director of Corporate Broking Services, formed last autumn, which is sponsor to the issue.

Richmond says the current depressed state of the oil and gas industry in the southern states provides an opportunity to acquire valuable reserves at attractive prices. For most of the properties, a gas price of \$1.50 per million BTU and an oil price of \$18.50 per barrel was used to calculate reserve value.

COMMENT

The prospect for US natural gas prices is bullish at the moment, especially with a conservation-minded Texas in the White House, steering his

country toward the low polluting fuel. Richmond will give investors a shot at this market, making it a rarity in London. If the company's hunch on gas prices proves correct, they could profit handsomely. But as any independent US oil or gas developer that managed to survive the 1980s can testify, price volatility can wreck well laid plans. It is unlikely Richmond would have ever come to the London market if shell-shocked US energy investors were not so wary. Adding to the risk is Richmond's status as a newcomer, without a development track record. But for those willing to accept such potential dangers Richmond is fairly priced at 106p given a net asset value of 80p per share, based on proven reserves and 150p using probable reserves.



Digging for profits: Endolph Agnew in wise-cracking form at ARC's Whitley quarry in Somerset.

Fresh blast from Gold Fields

By John Thornhill

THE GROUND fell away for Consolidated Gold Fields yesterday, as it does most days at its Whitley quarry, near Frome, Somerset.

Mr Endolph Agnew, chairman of the beleaguered mining group, accompanied a bevy of journalists to the quarry - run by its ARC subsidiary - to see 30,000 tons of countryside being blown up and reduced to little pieces of stone.

This seemed rather a strange exercise for a man who has only just repulsed the unwanted attentions of Minorco and is now in the throes of negotiating with Lord Hanson for the future of his company.

But the intention behind the visit was to fire a new shot in the continuing propaganda war by emphasising just how valuable ARC is to Gold Fields, or as Mr Keith Orrell-Jones, ARC chief executive expressed it, how invaluable it is.

ARC, formerly Amey Road-

stone, has extensive quarry operations both in the UK and the US and is one of the jewels of the Gold Fields' empire, last year contributing £16m, or about 40 per cent of total group profits.

This year Gold Fields has forecast a contribution from ARC of about £15m and believes that it has enormous potential in winning business in the construction market.

The signal Gold Fields was yesterday giving out about the bid was that it would first try to tease out everything it could from Lord Hanson and would then be in a position to consider all options.

However, Mr Agnew said: "Unlike the previous bid, I think this is a straight-up financial fight."

Asked whether he might consider taking Gold Fields private, Mr Agnew said it was a possibility but one which he thought would be difficult because of the high capital

requirements needed to invest in the long term future of a mining company.

But despite the strains, the wise-cracking Mr Agnew was in a relaxed form yesterday.

As the blast echoed lazily through the quarry, Mr Agnew said: "There's £45,000 of profit, although I am not very good at small figures at the moment, I'm only used to dealing with big ones."

The jocular mood of the Gold Fields' camp extended to Mr Gerry Grimstone, a director of Schroders who has been leading the defence. "We are in the rather strange position of being prepared for a takeover battle, and we are hoping that practice makes perfect," he said.

As Gold Fields showed yesterday, it has proven ability in extracting stone; now the struggle is on to see how much cash it can extract from Lord Hanson.

Ratners chief reduces stake to finance tax on optioned shares

By David Waller

Mr Gerald Ratner, chairman and chief executive of the Ratners jewellery chain, has cut his stake in the company. He has sold 250,000 shares, leaving the total before options at 583,000. Mr Masrurat Hussein, a fellow director, has also cut his stake by 160,000 shares.

Mr Ratner explained that he was not in fact a net seller of the stock: the sale was made to finance the tax that would arise when he exercised his right to buy more shares under an options agreement.

The timing of the disposals was dictated by the fact that the company was about to enter the "close" season before reporting its figures.

EDP drops to £373,000

Electronic Data Processing, the computer distributor, has suffered a fall in pre-tax profits from £515,000 to £373,000 in the six months to March 31.

Turnover grew to £7.8m (£7.38m), and tax was reduced to £79,000 (£146,000) leaving earnings down at 3.41p (5.66p) per 5p share. However, the interim dividend is raised to 0.7p (0.55p).

Mr Michael Holler, chairman, said that little significance should be attached to the reduction in the profit figure.

As the requirements of customers became more sophisticated, there was an inevitable increase in the time lag between the time of inquiry and delivery of the machines, he maintained.

Wagon profits jump 63% but high interest rates prompt note of caution

By Richard Tomkins, Midlands Correspondent

HIGH INTEREST rates have prompted Mr John Hudson, chief executive of Wagon Industrial, to inject a note of caution into the outlook for this Shropshire-based manufacturing group.

Unveiling a 66 per cent increase in pre-tax profits from £9.12m to £15.25m for the year to March 31 1989, Mr Hudson said yesterday that order books across the group were above the levels of 12 months ago.

Some operations, however, were quieter. The slowdown in consumer demand had hit sales of Bamro's microwave cooker components, and the UK office equipment business was suffering from a pause in refurbishment activity.

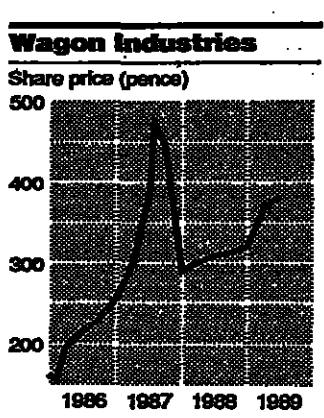
Mr Hudson looked forward to another strong year, but hedged his optimism with the proviso that a deterioration in the economic climate was not triggered by a further increase in interest rates.

The figures for the year just ended include a nine-month contribution from Bamro, the quoted engineering group which Wagon bought for £39.2m in July 1988.

Turnover rose from £124.6m to £196.8m. The materials handling and storage division made trading profits of £8.24m (£6.6m); office equipment made £8.85m (£2.61m); engineering made £2.23m (£1.96m); and the new automotive division made £4.56m.

Two of the strongest performers during the year were the office equipment division, which saw a strong contribution from Vinco-MT in France, and the engineering division, where Oleo Pneumatics continued to benefit from strong international demand for its buffers.

Administrative and interest charges rose from £1.88m to £3.64m. Basic earnings per share rose from 38.34p to 33.7p, but full dilution for the convertible stock issued last year



reduces the latest figure to 31.82p.

A final dividend of 8.75p (7.5p) is proposed, making a total 2p higher at 14p.

COMMENT

The message coming from Wagon is the same as the one coming from other Midlands manufacturers. A base rate of 14 per cent is bad, they say, but we can live with it. Take it any higher, though, and the pits will really begin to squelch. Wagon, however, is better spread than some, and it would be wrong to overdo the gloom merely on account of Mr Hudson's frankness. Vinco-MT's and Bamro's operations in France, together with the recent acquisition of La Ferrera Vizcalina in Spain, give the group a strong presence outside the UK economy. Oleo, also orientated towards the international marketplace, is still seeing strong demand. And the biggest division, materials handling and storage, may have seen a fall-off in big pallet orders from UK retailers, but is still looking at an order book 20 per cent up on the year. With analysts looking for £20.5m and the shares up at 38.3p, the prospective p/e of 10 (on equity fully diluted) makes ample allowance for caution.

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THE OUTLOOK FOR EUROPEAN PETROCHEMICALS

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INVESTORS IN INDUSTRY

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UK COMPANY NEWS

Rise in prices helps Shanks & McEwan advance to £13.5m

By Vanessa Houlder

SHANKS & McEWAN Group, waste disposal specialist, yesterday announced a 37 per cent rise in pre-tax profits from £9.5m to £13.5m for the year to March 25. Turnover increased by 46 per cent from £59.82m to £87.04m. Strong demand resulted in a 15 per cent rise in prices in the waste disposal division, while operating costs increased in line with inflation. Mr Peter Runciman, chairman, said that the introduction of tougher legislation did not require any action from Shanks & McEwan, although it gave indirect benefits through raising costs for many of its competitors. The company estimated that the market share of the domestic, industrial and commercial waste markets - which are growing at about 7 per cent a year - had risen from 5 per cent to 6.5 per cent. Capital expenditure totalled £20.5m, 90 per cent of which was spent on acquisitions and organic growth, with the remainder on existing vehicles and plant, and on gas control. At the year end the company had a cash balance of £6.6m. Further acquisitions are planned to expand its landfill capability and to bulk up its collection network to feed waste to the sites. Shanks & McEwan has a landfill bank of 250m cu m, including options and pre-emption rights. During the year it increased its available space from 80m to 82m cu m and the thin market for the shares.

A bitter vitamin pill to swallow

Robert Rice on the likely defeat of one Gold Fields defence gambit

SHAREHOLDERS of Consolidated Gold Fields will vote tomorrow on the so-called "vitamin pill" defence it introduced during the closing stages of the hostile bid for it by Minorco.

Wachtell Lipton Rosen & Katz, the New York law firm. Under the Lipton scheme, the target company would adopt a resolution that if its existing shares did not reach a pre-determined higher price within a fixed period of years, it would buy them back at a price which reflected any shortfall between the final bid terms and the market price at the end of the period.

was confident in its assets base and its ability to manage and there was a lot of underlying institutional support. But the institutions appeared to be saying that they needed a reason to stay with Gold Fields; something to compensate them if the Minorco bid lapsed.

stretch the management but which was also realistically achievable. The 400p figure represented an average annual compound growth requirement of more than 20 per cent. Critics of the scheme maintained that if the company looked as though it was not going to meet the earnings target and that it would have to dispose of its assets to pay the dividend, the value of the ordinary shares would suffer accordingly. Pressure would mount on shareholders to vote the scheme out in order to preserve the share price.

But any accurate assessment of these factors and of the likelihood of the vitamin pill becoming an established part of the UK mergers and acquisitions scene is clouded by Hanson's £1.1bn bid for Gold Fields and Minorco's intention of voting its 29.6 per cent interest - although already irrevocably committed to Hanson - against its adoption. Although it is possible that the vitamin pill could have an enduring effect if the Hanson bid was ultimately declared hostile, analysts were predicting yesterday that the Minorco vote effectively ensured that it would be defeated.

Mr Lipton sent a copy of the scheme to Mr Grieves in London asking for his comments on whether it would have any application in the UK. Mr Grieves replied that UK company law would not permit such a buy-back resolution, but that if the scheme was tied to the payment of a pre-determined dividend on special preferred stock it could be used in the UK as well as the US.

Gold Fields and its advisers had already talked about the possibility of a straightforward performance promise but concluded that some sanction was necessary in order to give it credibility. So on April 4 it unveiled the plan as part of its final defence document. If an earnings per share target of 400p for the period 1990-1992 was not met, a special preference dividend of £6, inclusive of advanced corporation tax credit, would be payable to existing shareholders in 1992. After payment of the dividend, the preference shares would become worthless. Shareholders would not be asked to vote on the scheme until after the Minorco bid had lapsed.

Mr Grieves is slow to claim any lasting benefits for the scheme and reluctant in advance of tomorrow's vote to say how great a part it had to play in the outcome of the Minorco bid. But whatever the outcome of the vote, and of Hanson's bid, it is unlikely that the last has been seen of the vitamin pill.

Mt Charlotte purchase

MOUNT CHARLOTTE Investments, the hotel group, is adding to its London interests with the purchase of the Charles Dickens Hotel in Lancaster Gate for £24.25m. Cash of £12.5m has been paid with the balance in shares to be issued in December. The three-star Charles Dickens is opposite the Park Court Hotel, another Mount Charlotte property, and will be run as an adjunct to it. It has 193 bedrooms and normally enjoys occupancy levels of more than 90 per cent. It is likely to make £2m next year and is expected to cover its interest charge in the current year.

Leisuretime Intl returns to the black

By Clare Pearson

THOSE WHO have become increasingly confused by the myriad of companies with the word "leisure" in their name can take heart from a decision by Leisuretime International to change its title to Buckingham International. The change was announced yesterday as the Jivraj family-controlled hotel, nursing home and tour operator unveiled pre-tax profits of £1.58m, against a loss of £1.98m, in the half-year to end-April, as well as the acquisition of its second hotel in Texas. Mr Nick Jivraj, managing director, said the name change was not only more individual than Leisuretime but would also lessen the association with the Aitken family, from whom the Jivrajs took control early last year. Buckingham was the name of the first hotel, in the Crown Hill Road, that the Jivrajs acquired in 1973. Leisuretime is paying \$2.9m (£1.87m) to buy the Nassau Bay Motor Inn, a 220-room hotel at Clear Lake near Houston. After refurbishment, the hotel is expected to have cost about £20,000 per room. Plans have recently been announced for the development of a Walt Disney-designed visitors centre at the Johnson Space Center at Clear Lake. The Premier group of hotels at Walt Disney World in Florida were injected into Leisuretime after the Jivrajs took over. The Preston Travel and Repose Hotels operation lost £578,000. It is expected to make operating profits of about £700,000 for the year despite the depressed tour industry. Country Care Homes made an operating profit of £310,000. Group turnover was £7.365m (£2.51m), and there was a £100,000 (nil) surplus on the disposal of properties. Earnings per share were 1.7p (losses of 9.7p). A dividend, the first since 1986, is expected to be paid at the year-end.

Goodman diversifies into video rental market

By Graham Deller

GOODMAN GROUP, the troubled fashion clothing manufacturer and retailer, is diversifying into the video rental market through the acquisition of Ashbrights, a video rental chain, and Pebletate, a company whose main asset is a shareholding in Cityvision, the video tape distributor. Directors said that the purchases, which are conditional on shareholders' consent, would "reduce Goodman's dependence on fashion retailing and bring in a business which can be rapidly expanded from a low capital base". The move would "offer protection from the downturn currently affecting the clothing retail sector" they added. Ashbrights, which trades in the London area under the Video Store banner, is being acquired for £1m, satisfied by the issue of 3.53m shares. Further profit-related payments, of up to 6.15m shares, may become payable over the next three years. In the 13 months to April 24, Ashbrights made pre-tax profits of £64,732. Net assets at that date amounted to £359,550. Total consideration for the two companies would not exceed 12.75m Goodman shares, the directors added. "The need for the move was illustrated by Goodman's results for the year to end-January which showed a pre-tax deficit of £594,000 against profits of £143,000 in the previous nine-month period. The loss per share amounted to 2.1p (earnings of 0.6p) and there is no dividend (0.25p).

Stanco exceeds £2m and doubles dividend to 1p

STANCO EXHIBITION Group, the USM-quoted company involved in the supply, building and hiring of exhibition and display stands, reported pre-tax profits of £2.01m for the 12 months to the end of April. The outcome compared with the £817,000 achieved during the previous year and the £1.61m restated under merger accounting principles for the 16 months to April 30 1988.

Cadbury buys Spanish confectioner

By Lisa Wood

CADBURY SCHWEPPE'S, the UK soft drinks and confectionery group, is to acquire Chocolates, a Spanish confectionery manufacturer for an undisclosed sum. Hueso, based near Zaragoza, has an annual turnover of around £15m. The acquisition will give Cadbury, which exports its own confectionery to Spain, a 14 per cent stake in the Spanish chocolate confectionery market where other strong foreign players include Nestle, Suchard and Mars. Over the last couple of years Cadbury has been actively pursuing confectionery acquisitions in the fragmented Continental confectionery market which accounts for 30 per cent of the world volume of confectionery and 35 per cent of its value. Last year Cadbury acquired Chocolat Poulain, one of the leading French manufacturers of branded chocolate products, for £36m.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY - Indexes of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales volume (1985=100); retail sales value (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Table with columns: Index, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900.

OUTPUT - By market sector: consumer goods, investment goods, intermediate goods (wholesale and retail); engineering output, metal manufacturers, textiles, leather and clothing (1985=100); housing starts (000s, monthly average).

Table with columns: Sector, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900.

FINANCIAL TRADING - Indexes of export and import volumes (1985=100); value balance; current balance (£m); oil balance (£m); terms of trade (1985=100); official reserves.

Table with columns: Index, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900.

INFLATION - Indexes of earnings (1955=100); basic consumer and family wholesale prices of manufactured products (1985=100); retail prices and food prices (1985=100); Reuters commodity index (1951=100); trade weighted value of sterling (1979=100); Reuters consumer index (1985=100).

Table with columns: Index, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900.

RETAIL SALES - Indexes of earnings (1955=100); basic consumer and family wholesale prices of manufactured products (1985=100); retail prices and food prices (1985=100); Reuters commodity index (1951=100); trade weighted value of sterling (1979=100); Reuters consumer index (1985=100).

Table with columns: Index, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900.

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WAGON INDUSTRIAL Profit before tax up 66% Summary of results for the year ended 31 March 1989. Sales up 58% £196.8m £124.6m. Pre-Tax Profits up 66% £15.2m £9.2m. Dividend per share up 16.7% 14p 12p. Earnings per share - basic up 18.9% 33.7p 28.3p. Earnings per share - fully diluted 31.8p. The Group progressed well during 1988/89 achieving good profit and earnings growth. As a result of changes in the composition of the Group during the year, Wagon now has a significant overseas presence and well balanced UK activities. Comparable order books are ahead of those at the same time last year and growing economic conditions do not deteriorate, we look forward to further progress in the new financial year. Paul D. Taylor, Chairman 28 June, 1989. WAGON INDUSTRIAL HOLDINGS p.l.c. MATERIALS HANDLING & STORAGE - ENGINEERING OFFICE EQUIPMENT - AUTOMOTIVE PRODUCTS.

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FIH in £1.2m French buy

FERGUSON INDUSTRIAL Holdings, the packaging, printing and plastics group, is paying an initial Ffr 12.8m (£1.2m) for Bouque, a plastic bag manufacturer based at Oyonnax near the Swiss border. The French group will be integrated into the FIH group of companies to expand Continental European operations. A further Ffr 3.2m is payable under the terms of the purchase agreement. Bouque returned pre-tax profits of Ffr 1.7m on sales of Ffr 22.6m during the year to March 31 and the net asset value of the company is about Ffr 6.2m.

Board Meetings

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's results.

Dividends Announced

Table with columns: Company, Current payment, Date of payment, Corres. pending dividend, Total for year, Total last year. Includes Alexander (Walt), Campbell/Arms, Chesney Ltd, Econ Forestry, Electronic Data, GEC, Gold Greenleaf, Goodman Group, Greatman House, Shanks & McEwan, Stanco Exhibit, Wagon Ind Hldgs, Watergate Int, Wilshaw.

Dividends Announced

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §§Unquoted stock. ¶Third market. ††For nine months. †††For 16 months.

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Table with columns: Company, Current payment, Date of payment, Corres. pending dividend, Total for year, Total last year. Includes Alexander (Walt), Campbell/Arms, Chesney Ltd, Econ Forestry, Electronic Data, GEC, Gold Greenleaf, Goodman Group, Greatman House, Shanks & McEwan, Stanco Exhibit, Wagon Ind Hldgs, Watergate Int, Wilshaw.

CAPITAL RADIO PLC ACQUISITION OF EWART & Co. (STUDIO) LIMITED. Ernst & Whinney acted as financial advisers to the vendors and assisted in negotiations. Ernst & Whinney Accountants, Advisers, Consultants. Becker House, 1 Lambeth Palace Road, London SE1 7LU. Tel: 01-928 2000.

JAMES WILKES P.L.C. ACQUISITION OF Avon Transmission Services Limited. Ernst & Whinney acted as financial advisers to Avon Transmission Services Limited and assisted in negotiations. Ernst & Whinney Accountants, Advisers, Consultants. Cloth Hall Court, 14 King Street, Leeds LS1 2JN. Tel: 0532 431221. Becker House, 1 Lambeth Palace Road, London SE1 7LU. Tel: 01-928 2000.

UK COMPANY NEWS

Flotation problems in less buoyant times

Clare Pearson on the reasons behind the unpopularity of coming to market this year

THE FIRST half of 1989 may have seen a sharp upsurge in the price of companies already quoted on the stock market but it is not going to go down as a vintage period for new issues.

On the contrary, the first six months have seen both the number of companies joining the market and the funds they have raised, fall significantly from the more or less stable levels of the previous two years.

Statistics produced by Peat Marwick McLintock, the accountants, show that just 59 companies have obtained a full listing or joined the Unlisted Securities Market so far this year. This compares with 105 in the first six months of 1988 - which opened with the secondary market still reeling after the stock market crash of the previous October.

A comparison of funds raised reinforces the picture of a depressed new issues market. By this week, it had been topped for an aggregate £38m at the same point last year the figure for the first six months of 1988 was £76m.

According to Peat Marwick, it is all a question of the lag effect, since flotations take some time to mature. Difficult secondary market conditions and rising interest rates towards the end of 1988 led sponsors - far more nervous about which companies to take on since the 1987 crash - to advise entrants to put their flo-

tations on ice.

Here, the very low total in the first quarter, when just 13 companies found their way on to the market. The same reasoning provides an explanation of why the second quarter saw a recovery in the number of flotations to 41: emboldened by the upsurge in the market at the start of the year, companies speeded their plans forward.

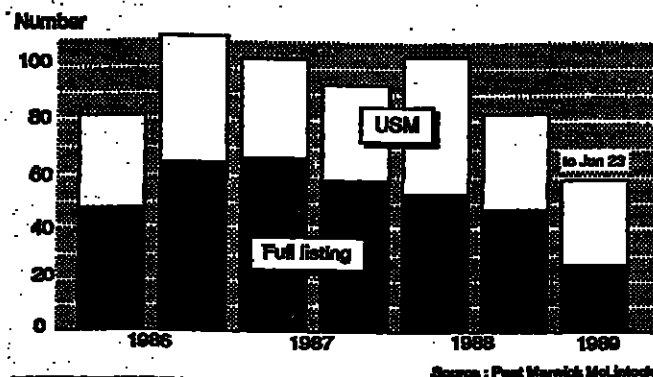
However, the figures must also reflect the lessened attractions of flotations in the post-crash context (while the 1988 result was buoyed up by the emergence of issues postponed in autumn 1987).

Concerns about the liquidity of smaller companies' shares, and how far sponsors will look after new entrants after they have joined the market, are reportedly weighing more and more heavily on prospective entrants' minds.

Especially now that so few companies can join on glamorous p/e ratios, the alternative of selling out to a friendly buyer is being looked at more and more seriously, and in particular this is tending to depress the number of management buy-outs choosing to float. The decision by Premier Brands, a buy-out from Cadbury Schweppes, to sell itself to Hilldown Holdings rather than join the stock market provides a salient recent example.

Nevertheless, Mr Ray Mackie, of Peat Marwick still expects the number of flotations to

Stock market flotations



come out around 150 for the year. "This would be a very healthy result considering the doubts about the British economy at the present time," he says.

The new issues market, always to a large extent dependent on the timing of a few very big deals, will inevitably see higher levels of activity in the second half.

The period will obviously be dominated by the 25bn-£7bn flotation of the water authorities. This, the most controversial as well as the most complicated of the Government's privatisation exercises, is scheduled to take place in mid-November.

Before that, however, the UK tranche of Euro Disneyland, the flotation associated with

the construction of a new theme park outside Paris, is expected to come as an offer for sale. The UK portion is likely to amount to something over £100m.

Such issues will give the general public the first real opportunity it has had this year to participate in the new issues market. The two biggest flotations during the first half, that have also had a popular flavour, have both taken the form of an introduction (where no shares are issued externally) with accompanying rights issues.

These were for NFC, the employee-owned transport and distribution group, in February, and Abbey National, the former building society. This

letter will actually form part of the second half-total, since dealings start early next month.

Aside from those, there has been just one offer for sale - for Community Hospitals, the independent healthcare group, in May - and even that was only for £30m. A similarly sized offer is about to be launched for the explorer Richmond Oil & Gas.

Reflecting the small amount of funds that has been raised on the market, every other company seeking new money has chosen a placing (where new shares tend to be allotted solely to institutions). This is cheaper and easier than an offer for sale, and open to all companies looking to raise £10m or less.

It is in line with this trend that flotations on the USM - the junior market, designed for the smaller company - have outstripped those on the main market. The USM total is 33, compared with 26 for the main market (against 32 and 33 in the comparable 1988 period).

The increasing rarity of the offer for sale obviously sits oddly with the Conservative Government's enthusiasm for wider share ownership.

How it could better be promoted is one of the items on the agenda of the Initial Issues Committee - set up by the Stock Exchange in March - which also has a brief to review the competitive position of the UK market.

Walter Alexander falls 63%

WARM WEATHER, high interest rates and slow US sales resulted in a 63 per cent decline in pre-tax profits for Walter Alexander, the Scottish industrial group, for the year to March 31.

Turnover rose to £96.7m (£94.4m) and pre-tax profits fell from £6.51m to £2.56m, in line with the group's profit warning issued in April. Earnings per share were 6.2p (15.5p) and an unchanged final dividend of 3.5p leaves the total at 9.7p.

The bulk of the decline was due to the US operations of the home textile division, which lost £1.15m on sales of about £21m. Under the direction of Mr Alan Cole, chief executive since November 1988, the US division has since closed two plants and installed new management.

About £200,000 was paid to terminate the contract of Mr Jimmy Hamilton, the managing director replaced by Mr Cole.

In the UK, the group's Sharnburn, maker of dyed and printed fabrics, saw its sales collapse in the final quarter. The company blamed the winter and high interest rates. The weather also hurt the group's liquid fuel distribution division, which saw profits fall from £200,000 to £20,000.

The consolidating division suffered a 30 per cent drop in profits to £1.26m (£1.94m) on slightly increased turnover of £26.4m (£28.2m). Improved forward order books and a plant reorganisation led the company to expect better results in the current year. Both the filtration division and DIT distribution side raised profits, to £1.6m (£1.7m) and £24,000 (£24,000) respectively.

Gold Greenlees tops forecast with £5.15m

GOLD GREENLEES TROTT, the advertising and marketing services group, increased pre-tax profits by nearly 59 per cent to £5.15m in the year to April 30, just ahead of its own forecast at the time of last month's £1.9m rights issue. The figures compare with £3.2m made in 1987-88.

Turnover was up from £28.2m to £108m and earnings per share increased from 21.8p to 29.3p and the company recommended a final dividend of 4.5p, making 7.5p (5.4p) for the year.

The results included the first contribution from HDH Communications Group, a Manchester advertising agency bought in October, and Babbitt & Reiman, an agency based in Atlanta. They made £600,000,

reduced to £200,000 if the reduction in interest on cash used in the purchases is stripped out.

The Babbitt acquisition last June was GGT's first in the US. Last month the group added to its US presence by purchasing Martin-Williams, based in Minneapolis, for an initial \$11m in cash and shares.

The company's joint chairman, Mr Michael Greenlees and Mr Michael Gold, said in their statement yesterday that the group entirely rejected the theory that highest was best. "They said GGT was committed to a cautious approach, creating a more resilient corporate structure."

Mr Greenlees said the company wanted to complete its North American network in

the next 18 months and seek representation in four main European centres - Frankfurt, Paris, Milan and Barcelona. There is about £2m of cash left in the balance sheet after the rights issue and the latest US acquisition.

During 1988-89 the group won new business from Pilkington, Post Office Counters and Conoco.

COMMENT

Yesterday's statement of GGT's acquisition strategy is scathing about what it calls "the peasant approach to corporate development pursued by others". GGT is hungry for acquisitions, but it is very much a gourmet rather than a gourmand at the dinner table,

carefully selecting the choicest purchases before tucking in. Its attitude to the trade, by contrast, is aggressive, characterised by no-holds-barred advertising campaigns. It was GGT which created the poster showing a fly-covered MP, part of a campaign to persuade politicians to provide more aid to developing countries. The campaigns may shock the sponsors but they don't seem to dissuade the clients - GGT lost no major customers last year. If last year's earnings figures are adjusted for the rights issue, 1988-89 earnings should show growth of over 30 per cent on the basis of pre-tax profits up 58.2m. The shares, unchanged at 30p yesterday, are on an attractive prospective p/e of about 9.

Chemoxo Int'l up sharply to top £1m mark

An 88 per cent expansion in taxable profits for the 12 months to end-March was yesterday reported by Chemoxo International, the Middle-borough-based speciality chemicals processor.

The outcome, up from £564,000 to £1,066m, was recorded during a buoyant year for the chemicals industry, but according to Mr Andrew Reynolds, chairman, this "does not diminish the achievement of a rate of organic growth, to my knowledge, unequalled in this industry".

Pressure on margins was greater, he said, but business remained at a high level.

Turnover rose 48 per cent to £11.49m. Earnings were 27.5p (18.8p) per share and a proposed final of 6.2p lifts the annual total 68 per cent to 8.9p (5.7p).

Waterglade International improves 48% to £6.8m

PROFITS before tax of Waterglade International Holdings, the property developer and investor, rose 48 per cent from £4.2m to £6.2m in the year to end-March. The group's turnover in the period increased from £17.45m to £22.7m and included joint venture profits of 2979,000 (£4,000). After tax of £2.51m (£1,67m) earnings per share increased from 15.3p to 18.5p.

The directors said the tangible assets of the group had risen to £27.1m, equivalent to 94p per share, and are recommending payment of a final dividend of 2.75p making a total for the year of 4.5p (4p).

Wilshaw advances 59%

WILSHAW, the High Wycombe-based industrial holding company, achieved a 59 per cent improvement in pre-tax profits in the year ended March 31 1989 from £1.1m to £1.75m, on turnover ahead 41 per cent to 16.37m against £11.5m.

The group has interests in engineering components, metal powders, aluminium castings, and building products.

"During the year it was 'uninterrupted' according to Mr Peter Reynolds, chief executive, by the acquisition of Beppo, supplier of spare parts for tractors and machinery, and Castal, an aluminium

Downturn at Economic Forestry

Reduced pre-tax profits of £1.24m against £1.37m were announced by Economic Forestry Group, USM-quoted manager of forests and woodlands and garden centre operator, for the half year to April 2 1989. Turnover was down from £20.19m to £18.51m.

The downturn was despite a £294,000 contribution from the sale of property and investment and a £107,000 revaluation surplus in respect of assets realised. Earnings, however, advanced from 6.3p to 7.4p after tax of £194,000 (£450,000). The interim dividend is cut to 1.25p.

The group also announced the acquisition of Alan Stacey, designer and distributor of home and garden products, for an initial £100,000 in cash with further profit-related payments in cash or shares up to £650,000. In 1988 it had a turnover of £3.4m.

Management buy-out for Tinsley Rober offshoot

TINSLEY ROBER, the specialised printing and packaging group, yesterday confirmed the disposal of its loss-making Rober carton printing subsidiary.

The buyer is Deckplant, a newly-formed management buy-out vehicle led by Mr Ian Robinson, Rober managing director.

Tinsley will receive approximately £1.9m from the deal, which is conditional on shareholders' approval.

Yesterday, Mr John Rose, chairman, said that the proceeds would initially be used to reduce group borrowings. He added that Tinsley had "certain investment plans for the promotional print division among other things" but declined to elaborate further.

The promotional printing side is the largest supplier of

WATERGLADE INTERNATIONAL HOLDINGS plc

RESULTS FOR THE YEAR ENDED 31st MARCH 1989

Financial Highlights

- Record profit before tax up 48% to £6.8M.
- Earnings per share (fully diluted) 16.21p.
- Dividend per share of 4.5p.

"The year under review has been one of continued expansion both in the United Kingdom and Europe. We have again seen substantial increases in the Group's overall profit and net asset value.

Our broadly-based property development programme has a completed capital value in excess of £250 million. This, together with an expanding investment portfolio, will continue to give the Group the sound base from which to achieve further growth in the forthcoming year.

Once again, the Board looks forward to the future with confidence."

W.H. Adams Chairman
28 June, 1989

Copies of the Annual Report are available from The Secretary, Waterglade House, 5-7 Ireland Yard, London EC4V 6DL.

Consolidated Gold Fields PLC

SHAREHOLDER LINE

For an important message to all Consolidated Gold Fields shareholders

TELEPHONE

0800 444 940

(AT NO CHARGE TO YOU)

Telephone-free of charge-on 0800 444 940 for a message in relation to the takeover offer from Hanson PLC.

The Directors of Gold Fields (other than Mr R.A. Pennington) are the persons responsible for the information contained in this document. Mr R.A. Pennington has accepted legal advice that in view of the position as Chairman of Gold Fields of South Africa Limited and of De Beers Consolidated Limited, who jointly own some 28 per cent of the issued share capital of Gold Fields, he has a conflict of interest which prevents him from joining in any resolution. In the best of the knowledge and belief of each Director of Gold Fields (other than Mr R.A. Pennington) the information contained in this document is true and correct and does not contain any untrue or misleading information. The Directors of Gold Fields, other than Mr R.A. Pennington, accept responsibility accordingly.

GRANVILLE

SPONSORED SECURITIES

High Low	Company	Price	Change	dy (p)	%	P/E
340 285	Am. Intl. Ind. Ordinary	340	0	10.3	3.0	9.2
35 28	Armitage and Bheas	35	-1	2.1	-6.0	11.8
35 25	BHS Deben Group (USM)	35	0	2.7	1.4	34.2
220 140	Borden Group Co. Pref. (SE)	220	0	6.7	3.4	5.4
124 105	Borden Group Co. Pref. (SE)	124	0	5.9	6.0	8.7
123 98	Bray Technology	123	0	11.0	10.6	1.6
110 105	Brownell (USM)	110	0	14.7	11.3	3.6
104 100	Brownell (USM) New C.L.R.P.	104	0	14.7	11.3	3.6
305 285	CDI Group Ordinary	285	0	7.4	7.7	12.1
176 148	CDI Group 11% Cum. Pref.	148	0	14.7	11.3	3.6
210 140	Coleridge (USM)	210	0	10.3	9.4	10.3
110 109	Coleridge 7.75% Pref. (USM)	110	0	12.9	14.4	10.3
835 355	George Blyth	835	0	3.6	3.9	18.6
126 129	Int. Group	126	0	7.5	6.2	4.8
352 28	Jackman (SE)	352	-5	1.3	1.2	10.1
121 90	Robert Jenkin	121	0	1.3	1.2	10.1
467 403	Serrotech	467	0	9.3	1.2	10.1
220 270	Tinsley & Carlisle	220	0	10.7	9.2	1.6
112 108	Tinsley & Carlisle Cum. Pref.	112	0	2.7	2.8	10.4
122 92	Tinsley Holdings (USM)	92	0	9.3	7.4	7.4
397 306	Unicredit Europe Cum. Pref.	325	0	22.8	75.8	7.4
120 307	Unicredit Europe Co. Pref.	307	0	14.2	4.8	37.9

Securities designated (SE) and (USM) are subject to the rules and regulations of the Stock Exchange. Other securities listed above are subject to the rules of the SEA.

These Securities are dealt in strictly on a named margin basis. Market Gains & Co. Limited are Granville Quotations Limited are market makers in these Securities.

Granville & Co. Ltd.
8 Lower Lane, London EC3M 8PP
Telephone 01-421 1212
Member of TSA

Granville Derivatives Limited
8 Lower Lane, London EC3M 8PP
Telephone 01-421 1212
Member of the Stock Exchange & TSA

CHEMICALS INDUSTRY

The Financial Times proposes to publish this survey on:

11 JULY 1989

For a full editorial synopsis and advertisement details, please contact:

DENIS CODY
on 01-873 3301

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
LONDON'S BUSINESS NEWS

COMPANY NOTICES

TAYLOR WOODROW INTERNATIONAL FINANCE BV.
US\$20,000,000 8 1/2% CONVERTIBLE GUARANTEED BONDS 1980 GUARANTEED BY TAYLOR WOODROW plc

Pursuant to the terms of issue of the above-mentioned Bonds, you are hereby notified as follows:

At the Extraordinary General Meeting of Taylor Woodrow plc held on 18th June, 1989, it was resolved to make a capitalisation issue of ordinary shares credited as fully paid to ordinary shareholders on the register at the close of business on 18th June, 1989 at the rate of one share for each one share held. As a result of the capitalisation issue the conversion price of the Bonds has been adjusted with effect from 18th June, 1989 in accordance with Condition 6(c)(ii) of the Bonds from 120p to 80p per share.

LEGAL NOTICES

POWERHOUSE LIMITED

We, Nigel John Wright and John Martin Ingham, of Court Quay, 9 Greyfriars Road, Reading, Berkshire RG1 1JH were appointed joint administrative receivers of Powerhouse Limited (Registered No. 222948) by Debenhams Bank Plc on 14 June 1989.

ART GALLERIES

LEGER 13
Old Bond St., W1.
01-629 3538
BRITISH PAINTING.
Mon-Fri 9.30-5.30.

COMPANY NOTICES

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
(Incorporated in the Republic of South Africa)
Registration No. 01 0539 05

NOTICE TO MEMBERS

ANNUAL GENERAL MEETING

Notice is hereby given that the seventy-second annual general meeting of members of Anglo American Corporation of South Africa Limited will be held at 44 Main Street, Johannesburg, on Thursday, August 31 1989, at 10:00, for the following business:

- To receive and consider the annual financial statements for the year ended March 31 1989.
- To elect directors in accordance with the provisions of the Corporation's articles of association.
- To consider and, if deemed fit, to continue to authorise the directors to allot and issue, after providing for the allotment and issue of shares in terms of the share incentive scheme and the employee shareholder scheme, the remaining unissued shares in the capital of the Corporation, in their discretion in terms of and subject to the provisions of the Companies Act.

Members of share warrants to bearer who wish to attend in person or by proxy or to vote at any general meeting of the Corporation must comply with the regulations of the Corporation under which share warrants to bearer are issued.

A member entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend, speak and vote in his stead. A proxy need not be a member of the Corporation. If required, forms of proxy are available from the Head and Joint London offices of the Corporation.

By order of the Board
C. L. MALTBY
Secretary

June 28 1989

Registered and Head Office:
44 Main Street
Johannesburg 2001

London Office:
40 Holborn Viaduct
London EC1P 1AJ

I.G. INDEX LTD. 9-11 CROSSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5459 An AFSD member Reuters Code: IGIN 1610

FT 30	FISE 100	WALL STREET
Jun. 1829/1836 -13	Jun. 2204/2214 -14	Jul. 2530/2542 -3
Sep. 1859/1868 -13	Sep. 2243/2253 -15	Sep. 2545/2557 -3

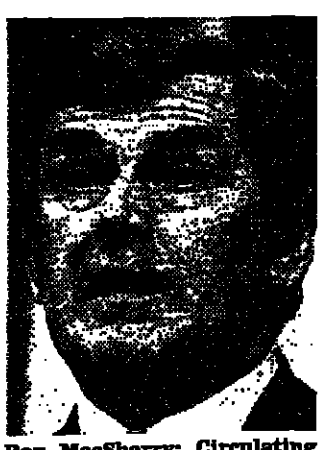
Prices taken at 3pm and change is from previous close at 3pm.

COMMODITIES AND AGRICULTURE

Row looms over planned EC ban on dairy hormone

By Tim Dickson in Brussels

THE RUMBLING controversy over bovine somatotropin (BST) - the powerful hormone which stimulates the milk yield of a cow by up to 25 per cent - is set to erupt in Brussels next month when the European Commission formally adopts a plan to ban its use in Europe over the next 18 months to 2 years.



Ray MacSharry: Circulating draft proposal

Mr Raymond MacSharry, the EC's Agricultural Commissioner, is understood to be circulating a draft proposal on this sensitive issue which now seems certain to be agreed by his Commission colleagues in the next couple of weeks and submitted to EC farm ministers at their next meeting on July 24.

The Brussels authorities will be anxious to stress that the proposed ban is only temporary, and that it has been tabled largely because the results of the scientific tests conducted so far are not conclusive.

The move is nevertheless expected to provoke allegations of Luddism by parts of the science establishment and multinational drug companies, such as Monsanto and Eli Lilly, which have poured billions of dollars into developing and promoting BST. The suspicion of BST's supporters will be that the Commission has bowed to fierce consumer and environmentalist pressure, as well as the concern of market managers at the likely impact of such a yield booster on EC milk production.

Among the problems for the Commission has been the fact that the scientific evidence given to the Committee on Veterinary Medicines and Pharmaceuticals suggests no danger from BST to human or animal health. On the other hand, there appear to be widespread consumer fears about the use

of what one group of scientists called an "unnatural agent", a mood reflected in last year's call by the European Parliament for a Commission study of the wider economic and social implications of BST, as well as of the direct effect on human and animal welfare.

It is that report which has been used as the basis for the Commission's internal deliberations and which will be formally passed on to the Council of Ministers at next month's meeting. Written by DG 6, the Agricultural Directorate General in Brussels, after consultations with a wide variety of parties including farmers, consumers, commercial interests and veterinarians, it apparently concludes that there are still questions such as the impact on milk quality and the presence of residues in meat where the scientific proof provided so far is "not sufficient".

Mr MacSharry's position is that there are still surveys to be conducted, "one well-placed insider commented last night. The official report also looks at wider food quality, animal welfare and the effect of

authorising the use of BST on the EC's economic and social structure - although it is not thought to give particular ammunition to those who claim that the small family farm will consequently be under attack.

As for consumer reactions, the study simply points out that two surveys are currently being conducted and that the detailed responses have not yet been collated.

The main argument inside the Commission - and indeed among member states - is likely to be the duration of the ban. Some Commissioners may feel that Mr MacSharry's apparent preference for a two year ban running to the end of July 1991 is too long and that 18 months or even less is more appropriate.

Several EC Farm Ministers have already staked out their positions on BST. At this month's Farm Council in Luxembourg, for example, Mr Ignaz Kiechle, the West German minister, seemed to affirm his clear opposition to its use, while Mr Henri Nallet, his French counterpart, warned that the Commission's decision should be taken into account. He expressed worries about the implications on internal European farm trade if member states did not reach agreement within an EC framework on the BST issue.

John McGregor, the UK's Farm Minister, underlined his determination that "farmers should not be deprived of scientific progress."

BST has already been authorised for marketing in a number of countries, including the Soviet Union, Czechoslovakia, India and South Africa. Authorisation has not been granted in the US but a decision is expected by the end of the year.

Militancy fires Brazilian soybean dispute

John Barham on the battle between farmers and government over market conditions

BRAZIL'S SOYABEAN growers are locked in a bitter dispute with the Government over almost every aspect of the industry. Militant farmers have blocked roads, besieged processing centres and burnt tons of soybeans in public. Yesterday they were planning a major demonstration in Brasilia, the capital.

Mr Alysso Paulinelli, president of the National Confederation of Agriculture, said: "Farmers are being victimised by a triple gorilla: no credit, price freezes and a ridiculously overvalued currency." Producers say prices must rise by over 20 per cent and the currency should be devalued by 25 to 30 per cent. Mr Paulinelli insists that farmers will not sell a single bean until the Government settles all their grievances.

The wealthy soya farmers have considerable clout. Soya was expected to bring in \$4bn in export revenues this year, making it Brazil's third most important source of foreign exchange. Mr Paulinelli says producers are still holding on to 76 per cent of this year's record 22m-tonne harvest.

The soybean protest began over a month ago and has grown in intensity with each abortive meeting with government officials. And soya growers are not alone: orange, coffee, cocoa, rice and even sisal producers are also restless. Even industrial exporters are clamouring for a more aggressive exchange rate policy. It seems that the soya farmers' protest is beginning to hurt.

The port of Paranaguá, which handles half Brazil's soya exports, is at a virtual standstill. At this time of the year, exports should be at their peak. The port expects to handle about 1.1m tonnes of soya this month, when it should be handling closer to 1.8m tonnes. Lorry deliveries are down to 120 a day from an expected 1,100 a day.

Maria do Focorro da Cruz, a port official, said: "Exporters are worried that if this goes on any longer there could soon be a lack of export cargo." Reports that some Brazilian exporters are unable to honour sales contracts have begun to affect prices.

The soybean protest has stamped into action and cannot make policy changes to suit a single interest group. But the exploding inflation rate has forced the Government's hand once already. Earlier this month it resumed daily devaluations of the Brazilian cruzado and re-introduced daily indexation to adjust prices for inflation, measures that economists and businessmen as well as farmers have been demanding since April.

But exporters say the currency is still 25 to 30 per cent overvalued, damaging the competitiveness of all exports. And since domestic soya prices are tied to the international market, the overvalued currency also depresses local prices. By the farmers' calculations, a 60 kg bag of soybeans costs \$146 to produce on average. However, the local market is only paying \$11.77 a bag. Central bank, a large Rio Grande do Sul co-operative, says financial changes alone amount to \$3.15 a bag.

The GNA claims that the sales boycotts have already cost \$800m, in lost sales and falling prices. The Confederation insists that producers are

determined to hang on to the bitter end. The longer they hang on, the more costly their protest becomes.

Prices have been sliding all year as fears of the drought in the American Midwest recede. Prices could fall even faster with the approach of the US harvest in September. Nevertheless, Brazilian farmers are confident that the Government will adjust exchange rates well before then. If not, they hope the boycott will prevent a price collapse, even though Brazil's output is less than half the normal US harvest.

The protest has not driven up domestic prices significantly yet. Government price controls were only lifted last week. However, prices are beginning to begin rising as supplies of soya cooking oil, a staple food, begin to run dry.

Farmers say prices need to increase by a quarter. An official at a farm co-operative said: "The value of our bank loans has been adjusted in line with inflation, which has increased 60 per cent since February 1. But our prices are adjusted by the exchange rate, which has been devalued by only 36 per cent since January."

Until recently, Paraguayan traders were snapping up all the Brazilian soya they could lay their hands on. They paid farmers the going international price, converted at the black market exchange rate, which quoted the cruzado at one-third of its official value. Now, however, Paraguay is awash with Brazilian soybeans.

Since producers are not selling their product, they have also stopped repaying their bank loans. That in turn has starved banks of funds to finance winter crops. Mr Paulinelli said: "The protest will not affect winter crops if the Government acts in time."

The protest leaders are resigned to defeat over their demand - the resumption of official credit. By law, they claim, the Government is obliged to provide all the financing they need. However, the Government is on the verge of insolvency. It can hardly pay civil servants' salaries, let alone provide adequate credit for wealthy farmers. Mr Paulinelli said: "Farmers are going to have to learn to become self-financing, they will have to learn to depend less on the Government."

Restart doubts at copper plant

BELGIUM'S Metallurgie Hoboken Overpelt (MHO) said yesterday that it did not know if workers at its copper plant would obey a union order to return to work today, reports Rester from Brussels.

The workers have been on strike over pay since June 8 at the plant in Olen, which produces all MHO's refined copper and fabricated copper products. The strike forced MHO to declare force majeure on all its outgoing copper shipments on June 14 and to extend this on June 21 to its raw copper purchases.

An MHO official said the workers had gone on strike without their union's authorisation in the first place. "This is why I cannot say whether they

will obey the order," he said. "The situation is not clear. If they all come back to work, it (the force majeure declaration) will be lifted rapidly. If only part of the workforce comes back I cannot say what will happen."

He said the union had accepted a pay offer on behalf of MHO's three Belgian non-ferrous metal plants, including Olen, but that he did not know whether the deal would satisfy the Olen workers.

In Toronto, the United Steelworkers of America local representing workers at the Highland Valley Copper Partnership, Canada's largest copper mine, said yesterday that its members had voted to strike if a settlement could not

be reached before the expiry of the current agreement tomorrow.

Highland Valley is 55 per cent owned by Cominco and 45 per cent owned by Lorex Mining Corporation.

"After eight years of showing restraint in bargaining, it's time for the company to share its good fortune by negotiating a collective agreement that truly reflects the healthy position," said Mr Richard Boyce, president of the local. "The company has boasted of extraordinary profits." Mr Boyce added, "Instead of making a commitment to the workforce, they have just grown more greedy and are demanding more concessions from us on every front."

Cultivating a future in the export of wood products

Barbara Durr looks at a burgeoning Chilean industry fueled by foreign investment

PROTECTED FROM Chile's brisk winter winds and sudden frosts, 6m eucalyptus seedlings are being carefully cultivated by Royal Dutch Shell's Chilean subsidiary. The seedlings, grown in high technology greenhouses outside the central south town of Los Angeles, will be planted by next month and form part of the wood stock to feed Shell's \$286m short-fibre pulp plant.

Shell, in partnership with Scott Paper of the US and Citibank, will have invested by 1991 a total of \$400m in the project. And this is only one of three massive pulp investments due to come on line in the early 1990s.

Over the next decade, Chile is poised to become one of the world's top forestry products exporters. From 1987 to 1992, some \$1.5bn will have been invested in forestry, with pulp projects accounting for the lion's share. By 1993, Chile's state-owned National Forestry Corporation predicts that the country will export \$1.2bn in wood products.

The country has come a long way since 1973, when forestry was largely for domestic self-supply and exports barely reached \$38m. Last year these exports were \$780m, or 11 per cent of the total of \$7bn, "and this year will be as good as last," claims Ivan Castro, the corporation's director. Castro has reached the take-

off point in forestry, thanks to sound intelligent policy-making at CONAF. In 1974, the first full year of the military government, Chile changed its laws on forestry to provide substantial incentives for tree planting. Under Decree Law 701, which expires in 1994, the Government has granted a 75 per cent subsidy on the costs of plantation, plus waivers on taxes through the first rotation of trees and additional subsidies for pruning.

The policy has brought results. Roughly two-thirds of the country's 1.5m hectares of plantations have come into existence since 1974. Plantations, mostly of radiata pine but with an increasing amount of eucalyptus, are projected to reach 2m hectares by the time the law expires.

Yet expanded plantation with low labour costs, the story. Chile's climatic and soil conditions yield high growth rates, with rotation periods of eucalyptus, for example, as low as eight to ten years compared with 50 to 100 years in Scandinavia and Canada. Combined with low labour costs, this makes Chile one of the world's lowest cost timber producers.

The Chilean industry's potential has attracted investment in recent years. New Zealanders - Carter Hope Harvey and Fletcher Challenge - were among the first to come. Carter Hope bought 15 per cent of Copec, Chile's largest

BRITAIN'S FARM Woodland scheme could result in the planting of an extra 10m trees, including 2m oaks, Mr John MacGragor, the Minister of Agriculture, said yesterday.

Speaking during a visit to the Royal Norfolk Show at Norwich, the Minister said he was very pleased with the response to the scheme. In its first eight months, to the end of May, nearly 900 farmers had applied for grants to plant more than 6,000 hectares over the next three years. The planting target for that period is 36,000 hectares.

glomerate, which is making a \$600m investment in pulp production. This will be the largest such project in the country. Chile's top paper producer, the company, Mampsa Manufacturera de Papeles y Cartones has also gone into partnership with Simpson Paper, of the US, for a pulp project costing \$587m. Copec's and CMPC's plans for two giant plants, both using radiata pine, will produce 350,000 tonnes and 315,000 tonnes of kraft (chemical process) pulp per year respectively.

Shell, already in Chile for 70 years, also decided on expanding into the country's forestry business. It invested \$20m in a joint venture with a semi-private Chilean company to exploit its larger project which to emphasise development of eucalyptus. Eucalyptus grows

faster than pine (whose rotation for pulp wood is 15 to 22 years) and its fibre density is better for producing high-quality pulp. Many experts see it as Chilean forestry's main hope for the future.

For its eucalyptus project, Shell acquired two forests and some smaller lots for a total area of 77,000 hectares, a sawmill and, with Citibank and Scott Paper, a newly-completed pulp plant. Citibank and Scott each have a 20 per cent share. Shell holds 60 per cent. Shell's Santa Fe mill, the first eucalyptus pulp plant in Chile, is currently being converted by the Finnish engineering specialists, Jaasko Poyry Group, from its original purpose. Spanish investors, who ran out of money and had to abandon the project, had conceived the plant for pine pulp and paper.

Spain's annual annual production is expected to reach 220,000 tonnes of bleached pulp a year and generate annual exports of nearly \$100m. Some 80 per cent of this production will be purchased by Scott.

The large investors are taking the high road, as development of forestry is a relatively unexplored sensitive issue at the Chilean forestry industry develops. The Government is concerned about contamination of the Bio-Bio River, the largest in Chile, and the source of water supply for the country's second largest city, Concepcion, as well as air pollution from chemical pulping. Shell will be adhering to US environmental standards, which are currently more stringent than Chile's, at a cost of \$7m for pollution-control equipment at Santa Fe.

The volume of Chilean forestry production will rise quickly over the next decade that infrastructure will be stretched. Constant estimates that the state needs to make \$100m worth of infrastructure investments in ports, roads and railroads. Making it will be up to the incoming democratic government, according to Conaf's chief, Mr Castro.

Some private companies have already invested in smoothing the path to get out their goods. Mitsubishi, for example, which invested \$10m in a woodchip plant, also invested \$4m in a mechanised deck. Shell has spent \$2.5m to rebuild a public road. Logging infrastructure could slow the pace of development of Chile's forestry industry.

For the future, there are two other questions. It is unclear what will happen to plantation areas under the 1980 Law 701 which allows 50 per cent of plantation costs to be paid by the state in the Pacific Rim, North America and Europe could squeeze exports.

Nevertheless, Chile is expected to have a timber over-supply in the 1990s and it looks well set to weather any price dips.

WORLD COMMODITIES PRICES

LONDON MARKETS

COPPER PRICES rallied on the London Metal Exchange yesterday as the market followed the lead given in New York's Comex. The cash position closed at £1,881.50 a tonne, up from £1,874.50 a tonne, while three months metal closed 225 higher at £1,605.50 a tonne. Dealers said widespread trade buying had been attracted by previous low levels, at which the market appeared somewhat oversold. Aluminium continued its slide with cash metal ending 15.70 down at £1,836 a tonne. Coffee values, having fallen heavily earlier in the week, slipped to fresh 10½-month lows in the morning before ending modestly up on the day. The market was edgy as the generally gloomy view on the outlook for the International Coffee Agreement was countered by speculation that major producers were working behind the scenes to rescue the pact.

SPOT MARKETS Crude oil (per barrel FOB) + or - Dabul \$15.40-5.00w-0.18 Brent Blend \$17.90-8.00w-0.38 W.T.I. (1 pm est) \$20.10-0.20w-275

Oil products (NHE prompt delivery per tonne CIF) + or - Premium Gasoline \$14.20-0.20w-0.18 Heavy Fuel Oil \$87-89w-0.25 Paraffin Argon Estimates Oct 320.00w-0.25

Other Gold (per troy ounce) \$373.5 +0.5 Silver (per troy ounce) \$38.0 +0.3 Platinum (per troy ounce) \$904.0 +0.9 Palladium (per troy ounce) \$154.0 +0.5

COMMODITY PRICES

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Cocoa Beans, Coffee, Rubber, etc.

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Wheat, Corn, Soybeans, etc.

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Sugar, Cotton, Wool, etc.

Wool. This is the final week of the Australian wool season. Prices are steady with the AWC buying around 20pc of the offering. Though much of this is of carding wools, the floor price for next season will be only a fraction higher. European holidays are imminent and always lead to extremely subdued demand during July and August. Trade demand throughout the week remains dull, and where new orders are placed they tend to take full advantage of competitive prices and any stocks around. Top prices in Bradford are quoted at about \$200/kg for 64s super and 44p for 56s average.

LONDON METAL EXCHANGE

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Aluminium, Copper, Lead, etc.

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Tin, Zinc, Nickel, etc.

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Silver, Gold, Platinum, etc.

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Wheat, Corn, Soybeans, etc.

US MARKETS

IN THE METALS, prices slipped in the gold, silver and platinum as a firm dollar and lower energy prices weighed on the markets, reports Drexel Burnham Lambert. Copper futures were the day's exception, as strong London buying along with stop orders fueled its 14½ point rally. In the soft, news of Soviet buying sent sugar prices as high as 1410 basis July before trade selling on the close sent prices down. Trade and speculation depressed the cocoa market. Coffee gained as positive ICO news prompted short covering. The grains all closed mixed. Soybeans fell from elevated steep declines. Wheat and corn futures were steady as some price consolidation took place after Tuesday's strong advance. Cotton trading featured sideways action. The energy complex declined as scattered long liquidation eased the market upward move. The livestock featured higher belly prices due to scattered short covering. A lower cash market kept the cattle weak. Hog futures had a slow session closing unchanged.

NEW YORK GOLD 100 troy oz: \$379.00

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Silver, Gold, Platinum, etc.

Table with columns: Commodity, Close, Previous, High/Low. Includes items like Wheat, Corn, Soybeans, etc.

CHICAGO

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NEW YORK

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LONDON STOCK EXCHANGE

Equities struggle in sluggish trading

EUPHORIA in the UK stock market over last month's improvement in the UK trade deficit appeared to melt away in slow trading yesterday. Share prices soon abandoned an initial follow-through to Tuesday's gains and had to struggle to stay in positive territory after a sharp dip in US leading economic indicators remained investors of the dangers of recessionary pressures for corporate profits. Nervousness over interest rates was re-stirred by the prospect of today's meeting of the Bundesbank council.

The FT-SE index ended a net rise on the day at 2,808.4, statistically another

to hold on to early gains and by a dull opening on Wall Street. However, with the equity market shut down one hour earlier than usual as the City of London grappled with the latest one day stoppage by national rail and London underground workers, turnover was unimpressive and some sectors were not fully tested. Sales volume of 442.2m shares, at the early close of 4.00pm, indicated a significant reduction from the 488.2m registered by 5.00pm on Tuesday.

prices took bond yields below 10 per cent. While research and fund manager staff attentiveness were reduced by commuter travel problems, equity trading desks were adequately manned. But with neither sterling nor bonds able to sustain early promise and institutional support for equities notable by its absence, share prices soon slipped back and at mid-session dipped briefly into negative territory.

Investment sentiment was further discouraged by the disclosure that US leading economic indicators had fallen by 2 per cent in May, analysts had bargained for a smaller

FINANCIAL TIMES STOCK INDICES

Table with columns for indices: Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P/E Ratio, SEAG, Equity Turnover, Shares Traded, etc. Includes sub-section for S.E. ACTIVITY and TRADING VOLUME IN MAJOR STOCKS.

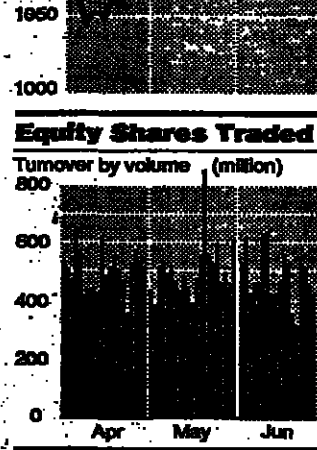
Profits please at GEC

The rise in GEC's full year dividend payout had been expected in some quarters of the equity market, but analysts were pleasantly surprised by the pre-tax profit total. Kleinwort Benson had predicted a profit figure of 578m, and County NatWest WoodMac had set a target of 577m, so the actual figure of 579m helped take the share price up by 8 to 256p. Turnover of 8.7m shares confirmed that the market continued with a generally bullish view of the shares among analysts.

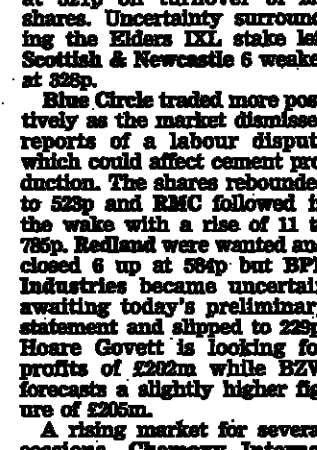
Calor and, moreover, has a strategy of holding 50 per cent of European liquid gas suppliers and then adopting a hands-off management approach.

Calor shares touched 404p before ending at 402p, a net rise of 2. The company's turnover was 516,000 shares.

FT-A All-Share Index



Equity Shares Traded



While the market is concentrating on the prospects for news shortly of a renewed GEC-Siemens offer for Plessey, the stock is also recommended on underlying investment grounds. Both Kleinwort and County forecast profits of around 580m for the current year, without making any assumptions of ownership of Plessey. Yesterday's share gain, in a somewhat unimpressive equity sector, contrasts with the stock's sluggish performance over the past five months.

County sees strength in the shares on the basis of an improving earnings profile in the core businesses, the impending benefits from the joint ventures with General Electric of the US, Alstom and GEC of France, and from the likely renewal of the bid for Plessey.

77 1/2%. Dealers pointed to appraisal drilling in Colombia, where the company made a discovery recently, and vague talk of a consortium bid at 50p, possibly involving Shell. Given their reserves, they look cheap," said an analyst.

Scottish banks were the feature among leading shares. Royal Bank of Scotland, adding 7 at 397p and Bank of Scotland 4 at 367p, TSB eased a penny to 110p ahead of today's interim: BZW is forecasting 218m, down 52m from the same time last year, while Nomura, Research, 175m. Among merchants Morgan Grenfell regained some of their recent losses with a rise of 8 to 277p, while the news that major Danish shareholder Balcica had sold its subsidiary

Dividend buying

Calor's 42 per cent stakeholder, SEV of The Netherlands, is expected to be on the point of selling its stake in a Dutch food group to raise 552m. SEV is entitled to increase its holding in Calor by 2 per cent a year, worth around 21m, and may buy this year's block, worth 1.5m, for more than 2 per cent without triggering a full bid, a move analysts consider unlikely because SEV already has effective control of

NEW RISKS AND LOWS FOR 1989

- List of companies and their risks/losses: British Petroleum, British Airways, British Telecom, etc.

APPOINTMENTS

- List of appointments: Mr Noel Davies at VSEL, Mr Tony Gill at POST OFFICE BOARD, Mr John Rippon at SPICEX, etc.

NEW RISKS AND LOWS FOR 1989

- List of companies and their risks/losses: British Petroleum, British Airways, British Telecom, etc.

New chief at VSEL consortium

Mr Noel Davies has been appointed chief executive of VSEL. He succeeds Dr Rodney Leach who has retired due to ill health. Mr Davies spent 22 years of his early career with Vickers in Barrow, and was general manager of the engineering works and a director of the shipbuilding group at the time of nationalisation in 1977. Between 1978 and 1984 he was chief executive of the engineering group and a director of the VSEL consortium. In 1984 he was appointed managing director and chief executive of the 600 Group.

SCOTTISH AMICABLES has appointed Mr William Brown as its chairman. Mr Brown is chairman of the company's subsidiary, Agency, chairman and has been a director since 1981. He is also deputy chairman and managing director of Scottish Television.

Mr Tony Gill has been appointed as a non-executive director of the POST OFFICE BOARD. Mr Gill has been chairman and chief executive of Lucas Industries since August 1987.

Mr John Rippon has been appointed deputy chairman of SPICEX, a subsidiary of the Mayflower Group.

REUTERS, the world news and information organisation, has appointed three senior executives to its board of directors. They are: Mr Peter Job, managing director of Reuters Asia; Mr Andre Villeneuve, president of Reuters America; and Mr David Ude, managing director of Reuters Europe, Middle East and Africa. Editor-in-Chief Mr Mark Wood and financial controller and joint secretary Mr Robert Rowley have been appointed alternate directors. Mr Wood is the first representative of the company's editorial operations.

Mr Ernest AAR Information Services Pty, has resigned his directorship and Mr James Burnett, chairman of Independent Newspapers of New Zealand, has given up his post as an alternate director.

CAMPBELL FOODS has appointed a new executive director from Canada. Mr John Cassaday, Mr Cassaday, currently

Mr Glenn I. Selinger has been elected chairman and managing director of HEMONT (UK). He was vice president, functional chemicals, for Hilmont Inc.

announced that it had valued the insolvent stub equity at between 30 and 35p rival bidder Newgateway stated that it was considering increasing its current offer of 237p a share. Both parties were invited by the Takeover Panel from buying further stock, the latest developments had little effect on Gateway, which closed 1 1/2 higher at 236p on turnover of 1.4m shares.

A £25.5m Spanish acquisition and talk of possible strikes at one of its distribution plants sent Cadbury Schweppes 4 lower to 365p as 2.3m shares changed hands, while continued talk of a US or European stakeholder helped United Biscuits add another 4 at 365p in good trade.

held stock, roared higher late to end 70 up at 658p. Pearson figured more prominently, rising 18 to 732p on volume of nearly 1m shares. The institutions caught on that the 400,000 shares were traded in recently and some increased their weightings yesterday, explained a marketmaker.

BUSINESS LAW

The Warsaw Convention crisis

By Bin Cheng and Peter Martin

The 1929 Warsaw Convention is facing a crisis. The treaty, which has been in force since 1929, is being challenged by a number of countries, including the United States, Canada, and the United Kingdom. The crisis is centered around the issue of liability for air accidents and the amount of compensation payable to victims.

The maximum damages payable by a carrier in respect of a passenger injury or death is limited under the Warsaw Convention system, in the absence of faulty documentation or conscious or reckless conduct. The amount of damages that can be recovered for injury or death is limited to 100,000 SDR (approximately \$100,000).

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What has gone wrong? The treaty was drawn up during the dawn of civil aviation in terms of technology, commercial operation, and aviation insurance. It was designed to afford a degree of protection to the airline industry in the form, particularly, of limiting the carrier's liability by laying down specific maxima of damages in the carriage of passengers, baggage and cargo, all expressed by reference to the value of said.

These maxima were to be exceeded only as a penalty for faulty documentation or on proof of "wilful misconduct" on the part of the carrier or of his servants or agents. Departure from the gold standard has prevented the gold clause in the treaty from operating freely. As a result these maxima have been steadily declining in real terms.

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GENCO AVERY, a part of the General Electric Company, has appointed Mr Jeffrey Nicholson (above) to the post of managing director of GEC Avery International. He was director and general manager with the Dowty Group.

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Bin Cheng is Emeritus Professor of Air and Space Law at the University of London and Peter Martin is a partner in London solicitors Frews Cholmeley.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information, organized into columns for various categories like 'UK Unit Trusts', 'Overseas Unit Trusts', 'Guernsey Unit Trusts', etc. Each entry includes the trust name, price, and other details.

OFFSHORE AND OVERSEAS

MANAGEMENT SERVICES

GUERNSEY (GB REGISTERED)

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LONDON SHARE SERVICE

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AMERICANS - Contd				BUILDING, TIMBER, ROADS - Contd				DRAPERY AND STORES - Contd				ENGINEERING				INDUSTRIALS (Misc.) - Contd				INDUSTRIALS (Misc.) - Contd								
1989	Low	High	Stock	1989	Low	High	Stock	1989	Low	High	Stock	1989	Low	High	Stock	1989	Low	High	Stock	1989	Low	High	Stock	1989	Low	High	Stock	
100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

مركز من الأخبار

LONDON SHARE SERVICE

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INSURANCES - Contd

Table listing insurance companies and their share prices, including details like 'Lloyds' and 'Royal Indemnity'.

LEISURE

Table listing leisure-related companies such as 'Carnegie Leisure' and 'Carnegie Leisure PLC'.

MOTORS, AIRCRAFT TRADES

Table listing companies in the motor and aircraft trades, including 'British Aerospace'.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies like 'News International'.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies such as 'Newsprint International'.

SHIPPING

Table listing shipping companies like 'Cornwall Shipping'.

SHOES AND LEATHER

Table listing shoe and leather companies such as 'Clarks'.

SOUTH AFRICANS

Table listing South African companies like 'Anglo American'.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Table listing property-related companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

TOBACCO

Table listing tobacco companies.

TEXTILES

Table listing textile companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

MINES - Contd

Continuation of mining companies.

TEXTILES

Table listing textile companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TOBACCO

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

MINES - Contd

Continuation of mining companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

OVERSEAS TRADERS

Table listing overseas trading companies.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

Far West

Table listing companies in the Far West region.

Diamond and Platinum

Table listing diamond and platinum companies.

Central African

Table listing companies in the Central African region.

Finance

Table listing financial companies.

OIL AND GAS

Table listing oil and gas companies.

Australians

Table listing Australian companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

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MINES - Contd

Continuation of mining companies.

Miscellaneous

Table listing miscellaneous companies.

THIRD MARKET

Table listing third market trading data.

NOTES

Stock Exchange listing classification are indicated to the right of security names. An Alpha A, B, or C, or a Beta 1, 2, or 3, or a Gamma 1, 2, or 3, or a Delta 1, 2, or 3, or an E, or an F, or a G, or an H, or an I, or a J, or a K, or an L, or an M, or an N, or an O, or a P, or a Q, or a R, or a S, or a T, or a U, or a V, or a W, or an X, or a Y, or a Z, or a AA, or a AB, or a AC, or a AD, or a AE, or a AF, or a AG, or a AH, or a AI, or a AJ, or a AK, or a AL, or a AM, or a AN, or a AO, or a AP, or a AQ, or a AR, or a AS, or a AT, or a AU, or a AV, or a AW, or a AX, or a AY, or a AZ, or a BA, or a BB, or a BC, or a BD, or a BE, or a BF, or a BG, or a BH, or a BI, or a BJ, or a BK, or a BL, or a BM, or a BN, or a BO, or a BP, or a BQ, or a BR, or a BS, or a BT, or a BU, or a BV, or a BV, or a BW, or a BX, or a BY, or a BZ, or a CA, or a CB, or a CC, or a CD, or a CE, or a CF, or a CG, or a CH, or a CI, or a CJ, or a CK, or a CL, or a CM, or a CN, or a CO, or a CP, or a CQ, or a CR, or a CS, or a CT, or a CU, or a CV, or a CW, or a CX, or a CY, or a CZ, or a DA, or a 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HI, or a HJ, or a HK, or a HL, or a HM, or a HN, or a HO, or a HP, or a HQ, or a HR, or a HS, or a HT, or a HU, or a HV, or a HW, or a HX, or a HY, or a HZ, or a IA, or a IB, or a IC, or a ID, or a IE, or a IF, or a IG, or a IH, or a II, or a IJ, or a IK, or a IL, or a IM, or a IN, or a IO, or a IP, or a IQ, or a IR, or a IS, or a IT, or a IU, or a IV, or a IW, or a IX, or a IY, or a IZ, or a JA, or a JB, or a JC, or a JD, or a JE, or a JF, or a JG, or a JH, or a JI, or a JJ, or a JK, or a JL, or a JM, or a JN, or a JO, or a JP, or a JQ, or a JR, or a JS, or a JT, or a JU, or a JV, or a JW, or a JX, or a JY, or a JZ, or a KA, or a KB, or a KC, or a KD, or a KE, or a KF, or a KG, or a KH, or a KI, or a KJ, or a KK, or a KL, or a KM, or a KN, or a KO, or a KP, or a KQ, or a KR, or a KS, or a KT, or a KU, or a KV, or a KW, or a KX, or a KY, or a KZ, or a LA, or a LB, or a LC, or a LD, or a LE, or a LF, or a LG, or a LH, or a LI, or a LJ, or a LK, or a LL, or a LM, or a LN, or a LO, or a LP, or a LQ, or a LR, or a LS, or a LT, or a LU, or a LV, or a LW, or a LX, or a LY, or a LZ, or a MA, or a MB, or a MC, or a MD, or a ME, or a MF, or a MG, or a MH, or a MI, or a MJ, or a MK, or a ML, or a MM, or a MN, or a MO, or a MP, or a MQ, or a MR, or a MS, or a MT, or a MU, or a MV, or a MW, or a MX, or a MY, or a MZ, or a NA, or a NB, or a NC, or a ND, or a NE, or a NF, or a NG, or a NH, or a NI, or a NJ, or a NK, or a NL, or a NM, or a NN, or a NO, or a NP, or a NQ, or a NR, or a NS, or a NT, or a NU, or a NV, or a NW, or a NX, or a NY, or a NZ, or a OA, or a OB, or a OC, or a OD, or a OE, or a OF, or a OG, or a OH, or a OI, or a OJ, or a OK, or a OL, or a OM, or a ON, or a OO, or a OP, or a OQ, or a OR, or a OS, or a OT, or a OU, or a OV, or a OW, or a OX, or a OY, or a OZ, or a PA, or a PB, or a PC, or a PD, or a PE, or a PF, or a PG, or a PH, or a PI, or a PJ, or a PK, or a PL, or a PM, or a PN, or a PO, or a PP, or a PQ, or a PR, or a PS, or a PT, or a PU, or a PV, or a 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UD, or a UE, or a UF, or a UG, or a UH, or a UI, or a UJ, or a UK, or a UL, or a UM, or a UN, or a UO, or a UP, or a UQ, or a UR, or a US, or a UT, or a UY, or a UZ, or a VA, or a VB, or a VC, or a VD, or a VE, or a VF, or a VG, or a VH, or a VI, or a VJ, or a VK, or a VL, or a VM, or a VN, or a VO, or a VP, or a VQ, or a VR, or a VS, or a VT, or a VU, or a VV, or a VW, or a VX, or a VY, or a VZ, or a WA, or a WB, or a WC, or a WD, or a WE, or a WF, or a WG, or a WH, or a WI, or a WJ, or a WK, or a WL, or a WM, or a WN, or a WO, or a WP, or a WQ, or a WR, or a WS, or a WT, or a WU, or a WV, or a WW, or a WX, or a WY, or a WZ, or a XA, or a XB, or a XC, or a XD, or a XE, or a XF, or a XG, or a XH, or a XI, or a XJ, or a XK, or a XL, or a XM, or a XN, or a XO, or a XP, or a XQ, or a XR, or a XS, or a XT, or a XU, or a XV, or a XW, or a XX, or a XY, or a XZ, or a YA, or a YB, or a YC, or a YD, or a YE, or a YF, or a YG, or a YH, or a YI, or a YJ, or a YK, or a YL, or a YM, or a YN, or a 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REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

INDUSTRIALS

Table listing industrial companies.

PROPERTY

Table listing property companies.

OILS

Table listing oil companies.

MINES

Table listing mining companies.

NOTES

This service is available to every Company listed in the Official List of the Stock Exchange. For a full list of companies, see the Official List of the Stock Exchange.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound below best

THE DOLLAR finished below its best levels, but higher on the day, while sterling fell back on profit taking after a firm tone in early London trading.

Institutional buying pushed the dollar higher in Tokyo, with dealers suggesting that last week's fall below Y140 had led to heavy buying and had shown the level where there was strong underlying support for the US currency.

Japanese institutions with large cash reserves have been regarded as potential buyers of dollar assets for some time. Last week's decline of the US currency provided an attractive buying opportunity and yesterday's intervention by the Bank of Japan did not appear to dampen enthusiasm for the dollar.

The Bank of Japan probably sold over \$1bn yesterday, against a nervous background in Tokyo involving renewed political problems.

Mr Uno, Japanese Prime Minister, was forced to issue a denial that he had offered to resign.

Mr Uno was reported to have told his colleagues in the ruling Liberal Democratic Party "I have to stay down or I will put the party into more trouble."

News reports added that Mr Uno - who is the subject of a sex allegation scandal in the US - is in New York.

Table with columns: Date, Bid, Ask, Previous Close. Rows for US Dollar, Swiss Franc, Japanese Yen, etc.

STERLING INDEX

Table with columns: Date, Bid, Ask, Previous Close. Rows for Sterling Index, US Dollar, etc.

CURRENCY RATES

Table with columns: Currency, Bid, Ask, Spread. Rows for US Dollar, Swiss Franc, Japanese Yen, etc.

CURRENCY MOVEMENTS

Table with columns: Currency, Bid, Ask, Spread. Rows for Sterling, US Dollar, Swiss Franc, etc.

OTHER CURRENCIES

Table with columns: Currency, Bid, Ask, Spread. Rows for Australian Dollar, Canadian Dollar, etc.

MONEY MARKETS

Steady, but cautious

UK INTEREST rates reversed a softer trend established during the morning to finish little changed from Tuesday's closing levels.

While market sentiment is probably less bearish now after the trade figures, the trend in interest rates is regarded as

being less than clear. This was reflected in the yield curve on interbank money which is now flat from three months out to one year.

The Bank of England forecast a shortage of around £300m. Factors affecting the market included bills maturing in official hands and a take up of Treasury bills, together with repayment of any late assistance transactions drained a further £20m while banks' balances were brought forward £40m below target.

FINANCIAL FUTURES

Prices pause for breath

THE FIRMER trend in short sterling prices seen on Thursday covering after better than expected UK trade data, tended to run out of steam yesterday.

Against this background, short sterling deposits for September delivery finished at 86.00, discounting a base rate of 14 per cent, and down from 86.12 at the opening and 86.10 on Tuesday.

While trade figures may have introduced a note of cautious optimism, investors are aware that Government emphasis remains on the reduction of inflation, and so far, there is little to cheer on this front.

West German Government bond futures finished on a weaker note ahead of today's meeting of the Bundesbank central council.

Some traders remain wary on the outside possibility of a rise in key lending rates. The September bond price closed at 94.80, down from 94.87 on Tuesday.

Estimated volume total, Calls 3071 Puts 2581. Previous day's open bid, Calls 1572 Puts 1409.

Estimated volume total, Calls 10 Puts 285. Previous day's open bid, Calls 226 Puts 237.

Estimated volume total, Calls 403 Puts 410. Previous day's open bid, Calls 1290 Puts 1193.

Estimated volume total, Calls 415 Puts 275. Previous day's open bid, Calls 451 Puts 316.

Estimated volume total, Calls 454 Puts 351. Previous day's open bid, Calls 1502 Puts 1462.

Estimated volume total, Calls 678 Puts 412. Previous day's open bid, Calls 1785 Puts 904.

Estimated volume total, Calls 373 Puts 343. Previous day's open bid, Calls 1027 Puts 1031.

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EURO-CURRENCY INTEREST RATES

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Table with columns: Currency, Bid, Ask, Spread. Rows for US Dollar, Swiss Franc, Japanese Yen, etc.

The cross-Channel link that's already working. London-Paris in Milliseconds. New professional brokerage service in European Government Securities. KWG Securities, London. In full operation from 19 June, KWG Securities is a new brokerage service operated by Babcock & Brown in London and GREL in Paris.

CROSSWORD No.6972 Set by VIXEN. 1 Take the place of military personnel here (9). 2 Transport one or two (5). 3 A friend will stand by a scholar in a holiday resort (5). 4 A step to be effected without delay (5). 5 A massive rock split the stream (7). 6 Report an improvement in the country's trade-figures (4). 7 A step to be effected without delay (5). 8 The foreign princess would be a choosy woman (9). 9 Tried if cat-smash causes manslaughter (9). 10 An article about ill-considered punishment (9). 11 Flying buttresses his speech? (4). 12 Flying buttresses his speech? (4). 13 Flying buttresses his speech? (4). 14 Flying buttresses his speech? (4). 15 Flying buttresses his speech? (4). 16 Flying buttresses his speech? (4). 17 Flying buttresses his speech? (4). 18 Flying buttresses his speech? (4). 19 Flying buttresses his speech? (4). 20 Flying buttresses his speech? (4). 21 Flying buttresses his speech? (4). 22 Flying buttresses his speech? (4). 23 Flying buttresses his speech? (4). 24 Flying buttresses his speech? (4). 25 Flying buttresses his speech? (4). 26 Flying buttresses his speech? (4). 27 Flying buttresses his speech? (4). 28 Flying buttresses his speech? (4). 29 Flying buttresses his speech? (4). 30 Flying buttresses his speech? (4).

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, and Sweden. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock names, prices, and changes.

Table of stock market data for Japan, listing various Japanese stocks and their performance.

Table of stock market data for South Africa, listing various South African stocks and their performance.

Table of stock market data for Australia, listing various Australian stocks and their performance.

Table of stock market data for New York Active Stocks, listing active trading volumes and prices.

Table of stock market data for Tokyo - Most Active Stocks, listing active trading volumes and prices.

Table of stock market data for Switzerland, listing various Swiss stocks and their performance.

Table of stock market indices for various countries, including Australia, Austria, Belgium, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, and the UK.

Table of stock market data for Canada, listing various Canadian stocks and their performance.

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High/Low, Stock, Div. Yld., % Chg., 100/Share, and Close Prev. Date/Close.

OVER-THE-COUNTER

Need national market, 3pm prices June 26

Table of Over-the-Counter prices with columns for Stock, Div. Yld., % Chg., 100/Share, and Close Prev. Date/Close.

Notes regarding stock prices, including information on dividends and interest rates.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for 12 Month High/Low, Stock, Div. Yld., % Chg., 100/Share, and Close Prev. Date/Close.

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AMERICA

Dow falls in thin trade after bonds setback

Wall Street

A SLOW morning on Wall Street saw stocks fall sharply in desultory trading as a weak debt market triggered profit-taking in equities, writes Karen Zagor in New York.

94 per cent. The dollar did not give up any ground yesterday morning in spite of a move by the Federal Reserve to bolster the yen by selling dollars.

International sources for at least half of their sales. However, Wall Street's reaction to the projection was mixed, with shares in Merck falling 1 1/2% to \$88 and Exxon dipping 3/4% to \$45.

at Carroll McEntee & McGinley, the index "needs sustained declines for over a year" to predict recession accurately.

A number of blue chip issues fell, including Boeing, which dropped 1 1/2% to \$49 1/2, Philip Morris down 1/2% to \$140 1/2, Johnson & Johnson, off 3/4% to \$50, and Bristol Meyers, which fell 3/4% to \$43 1/2.

EUROPE

Germany shrugs off early jitters over Daimler issue

MOST bourses had a stronger and busier session yesterday, although some nervousness over interest rates remained, writes Our Markets Staff.

ing back around midday as nervousness about higher interest rates returned. The decline in the US leading economic indicators appeared good news, but Wall Street's early losses depressed French shares further.

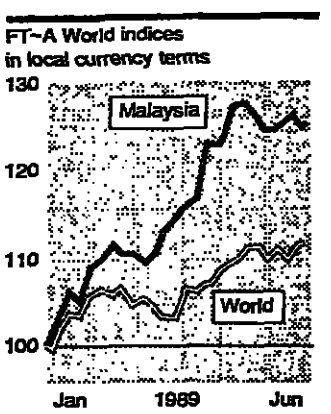
and "this may have led some people to look at them," said an analyst. Stocks listed in New York performed well following Wall Street's strength on Tuesday.

Foreigners face Malaysian stocks shortage

Wong Sulong on the drawbacks and potential of one of this year's best performers

THE MALAYSIAN stock market has been one of the world's better performers this year, but foreigners may be hindered from building up investments there because of a shortage of top quality stocks.

Foreign investment in other favourites, such as Sime Darby, Malaysian Airline System and Kuala Lumpur, has been at a very high level, and the only new blue chip listing on the horizon is that of Kumpulan Guthrie, the huge plantation group that is currently owned by Permodalan Nasional Berhad (PNB), the government equity corporation.



Mr Lee Siang Chin, chief executive of Arab-Malaysian Securities, believes that Guthrie shares will appeal particularly to Japanese investors who are new to the Malaysian market.

However, analysts point out that there are likely to be few offers like Kumpulan Guthrie, because many blue chip Malaysian companies prefer to remain private.

On the other hand, the upheaval in China may actually benefit Malaysia if investors divert some of their planned investments from China and Hong Kong to Kuala Lumpur, Singapore and Thailand.

ASIA PACIFIC

Resignation hints exacerbate selling mood

Tokyo

SPECULATION that Prime Minister Souseike Uno might resign sent the Japanese stock market lower yesterday, writes Yuriko Miya in Tokyo.

council on Sunday, and further revelations about Mr Uno's past affairs are expected in the next few days. In the circumstances, analysts said, investors had found it difficult to take new positions.

Y30 at Y1,180 with 16.5m shares changing hands. Kawasaki closed at Y1,150, down Y20, on a turnover of 15.3m shares.

Interest. CRA rose 14 cents to A\$8.64, Bougainville Copper gained 6 cents to A\$1.98 and Western Mining advanced 4 cents to A\$5.42.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, US Dollar Index, Day's Change, Round Steady Index, Local Currency Index, Day's Change, Gross Div. Yield, US Dollar Index, Round Steady Index, Local Currency Index, 1989 High, 1989 Low, Year ago (approx).

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